#### NOTICE OF MEETING OF THE CARSON CITY REGIONAL TRANSPORTATION COMMISSION (RTC)

Day:WednesdayDate:August 16, 2023Time:4:00 p.m.Location:Community Center, Robert "Bob" Crowell Board Room<br/>851 East William Street<br/>Carson City, Nevada

#### AGENDA

#### **NOTICE TO PUBLIC:**

Members of the public who wish to view the meeting may watch the livestream of the RTC meeting at www.carson.org/granicus and by clicking on "In progress" next to the meeting date, or by tuning in to cable channel 191. Livestream of the meeting is provided solely as a courtesy and convenience to the public. Carson City does not give any assurance or guarantee that the livestream or cable channel access will be reliable. Although all reasonable efforts will be made to provide livestream, unanticipated technical difficulties beyond the control of City staff may delay, interrupt, or render unavailable continuous livestream capability.

The public may provide public comment in advance of a meeting by written submission to the following email address: <u>cmartinovich@carson.org</u>. For inclusion or reference in the minutes of the meeting, your public comment must include your full name and be submitted via email by not later than 3:00 p.m. the day before the meeting. Public comment during a meeting is limited to three minutes for each speaker.

- 1. Call to Order Regional Transportation Commission
- 2. Roll Call
- 3. Public Comment:\*\*

The public is invited at this time to comment on and discuss any topic that is relevant to, or within the authority of this public body.

#### 4. For Possible Action: Approval of Minutes – July 12, 2023

5. Public Meeting Item(s):

5-A For Possible Action – Discussion and possible action regarding Contract No. 23300358 ("Contract") for First Transit, Inc. ("First Transit") to perform Public Transportation Operating Services for Jump Around Carson ("JAC") for a three-year term beginning September 1, 2023, and ending September 30, 2026, for a total not to exceed amount of \$4,479,506.46, plus two one-year options, requiring mutual assent, to extend the Contract for an amount not to exceed \$1,634,029.79 for each option year.

Staff Summary: The current transit operating contract began in August 2020 and will expire August 30, 2023. The proposed Contract is for the operation of all JAC fixed route and JAC paratransit services for a period of three years for \$1,433,268.31 in year one, \$1,489,828.24 in year two, and \$1,556,409.91 in year three, resulting in a not to exceed amount of \$4,479,506.46 during that three-year term. The Contract includes two one-year extensions. Those option years can only be exercised by approval of both the Regional Transportation Commission and First Transit.

#### 6. Non-Action Items:

- 6-A Transportation Manager's Report
- 6-B Other comments and reports, which could include:
  - Future agenda items
  - Status review of additional projects
  - Internal communications and administrative matters
  - Correspondence to the RTC
  - Additional status reports and comments from the RTC
  - Additional staff comments and status reports

#### 7. Public Comment:\*\*

The public is invited at this time to comment on any matter that is not specifically included on the agenda as an action item. No action may be taken on a matter raised under this item of the agenda.

#### 8. For Possible Action: To Adjourn

\*\*PUBLIC COMMENT LIMITATIONS – The RTC will provide at least two public comment periods in compliance with the minimum requirements of the Open Meeting Law prior to adjournment. No action may be taken on a matter raised under public comment unless the item has been specifically included on the agenda as an item upon which action may be taken. Public comment will be limited to three minutes per speaker to facilitate the efficient conduct of a meeting and to provide reasonable opportunity for comment from all members of the public who wish to speak. Testimony from a person who is directly involved with an item, such as City staff, an applicant or a party to an administrative hearing or appeal, is not considered public comment and would not be subject to a three-minute time limitation.

Agenda Management Notice - Items on the agenda may be taken out of order; the public body may combine two or more agenda items for consideration; and the public body may remove an item from the agenda or delay discussion relating to an item on the agenda at any time.

Titles of agenda items are intended to identify specific matters. If you desire detailed information concerning any subject matter itemized within this agenda, including copies of the supporting material regarding any of the items listed on the agenda, please contact Christopher Martinovich, Transportation Manager, in writing at 3505 Butti Way, Carson City, Nevada, 89701 or at <u>cmartinovich@carson.org</u>, or by phone at (775) 887-2355 at least 24 hours in advance.

Notice to persons with disabilities: Members of the public who are disabled and require special assistance or accommodations at the meeting are requested to notify RTC staff in writing at 3505 Butti Way, Carson City, Nevada, 89701 or at <u>cmartinovich@carson.org</u>, or by calling Christopher Martinovich at (775) 887-2355 at least 24 hours in advance of the meeting.

This agenda and backup information are available on the City's website at www.carson.org/agendas and at the office for Carson City Public Works - 3505 Butti Way, Carson City, Nevada, 89701 (775) 887-2355.

This notice has been posted at the following locations: Carson City Public Works, 3505 Butti Way Carson City Community Center, 851 E. William St. www.carson.org/agendas http://notice.nv.gov This page intentionally left blank.

#### DRAFT

A regular meeting of the Carson City Regional Transportation Commission (RTC) was scheduled to begin following the adjournment of the Carson Area Metropolitan Planning Organization (CAMPO) meeting (starting at 4:30 p.m.) on Wednesday, July 12, 2023, in the Community Center Robert "Bob" Crowell Boardroom, 851 East William Street, Carson City, Nevada.

- **PRESENT:** Chairperson Lori Bagwell Vice Chair Lisa Schuette Commissioner Robert "Jim" Dodson Commissioner Lucia Maloney Commissioner Gregory Novak
- **STAFF:** Darren Schulz, Public Works Director Chris Martinovich, Transportation Manager Adam Tully, Deputy District Attorney Kelly Norman, Senior Transportation Planner Bryan Byrne, Transportation Engineer Rebecca Bustos, Grant Analyst Tamar Warren, Senior Deputy Clerk

**NOTE:** A recording of these proceedings, the commission's agenda materials, and any written comments or documentation provided to the Clerk, during the meeting, are part of the public record. These materials are available for review, in the Clerk's Office, during regular business hours. All approved meeting minutes are available at <u>https://www.carson.org/minutes</u>.

#### 1. CALL TO ORDER – REGIONAL TRANSPORTATION COMMISSION (RTC)

(6:02:01) – Chairperson Bagwell called the meeting to order at 6:02 p.m.

#### 2. ROLL CALL

(6:02:08) – Roll was called, and a quorum was present.

#### **3. PUBLIC COMMENT**

(6:02:41) – Chairperson Bagwell entertained public comments; however, none were forthcoming.

#### 4. FOR POSSIBLE ACTION: APPROVAL OF MINUTES – JUNE 14, 2023

(6:02:48) – Chairperson Bagwell introduced the item and entertained corrections or a motion.

(6:02:54) – Vice Chair Schuette moved to approve the minutes of the June 14, 2023 RTC meeting as presented. The motion was seconded by Commissioner Novak and carried 5-0-0.

#### 5. **PUBLIC MEETING ITEM(S):**

#### DRAFT

#### 5-A FOR DISCUSSION ONLY – DISCUSSION AND PRESENTATION REGARDING THE CARSON CITY TRANSIT CENTER FEASIBILITY STUDY ("STUDY"), INCLUDING THE IDENTIFICATION OF A RECOMMENDED LOCATION AND POTENTIAL IMPROVEMENTS FOR THE JUMP AROUND CARSON TRANSIT CENTER PROJECT ("PROJECT") TO SERVE JUMP AROUND CARSON'S ("JAC") BUS SYSTEM.

(6:03:14) – Chairperson Bagwell introduced the item. Mr. Martinovich presented the Staff Report, incorporated into the record which included background information. He also reviewed the Carson City Jump Around Carson (JAC) Transit Center Study, prepared by LSC Transportation Consultants, which is incorporated into the record. Mr. Martinovich discussed the existing site's strengths, weaknesses, and costs of the enhancements to meet the City's short-term goals while utilizing grants and other funds. He explained that riders connected with other regional services via the existing hub, noting that it currently lacked many amenities. Mr. Martinovich referenced the five potential sites, incorporated into the report, and responded to clarifying questions. He indicated that while there is potential change in this area of downtown and coordination required with adjacent property owners, this site on Plaza is the long-term recommended location for the transit center.

(6:14:56) - Commissioner Novak liked the presented short-term enhancements; however, he was concerned about the changes to the routes and changes that might take place downtown with the possibility of upcoming downtown developments. Vice Chair Schuette called the existing location "established" and believed that the potential improvements would provide a good solution. She indicated that Site 3 would be a good backup, and Site 2 was a 'hard no'. She raised questions about the reuse of existing shade structures and lighting. Mr. Martinovich indicated that existing or new shelters would be used for shade, but street lights may be moved for a long-term solution. Commissioner Maloney called the document "well done" and preferred to wait for direction from the Board of Supervisors regarding the long-term scenario, noting that as an "at large member," she wished to be mindful of taxpayer dollars and is hesitant to commit general funding without input from the Board of Supervisors. She would request clarification from the Supervisors on long-term funding availability for maintenance and operations. Chair Bagwell clarified that the Board of Supervisors looked at five-year plans for projects; however, she was also aware of the declining supplemental money for the General Fund dollars. She believed that the document provided the opportunity for discussion at an upcoming Board retreat. Mr. Martinovich noted that the document would be ready for Board discussion. He believed that no recommendations to purchase buildings would be presented; however, "low-level" information and signage should be provided to passengers. There were no public comments. This item was not agendized for action.

#### 5-B FOR DISCUSSION ONLY – DISCUSSION AND PRESENTATION REGARDING THE DISTRICT 3 - EAST 5TH STREET PAVEMENT PROJECT ("PROJECT"), INCLUDING A SUMMARY OF THE PROJECT'S REVISED SCOPE, DESIGN STATUS, FUNDING, AND INTERIM ROUNDABOUT IMPLEMENTATION

#### **OPTIONS.**

(6:25:34) – Chairperson Bagwell introduced the item. Mr. Byrne provided background and referenced the Staff Report which is incorporated into the record. He noted that the revised scope of the Project included a combination of pavement rehabilitation and pavement replacement on East 5<sup>th</sup> Street (between Carson River Road and Marsh Road), ADA upgrades at intersections, waterline enhancements, and landscaping. Mr. Byrne explained that the Project's 90 percent design was almost complete, adding that construction would most likely take place in the summer of 2024. He noted that Staff would also evaluate and implement potential temporary improvements as an interim measure to enhance traffic flow at the roundabout. Those measures would also include a temporary roundabout metering and would address the landscaping concerns raised by the members of the public. He also responded to clarifying questions. There were no public comments. This item was not agendized for action.

#### 5-C FOR POSSIBLE ACTION – DISCUSSION AND POSSIBLE ACTION REGARDING CONTRACT NO. 23300302 ("CONTRACT") FOR BLACK EAGLE CONSULTING, INC. ("BEC") TO PERFORM MATERIAL TESTING SERVICES FOR THE EDMONDS MULTI-USE PATH PROJECT ("PROJECT") FOR A TOTAL NOT TO EXCEED AMOUNT OF \$57,000.

(6:33:28) – Chairperson Bagwell introduced the item and entertained Commissioner or public comments; however, none were forthcoming. She also entertained a motion.

## (6:34:03) – Commissioner Novak moved to approve the contract as presented. The motion was seconded by Commissioner Dodson and carried 5-0-0.

#### 6. NON-ACTION ITEMS

#### 6-A TRANSPORTATION MANAGER'S REPORT

(6:34:25) – Mr. Martinovich announced that the August 9, 2023 RTC meeting would be rescheduled as a special meeting on August 2, 2023 or August 16, 2023, depending on room availability.

#### **6-B** STREET OPERATIONS REPORT

(6:36:53) - Mr. Byrne reviewed the Street Operations Report, which is incorporated into the record, and responded to clarifying questions.

#### 6-C OTHER COMMENTS AND REPORTS, WHICH COULD INCLUDE:

#### • FUTURE AGENDA ITEMS

(6:34:54) – Mr. Martinovich stated that crews were "all over the place," crack-sealing the streets.

#### DRAFT

He also noted that Staff would attend a demonstration to learn about different methodologies of crack sealing.

- STATUS REVIEW OF ADDITIONAL PROJECTS
- INTERNAL COMMUNICATIONS AND ADMINISTRATIVE MATTERS
- CORRESPONDENCE TO THE RTC
- ADDITIONAL STATUS REPORTS AND COMMENTS FROM THE RTC
- ADDITIONAL STAFF COMMENTS AND STATUS REPORTS

#### 7. PUBLIC COMMENT

(6:43:10) – Chairperson Bagwell entertained final public comments; however, none were forthcoming.

#### 8. FOR POSSIBLE ACTION: TO ADJOURN

(6:43:16) – Chairperson Bagwell adjourned the meeting at 6:43 p.m.

The Minutes of the July 12, 2023 Carson City Regional Transportation Commission meeting are so approved on this 16<sup>th</sup> day of August, 2023.



## **STAFF REPORT**

**Report To:** The Carson City Regional Transportation Commission (RTC)

Meeting Date: August 16, 2023

Staff Contact: Chris Martinovich, Transportation Manager

**Agenda Title:** For Possible Action – Discussion and possible action regarding Contract No. 23300358 ("Contract") for First Transit, Inc. ("First Transit") to perform Public Transportation Operating Services for Jump Around Carson ("JAC") for a three-year term beginning September 1, 2023, and ending September 30, 2026, for a total not to exceed amount of \$4,479,506.46, plus two one-year options, requiring mutual assent, to extend the Contract for an amount not to exceed \$1,634,029.79 for each option year.

**Staff Summary:** The current transit operating contract began in August 2020 and will expire August 30, 2023. The proposed Contract is for the operation of all JAC fixed route and JAC paratransit services for a period of three years for \$1,433,268.31 in year one, \$1,489,828.24 in year two, and \$1,556,409.91 in year three, resulting in a not to exceed amount of \$4,479,506.46 during that three-year term. The Contract includes two one-year extensions. Those option years can only be exercised by approval of both the Regional Transportation Commission and First Transit.

Agenda Action: Formal Action/Motion Ti

**Time Requested:** 15 minutes

#### **Proposed Motion**

I move to approve the Contract, as presented.

#### **Background/Issues & Analysis**

Carson City issued a request for proposals ("RFP") soliciting bids from qualified contractors in accordance with Federal Transit Administration ("FTA") regulations. The RFP was distributed and published in the Reno Gazette Journal and NGEM on May 4, 2023. Three proposals were received on June 13, 2023, from First Transit, RTW Management Inc. ("RTW"), and SP+ Transportation ("SP+"). The proposals were evaluated by the review and selection committee based on several factors including project understanding, experience, technical capacity, presentation, and budget, with budget consisting of half the technical score. First Transit was selected by the committee for recommendation to the RTC as the proposer best meeting the stated qualifications and for providing services in the best interest and value to the public. First Transit is the current operating contractor for JAC.

Proposals were received from the following proposers:

<b>Proposers</b>	<b>Technical Score</b>	Cost (Years 1-3)	<u>Cost (Year 4 and Year 5)</u>
First Transit	91.5	\$4,479,506.46	\$1,634,029.79 each year
RTW	87.7	\$4,354,759.00	\$1,599,575.00 each year
SP+	37.5	\$4,892,689.00	Not provided

Itemized line-item costs for each proposer, as well as the costs of the current contract period, are included in Exhibit 3. Differences in cost are primarily attributed to increased wages for the drivers, increase wages for management and administration staff, and increased insurance costs.

#### Applicable Statute, Code, Policy, Rule or Regulation

NRS 277A.280(2), NRS Chapter 332

#### **Financial Information**

Is there a fiscal impact? Xes No If yes, account name / number: Transit fund, Operating Contract account; 2253026-500331.

Is it currently budgeted?	🛛 Yes	🗌 No
---------------------------	-------	------

Explanation of Fiscal Impact: The Fiscal Year ("FY") 2024 Operating Contract expense budget is \$1,383,500. If approved, the expense (Transit fund, Operating Contract account / 2253026-500331) and revenue (Transit fund, Federal Grants account / 2253081-431010) accounts will be augmented by adding \$49,768 to each.

If approved, the above referenced account may be decreased by as much as \$4,479,506.46 over the period September 1, 2023, through September 30, 2026. FY 2025 and FY 2026 will be added to those budgets as they are created, and FY 2024 will be reduced by \$1,433,268.31. Various FTA and other federal grants are available to be utilized for this Contract, including the Federal Fiscal Year ("FFY") 2019 5307 apportionment (Grant No. G302620003, reimbursable at 50% with partial reimbursement at 80%), the FFY 2020 5307 apportionment (Grant No. G302622016, reimbursable at 50% with partial reimbursement at 80%), the FFY 2021 and 2022 5307 apportionments (Grant No. TBD, reimbursable at 50% with partial reimbursement at 80%), the FFY 2021 and 2022 5307 apportionments (Grant No. TBD, reimbursable at 50% with partial reimbursement at 80%), and the FFY 2022 and 2023 5310 apportionments (Grant No. TBD, reimbursable at 80%). Available General Fund transfer to the Transit Fund at the current FY 2024 level (\$629,800 annually), anticipated farebox revenues (approx. \$100,000 annually), the State's Aging and Disability Services Division grant for Senior Bus Passes (approx. \$97,000 annually), and the State's Division of Health Care Financing and Policy (DHCFP) grant for Medicaid-eligible ride reimbursement (approx. \$42,000 annually), and various miscellaneous revenues (approx. \$34,000 from advertising, auctions, donations) are expected to adequately cover local match requirements as part of the proposed three-year Contract, as well as the continued program operation costs of fleet maintenance and JAC administration for the duration of the Contract term.

#### <u>Alternatives</u>

Do not approve the Contract and provide alternative direction to staff.

#### **Supporting Material**

- Exhibit-1: Contract No. 23300358
- Exhibit-2: Proposal Evaluation Scores and Price Comparison

#### **Board Action Taken:**

Motion:

1) \_\_\_\_\_ Aye/Nay \_\_\_\_

(Vote Recorded By)

THIS CONTRACT is made and entered into as of the date of the last authorized signature below, by and between the Regional Transportation Commission for Carson City, hereinafter referred to as "**CITY**", and First Transit, Inc., hereinafter referred to as "**CONTRACTOR**". CITY and CONTRACTOR may be individually referred to as "Party" and collectively referred to as "Parties."

#### WITNESSETH:

WHEREAS, the Purchasing and Contracts Administrator for CITY is authorized pursuant to Nevada Revised Statutes (hereinafter referred to as "NRS") 332 and Carson City Purchasing Resolution #1990-R71, to approve and accept this Contract as set forth in and by the following provisions; and

WHEREAS, CONTRACTOR'S compensation under this agreement (does <u>X</u>) (does not ) utilize in whole or in part money derived from one or more federal grant funding source(s) as set forth in <u>Exhibit B</u>; and

WHEREAS, it is deemed necessary that the services of CONTRACTOR for CONTRACT No. 23300358 (hereinafter referred to as "Contract") are both necessary and in the best interest of CITY; and

**NOW, THEREFORE,** in consideration of the aforesaid premises, and the following terms, conditions and other valuable consideration, the parties mutually agree as follows:

#### 1. <u>REQUIRED APPROVAL</u>:

This Contract shall not become effective until and unless approved by the Carson City Regional Transportation Commission and all required documents are received and signed by all parties.

#### 2. <u>SCOPE OF WORK (Incorporated Contract Documents)</u>:

2.1 The parties agree that the Scope of Work will be specifically described and hereinafter referred to as the "SERVICES." This Contract incorporates the following attachments, and a **CONTRACTOR'S** attachment shall not contradict or supersede any **CITY** specifications, as provided herein, and/or terms or conditions without written evidence of mutual assent to such change appearing in this Contract:.

2.1.1 **CONTRACTOR** agrees that the Contract Documents for Request for Proposal No.23300358 including, but not limited to, the Instruction to Proposers, Attachments A through J thereto, and Addendum 1; **CONTRACTOR'S** response to Request for Proposal No. 23300358, <u>Exhibit A</u> to the Contract; and <u>Exhibit B</u> to the Contract, are intended to be complete and complementary and are intended to describe the complete SERVICES. These documents are incorporated herein by reference and made a part of this Contract. All of these documents can be reviewed through the Carson City Website http://ww.carson.org/bids.

2.2 **CONTRACTOR** represents that it is duly licensed by **CITY** for the purposes of performing the SERVICES.

2.3 **CONTRACTOR** represents that it is duly qualified and licensed in the State of Nevada for the purposes of performing the SERVICES.

For P&C Use C	Inly
CCBL expires	
NVCL expires	
GL expires	
AL expires	
WC expires	

2.4 **CONTRACTOR** represents that it and/or the persons it may employ possess all skills and training necessary to perform the SERVICES described herein and required hereunder. **CONTRACTOR** shall perform the SERVICES faithfully, diligently, in a timely and professional manner, to the best of its ability, and in such a manner as is customarily performed by a person who is in the business of providing such services in similar circumstances. **CONTRACTOR** shall be responsible for the professional quality and technical accuracy of all SERVICES furnished by **CONTRACTOR** to **CITY**.

2.5 **CONTRACTOR** represents that neither the execution of this Contract nor the rendering of services by **CONTRACTOR** hereunder will violate the provisions of or constitute a default under any other contract or agreement to which **CONTRACTOR** is a party or by which **CONTRACTOR** is bound, or which would preclude **CONTRACTOR** from performing the SERVICES required of **CONTRACTOR** hereunder, or which would impose any liability or obligation upon **CITY** for accepting such SERVICES.

2.6 Before commencing with the performance of any SERVICES under this Contract, **CONTRACTOR** shall obtain all necessary permits and licenses as may be necessary. Before and during the progress of work under this Contract, **CONTRACTOR** shall give all notice and comply with all the laws, ordinances, rules and regulations of every kind and nature now or hereafter in effect promulgated by any Federal, State, County, or other Governmental Authority, relating to the performance of work under this Contract. If **CONTRACTOR** performs any work that is contrary to any such law, ordinance, rule or regulation, it shall bear all the costs arising therefrom.

2.7 It is expressly understood and agreed that all SERVICES done by **CONTRACTOR** shall be subject to inspection and acceptance by **CITY** and approval of SERVICES shall not forfeit the right of **CITY** to require correction, and nothing contained herein shall relieve **CONTRACTOR** of the responsibility of the SERVICES required under the terms of this Contract until all SERVICES have been completed and accepted by **CITY**.

#### 3. <u>CONTRACT TERM</u>:

3.1 The Contract shall have an initial three-year term effective from September 1, 2023, subject to Carson City Regional Transportation Commission approval (anticipated to be August 16, 2023) to September 30, 2026 ("Initial Term"), unless sooner terminated by either party as specified in <u>Section 7</u> (CONTRACT TERMINATION).

3.2 This Contract may be extended beyond the Initial Term, upon mutual written assent, for two additional one-year terms ("Option 1" and "Option 2", respectively). The **CITY** may exercise its assent to Option 1 and/or Option 2 by (1) taking action at a public meeting of the Carson City Regional Transportation Commission and, (2) if the extension is approved, providing notice to **CONTRACTOR** that **CITY** has obtained its assent to Option 1 and/or Option 2 (as applicable) on or before (i) June 15, 2026 to exercise Option 1; and (ii) June 15, 2027 to exercise Option 2.

#### 4. <u>NOTICE</u>:

4.1 Except any applicable bid and award process where notices may be limited to postings by **CITY** on its Bid Opportunities website (<u>www.carson.org</u>), all notices or other communications required or permitted to be given under this Contract shall be in writing and shall be deemed to have been duly given if delivered personally in hand, by e-mail, by regular mail, by telephonic facsimile with simultaneous regular mail, or by certified mail, return receipt requested, postage prepaid on the date posted, and

Page **2** of **19** (Independent Contractor Agreement)

addressed to the other party at the address specified below.

#### 4.2 Notice to **CONTRACTOR** shall be addressed to:

Mark Elias, Region Vice President Transdev North America, Inc. 720 E Butterfield Rd. Suite 300 Lombard, IL 60148, 360-690-6534 mark.elias@transdev.com

and:

Randall Lewis, General Counsel & Chief Ethics and Compliance Officer Transdev North America, Inc. 720 E Butterfield Rd Suite 300 Lombard, IL 60148 630-877-9047randall.lewis@transdev.com

4.3 Notice to **CITY** shall be addressed to:

Carson City Purchasing and Contracts Department Carol Akers, Purchasing & Contracts Administrator 201 North Carson Street, Suite 2 Carson City, NV 89701 775-283-7362 / FAX 775-887-2286 <u>CAkers@carson.org</u>

and:

Carson City Public Works, Transportation Manager Chris Martinovich 3505 Butti Way Carson City, NV 89701 775-887-2355 Cmartinovich@carson.org

#### 5. <u>COMPENSATION:</u>

5.1 The parties agree that **CONTRACTOR** will provide the SERVICES specified in <u>Section 2</u> (SCOPE OF WORK) and **CITY** agrees to pay **CONTRACTOR** the Contract's compensation based upon the Scope of Work Fee Schedule:

5.1.1 During the Initial Term, for a total not to exceed maximum amount of Four Million Four Hundred Seventy Nine Thousand Five Hundred Six Dollars and 46/100 (\$4,479,506.46), comprising (1) One Million Four Hundred Thirty Three Thousand Two Hundred Sixty Eight Dollars and 31/100 (\$1,433,268.31) for year one (September 1, 2023 – September 30, 2024); (2) One Million Four Hundred Eighty Nine Thousand Eight Hundred Twenty Eight Dollars and 24/100 (\$1,489,828.24) for year two (October 1, 2024 – September 30, 2025); (3) and One Million Five

Hundred Fifty Six Thousand Four Hundred Nine Dollars and 91/100 (\$1,556,409.91) for year three (October 1, 2025 – September 30, 2026).

5.1.2 During the term of Option 1 (October 1, 2026 – September 30, 2027), if exercised **as provided herein**, for a not to exceed maximum amount of One Million Six Hundred Thirty Four Thousand Twenty Nine Dollars and 79/100 (\$1,634,029.79), resulting in a total not to exceed amount of Six Million One Hundred Thirteen Thousand Five Hundred Thirty Six Dollars and 25/100 (\$6,113,536.25) for the Contract.

5.1.3 During the term of Option 2 (October 1, 2027 – September 30, 2028), if exercised **as provided herein**, for a not to exceed maximum amount of One Million Six Hundred Thirty Four Thousand Twenty Nine Dollars and 79/100 (\$1,634,029.79), resulting in a total not to exceed amount of Seven Million Seven Hundred Forty Seven Thousand Five Hundred Sixty Six Dollars and 04/100 (\$7,747,566.04) for the Contract.

5.1.4 The term "Contract Sum" shall mean (1) Four Million Four Hundred Seventy Nine Thousand Five Hundred Six Dollars and 46/100 (\$4,479,506.46) if the **Parties** do not exercise Option 1 or Option 2; (2) Six Million One Hundred Thirteen Thousand Five Hundred Thirty Six Dollars and 25/100 (\$6,113,536.25) if the **Parties** exercise Option 1 but not Option 2; or (3) Seven Million Seven Hundred Forty Seven Thousand Five Hundred Sixty Six Dollars and 04/100 (\$7,747,566.04) if the **Parties** exercise Option 1 and Option 2.

5.2 Contract Sum represents full and adequate compensation for the completed SERVICES, and includes the furnishing of all materials; all labor, equipment, tools, and appliances; and all expenses, direct or indirect, connected with the proper execution of the SERVICES.

5.3 Compensation shall be provided for both Monthly Fixed Costs and Variable Costs stated as dollars per revenue service hour, as provided in **Exhibit A**. To ensure that the fixed cost reimbursement portion of the Contract is fair and equitable, should **CONTRACTOR** have any of the following staff positions vacant for more than 60 calendar days, the actual cost of that position's monthly salary will be reimbursed to the **CITY** on the next, subsequent invoice. The positions covered under the fixed cost reimbursement are two (2) full time Dispatchers, one (1) Operations/Safety Manager and one (1) General Manager. If the **CONTRACTOR** can show that it has made every reasonable effort to fill the vacancy or it has provided staffing coverage from other sources, the **CITY** may, but is not obligated to, waive this penalty by giving prior, written approval through its Transportation Manager.

5.4 **CITY** does not agree to reimburse **CONTRACTOR** for expenses unless otherwise specified.

#### 6. TIMELINESS OF BILLING SUBMISSION:

6.1 The parties agree that timeliness of billing is of the essence to this Contract and recognize that **CITY** is on a fiscal year which is defined as the period beginning July 1 and ending June 30 of the following year. All billings for dates of service prior to July 1 must be submitted to **CITY** no later than the third Friday in July of the same year. A billing submitted after the first third Friday in July will subject **CONTRACTOR** to an administrative fee not to exceed \$100.00. The parties hereby agree this is a

reasonable estimate of the additional costs to **CITY** of processing the billing as a stale claim and that this amount will be deducted from the stale claim payment due to **CONTRACTOR**.

#### 7. <u>CONTRACT TERMINATION</u>:

#### 7.1 <u>Termination Without Cause</u>:

7.1.1 Any discretionary or vested right of renewal notwithstanding, if applicable, either party may terminate this Contract upon 120 days' prior written notice to the other party.

7.1.2 **CITY** reserves the right to terminate this Contract for convenience whenever it considers termination, in its sole and unfettered discretion, to be in the public interest. In the event that the Contract is terminated in this manner, payment will be made for SERVICES actually completed. If termination occurs under this provision, in no event shall **CONTRACTOR** be entitled to anticipated profits on items of SERVICES not performed as of the effective date of the termination or compensation for any other item, including but not limited to, unabsorbed overhead. **CONTRACTOR** shall require that all subcontracts which it enters related to this Contract likewise contain a termination for convenience clause which precludes the ability of any subcontractor to make claims against **CONTRACTOR** for damages due to breach of contract, lost profit on items of SERVICES not performed, or unabsorbed overhead, in the event of a convenience termination.

#### 7.2 <u>Termination for Nonappropriation</u>:

7.2.1 All payments and SERVICES provided under this Contract are contingent upon the availability of the necessary public funding, which may include various internal and external sources. In the event that Carson City does not acquire and appropriate the funding necessary to perform in accordance with the terms of the Contract, the Contract shall automatically terminate upon **CITY'S** notice to **CONTRACTOR** of such nonappropriation, and no claim or cause of action may be based upon any such nonappropriation. In the event of such nonappropriation, **CITY** will use best efforts to provide timely notice to **CONTRACTOR**.

#### 7.3 Cause Termination for Default or Breach:

7.3.1 A default or breach may be declared with or without termination.

7.3.2 This Contract may be terminated by either party upon written notice of default or breach to the other party as follows:

7.3.2.1 If **CONTRACTOR** fails to provide or satisfactorily perform any of the conditions, work, deliverables, goods, or any SERVICES called for by this Contract within the time requirements specified in this Contract or within any granted extension of those time requirements; or

7.3.2.2 If any state, county, city or federal license, authorization, waiver, permit, qualification or certification required by statute, ordinance, law, or regulation to be held by **CONTRACTOR** to provide the goods or SERVICES or any services required by this Contract is for any reason denied, revoked, debarred, excluded, terminated, suspended, lapsed, or not renewed; or

7.3.2.3 If **CONTRACTOR** becomes insolvent, subject to receivership, or becomes voluntarily or involuntarily subject to the jurisdiction of the bankruptcy court; or

7.3.2.4 If **CITY** materially breaches any material duty under this Contract and any such breach impairs **CONTRACTOR'S** ability to perform; or

7.3.2.5 If it is found by **CITY** that any quid pro quo or gratuities in the form of money, services, entertainment, gifts, or otherwise were offered or given by **CONTRACTOR**, or any agent or representative of **CONTRACTOR**, to any officer or employee of **CITY** with a view toward securing a contract or securing favorable treatment with respect to awarding, extending, amending, or making any determination with respect to the performing of such contract; or

7.3.2.6 If it is found by **CITY** that **CONTRACTOR** has failed to disclose any material conflict of interest relative to the performance of this Contract.

#### 7.4 <u>Time to Correct (Declared Default or Breach)</u>:

7.4.1 Termination upon a declared default or breach may be exercised only after providing <u>seven (7) calendar days</u> written notice of default or breach ("Notice of Default"), and the subsequent failure of the defaulting or breaching party, within <u>five (5) calendar days</u> of providing that Notice of Default, to provide evidence satisfactory to the aggrieved party demonstrating that the declared default or breach has been corrected. Time to correct shall <u>run concurrently</u> with any Notice of Default and such time to correct is not subject to any stay with respect to the nonexistence of any Notice of Termination. Untimely correction shall not void the right to termination otherwise properly noticed unless waiver of the noticed default or breach is expressly provided in writing by the aggrieved party. There shall be no time to correct with respect to any notice of termination without cause or termination for nonappropriation.

7.4.2 The parties shall negotiate in good faith in an attempt to resolve any dispute that may arise under this Contract. Disputes that cannot be resolved by negotiation shall be submitted to mediation. The party desiring mediation must provide notice to the other party ("Mediation Demand") within five (5) calendar days of the Notice of Default's service. The parties shall agree upon a mediator within five (5) calendar days of the Mediation Demand, or, if the parties cannot agree upon a mediator, each party shall select a temporary mediator within seven (7) calendar days of the Mediation Demand, and those temporary mediators shall jointly select the permanent mediator. If mediation is not successful, the parties may pursue their remedies as they choose.

#### 7.5 <u>Winding Up Affairs Upon Termination</u>:

7.5.1 In the event of termination of this Contract for any reason, the parties agree that the provisions of this **Subsection 7.5** survive termination:

7.5.1.1 The parties shall account for and properly present to each other all claims for fees and expenses and pay those which are undisputed and otherwise not subject to set off under this Contract. Neither party may withhold performance of winding up provisions solely based on nonpayment of fees or expenses accrued up to the time of termination; and

7.5.1.2 **CONTRACTOR** shall satisfactorily complete SERVICES in progress at the agreed rate (or a pro rata basis if necessary) if so requested by **CITY**; and

7.5.1.3 **CONTRACTOR** shall execute any documents and take any actions necessary to effectuate an assignment of this Contract if so requested by **CITY**; and

7.5.1.4 CONTRACTOR shall preserve, protect, and promptly deliver into CITY

possession all proprietary information in accordance with "Section 19".

#### 7.6 <u>Notice of Termination</u>:

7.6.1 Unless otherwise specified in this Contract, termination shall not be effective until seven (7) calendar days after a party has provided written Notice of Default, or notice of without cause termination. Notice of Termination may be given at the time of Notice of Default, or notice of without cause termination. Notice of Termination may be provided separately at any time after the running of the 7-day notice period, and such termination shall be effective on the date the Notice of Termination is provided to the party unless a specific effective date is otherwise set forth therein. Any delay in providing a Notice of Termination after the 7-day notice period has run without a timely correction by the defaulting or breaching party shall not constitute any waiver of the right to terminate under the existing notice(s).

#### 8. <u>REMEDIES</u>:

Except as otherwise provided for by law or this Contract, the rights and remedies of the parties shall not be exclusive and are in addition to any other rights and remedies provided by law or equity, including, without limitation, actual damages, and to a prevailing party reasonable attorney's fees and costs. The parties agree that, in the event a lawsuit is filed and a party is awarded attorneys' fees by the court, for any reason, the amount of recoverable attorneys' fees shall not exceed the rate of \$125 per hour. **CITY** may set off consideration against any unpaid obligation of **CONTRACTOR** to **CITY**, if provided hereunder and upon reasonable notice to **CONTRACTOR**.

#### 9. LIMITED LIABILITY:

**CITY** will not waive and intends to assert available NRS Chapter 41 liability limitations in all cases. Contract liability of both parties shall not be subject to punitive damages. Liquidated damages shall not apply unless otherwise expressly provided for elsewhere in this Contract. Damages for any **CITY** breach shall never exceed the amount of funds appropriated for payment under this Contract, but not yet paid to **CONTRACTOR**, for the fiscal year budget in existence at the time of the breach. **CONTRACTOR'S** tort liability shall not be limited.

#### 10. FORCE MAJEURE:

Neither party shall be deemed to be in violation of this Contract if it is prevented from performing any of its obligations hereunder due to strikes, picketing, labor disputes, failure of public transportation, civil or military authority, government action, act of public enemy, accidents, fires, explosions, civil disturbance, riots, war, terrorism, or acts of God, including, without limitation, earthquakes, floods, winds, storms, or pandemics and/or epidemics. In the event **CONTRACTOR** is unable to provide the transportation services as specified in this Contract due to aforementioned causes, **CITY** shall excuse **CONTRACTOR** from performance under this Contract. The intervening cause must not be through the fault of the party asserting such an excuse, and the excused party is obligated to promptly perform in accordance with the terms of this Contract after the intervening cause ceases.

#### 11. INDEMNIFICATION:

11.1 To the extent permitted by law, including, but not limited to, the provisions of NRS Chapter 41, each party shall indemnify, hold harmless and defend, not excluding the other's right to participate, the other party from and against all liability, claims, actions, damages, losses, and expenses, including but not limited to reasonable attorneys' fees and costs, arising out of any alleged negligent or willful acts or omissions of the indemnifying party, its officers, employees and agents. Such obligation shall not be construed to negate, abridge, or otherwise reduce any other right or obligation of the indemnity which would otherwise exist as to any party or person described in this Section.

11.2 Except as otherwise provided in <u>Subsection 11.4</u> below, the indemnifying party shall not be obligated to provide a legal defense to the indemnified party, nor reimburse the indemnified party for the same, for any period occurring before the indemnified party provides written notice of the pending claim(s) or cause(s) of action to the indemnifying party, along with:

11.2.1 a written request for a legal defense for such pending claim(s) or cause(s) of action; and

11.2.2 a detailed explanation of the basis upon which the indemnified party believes that the claim or cause of action asserted against the indemnified party implicates the culpable conduct of the indemnifying party, its officers, employees, and/or agents.

11.3 After the indemnifying party has begun to provide a legal defense for the indemnified party, the indemnifying party shall not be obligated to fund or reimburse any fees or costs provided by any additional counsel for the indemnified party, including counsel through which the indemnified party might voluntarily choose to participate in its defense of the same matter.

11.4 After the indemnifying party has begun to provide a legal defense for the indemnified party, the indemnifying party shall be obligated to reimburse the reasonable attorney's fees and costs incurred by the indemnified party during the initial thirty (30) day period of the claim or cause of action, if any, incurred by separate counsel.

#### 12. INDEPENDENT CONTRACTOR:

12.1 **CONTRACTOR**, as an independent contractor, is a natural person, firm or corporation who agrees to perform SERVICES for a fixed price according to his or its own methods and without subjection to the supervision or control of the **CITY**, except as to the results of the SERVICES, and not as to the means by which the SERVICES are accomplished.

12.2 It is mutually agreed that **CONTRACTOR** is associated with **CITY** only for the purposes and to the extent specified in this Contract, and in respect to performance of the contracted SERVICES pursuant to this Contract. **CONTRACTOR** is and shall be an independent contractor and, subject only to the terms of this Contract, shall have the sole right to supervise, manage, operate, control, and direct performance of the details incident to its duties under this Contract.

12.3 Nothing contained in this Contract shall be deemed or construed to create a partnership or joint venture, to create relationships of an employer-employee or principal-agent, or to otherwise create any liability for **CITY** whatsoever with respect to the indebtedness, liabilities, and obligations of **CONTRACTOR** or any other party.

12.4 **CONTRACTOR**, in addition to <u>Section 11</u> (INDEMNIFICATION), shall indemnify and hold CITY harmless from, and defend CITY against, any and all losses, damages, claims, costs, penalties, liabilities, expenses arising out of or incurred in any way because of, but not limited to, **CONTRACTOR'S** obligations or legal duties regarding any taxes, fees, assessments, benefits, entitlements, notice of benefits, employee's eligibility to work, to any third party, subcontractor, employee, state, local or federal governmental entity.

12.5 Neither **CONTRACTOR** nor its employees, agents, or representatives shall be considered employees, agents, or representatives of **CITY**.

#### 13. INSURANCE REQUIREMENTS (GENERAL):

13.1 **NOTICE:** The following general insurance requirements shall apply unless these general requirements are altered by any specific requirements set forth in CITY'S solicitation for bid document, the adopted bid or other document incorporated into this Contract by the parties.

13.2 **CONTRACTOR**, as an independent contractor and not an employee of **CITY**, must carry policies of insurance in amounts specified and pay all taxes and fees incident hereunto. **CITY** shall have no liability except as specifically provided in this Contract. **CITY** or **CITY**'s insurance shall insure the JAC vehicles while the JAC vehicles are being operated or maintained by **CITY** employees.

13.3 **CONTRACTOR** shall not commence work before: (1) **CONTRACTOR** has provided the required evidence of insurance to **CITY** Purchasing and Contracts, and (2) **CITY** has approved the insurance policies provided by **CONTRACTOR**.

13.4 Prior approval of the insurance policies by **CITY** shall be a condition precedent to any payment of consideration under this Contract and **CITY'S** approval of any changes to insurance coverage during the course of performance shall constitute an ongoing condition subsequent this Contract. Any failure of **CITY** to timely approve shall not constitute a waiver of the condition.

13.5 Insurance Coverage (13.6 through 13.23):

13.6 **CONTRACTOR** shall, at **CONTRACTOR'S** sole expense, procure, maintain and keep in force for the duration of this Contract the following insurance conforming to the minimum requirements specified below. Unless specifically specified herein or otherwise agreed to by **CITY**, the required insurance shall be in effect prior to the commencement of work by **CONTRACTOR** and shall continue in force as appropriate until the later of:

13.6.1 Final acceptance by CITY of the completion of this Contract; or

13.6.2 Such time as the insurance is no longer required by **CITY** under the terms of this Contract.

13.6.3 Any insurance or self-insurance available to **CITY** under its coverage(s) shall be in excess of and non-contributing with any insurance required from **CONTRACTOR**. **CONTRACTOR'S** insurance policies shall apply on a primary basis. Until such time as the insurance is no longer required by **CITY**, **CONTRACTOR** shall provide **CITY** with renewal or replacement evidence of insurance. If at any time during the period when insurance is required by this Contract, an insurer or surety shall fail to comply with the requirements of this Contract, as soon as **CONTRACTOR** has knowledge of any such failure, **CONTRACTOR** shall immediately notify **CITY** and immediately replace such insurance or bond with an insurer meeting the requirements.

13.7 General Insurance Requirements (13.8 through 13.23):

13.8 **Certificate Holder:** Each certificate shall list Carson City c/o Carson City Purchasing and Contracts, 201 N. Carson Street, Suite 2, Carson City, NV 89701 as a certificate holder.

13.9 **Additional Insured:** By endorsement to the general liability insurance policy evidenced by **CONTRACTOR**, The City and County of Carson City, Nevada, its officers, employees and immune contractors shall be named as additional insureds for all liability arising from this Contract.

13.10 **Waiver of Subrogation**: Each liability insurance policy, except for professional liability, shall provide for a waiver of subrogation in favor of **CITY**.

13.11 **Cross-Liability**: All required liability policies shall provide cross-liability coverage as would be achieved under the standard ISO separation of insureds clause.

13.12 **Deductibles and Self-Insured Retentions**: Insurance maintained by **CONTRACTOR** shall apply on a first dollar basis without application of a deductible or self-insured retention unless otherwise specifically agreed to by **CITY**. Such approval shall not relieve **CONTRACTOR** from the obligation to pay any deductible or self-insured retention. Any deductible or self-insured retention shall not exceed \$5,000.00 per occurrence, unless otherwise approved by **CITY**.

13.13 **Policy Cancellation**: Except for ten (10) calendar days' notice for non-payment of premium, **CONTRACTOR** or its insurers must provide thirty (30) calendar days prior written notice to Carson City Purchasing and Contracts if any policy will be canceled, non-renewed or if required coverage and /or limits reduced or materially altered, and shall provide that notices required by this paragraph shall be sent by mail to Carson City Purchasing and Contracts, 201 N. Carson Street, Suite 2, Carson City, NV 89701.

When available, each insurance policy shall be endorsed to provide thirty (30) days' notice of cancellation, except for ten (10) days' notice for non-payment of premium, to **CITY**.

13.14 **Approved Insurer**: Each insurance policy shall be issued by insurance companies authorized to do business in the State of Nevada or eligible surplus lines insurers under federal and Nevada law and having agents in Nevada upon whom service of process may be made, and currently rated by A.M. Best as "A-VII" or better.

13.15 **Evidence of Insurance:** Prior to commencement of work, **CONTRACTOR** must provide the following documents to Carson City Purchasing and Contracts, 201 North Carson Street, Suite 3, Carson City, NV 89701:

13.16 **Certificate of Insurance: CONTRACTOR** shall furnish **CITY** with a certificate(s) of insurance, executed by a duly authorized representative of each insurer, showing compliance with the insurance requirements set forth herein. The Acord 25 Certificate of Insurance form or a form substantially similar must be submitted to Carson City Purchasing and Contracts to evidence the insurance policies and coverages required of **CONTRACTOR**.

13.17 **Additional Insured Endorsement:** An Additional Insured Endorsement (CG20 10 or C20 26), signed by an authorized insurance company representative, must be submitted to Carson City Purchasing and Contracts to evidence the endorsement of **CITY** as an additional insured per **Subsection 13.9** (Additional Insured).

13.18 **Schedule of Underlying Insurance Policies:** If Umbrella or Excess policy is evidenced to comply with minimum limits, a copy of the Underlying Schedule from the Umbrella or Excess insurance policy may be required.

13.19 **Review and Approval:** Documents specified above must be submitted for review and approval by **CITY** Purchasing and Contracts prior to the commencement of work by **CONTRACTOR**. Neither approval by **CITY** nor failure to disapprove the insurance furnished by **CONTRACTOR** shall relieve **CONTRACTOR** of **CONTRACTOR'S** full responsibility to provide the insurance required by this Contract. Compliance with the insurance requirements of this Contract shall not limit the liability of **CONTRACTOR** or its sub-contractors, employees or agents to **CITY** or others, and shall be in addition to and not in lieu of any other remedy available to **CITY** under this Contract or otherwise. **CITY** reserves the right to request and review a copy of any required insurance policy or endorsement to assure compliance with these requirements.

#### 13.20 COMMERCIAL GENERAL LIABILITY INSURANCE:

**CONTRACTOR** shall maintain commercial general liability (CGL) and, if necessary, commercial umbrella insurance with a limit of not less than \$1,000,000 each occurrence.

- 13.20.1 *Minimum Limits required*:
- 13.20.2 Five Million Dollars (\$5,000,000.00) General Aggregate.
- 13.20.3 Two Million Dollars (\$2,000,000.00) Products & Completed Operations Aggregate.
- 13.20.4 One Million Dollars (\$1,000,000.00) Each Occurrence.
- 13.20.5 CGL insurance shall be written on ISO occurrence form CG 00 01 04 13 (or a substitute form providing equivalent coverage) and shall cover liability arising from premises, operations, products-completed operations, personal and advertising injury, and liability assumed under an insured contract [(including the tort liability of another assumed in a business contract)].
- 13.20.6 City and County of Carson City, Nevada, its officers, employees and immune contractors shall be included as an additional insured under the CGL, using ISO

#### INDEPENDENT CONTRACTOR AGREEMENT Contract No. 23300358

#### Title: Jump Around Carson (JAC) Public Transportation Operating Service

additional insured endorsement CG 20 10 or CG 20 26, or a substitute providing equivalent coverage, and under the commercial umbrella, if any.

- 13.20.7 This insurance shall apply as primary insurance with respect to any other insurance or self-insurance programs afforded to **CITY**. There shall be no endorsement or modification of the CGL to make it excess over other available insurance; alternatively, if the CGL states that it is excess or pro rata, the policy shall be endorsed to be primary with respect to the additional insured.
- 13.20.8 There shall be no endorsement or modification of the CGL limiting the scope of coverage for liability assumed under a contract.
- 13.20.9 **CONTRACTOR** waives all rights against **CITY** and its agents, officers, directors and employees for recovery of damages to the extent these damages are covered by the commercial general liability or commercial umbrella liability insurance maintained pursuant to this Contract. Insurer shall endorse CGL policy as required to waive subrogation against **CITY** with respect to any loss paid under the policy.

#### 13.21 BUSINESS AUTOMOBILE LIABILITY INSURANCE:

- 13.21.1 *Minimum Limit required*:
- 13.21.2 **CONTRACTOR** shall maintain automobile liability and, if necessary, commercial umbrella liability insurance with a limit of not less than \$5,000,000 each accident for bodily injury and property damage.
- 13.21.3 Such insurance shall cover liability arising out of owned, hired, and non-owned autos (as applicable). Coverage as required above shall be written on ISO form CA 00 01, CA 00 05, CA 00 25, or a substitute form providing equivalent liability coverage.
- 13.21.4 **CONTRACTOR** waives all rights against **CITY** and its agents, officers, directors and employees for recovery of damages to the extent these damages are covered by the automobile liability or other liability insurance obtained by **CONTRACTOR** pursuant this Contract.

#### 13.22 PROFESSIONAL LIABILITY INSURANCE (Architects, Engineers and Land Surveyors)

- 13.22.1 *Minimum Limit required*:
- 13.22.2 **CONTRACTOR** shall maintain professional liability insurance applying to all activities performed under this Contract with limits not less than One Million Dollars (\$1,000,000.00) and Two Million Dollars (\$2,000,000) in the aggregate.
- 13.22.3 Retroactive date: Prior to commencement of the performance of this Contract.
- 13.22.4 **CONTRACTOR** will maintain professional liability insurance during the term of this Contract and for a period of three (3) years after termination of this Contract unless waived by the **CITY**. In the event of non-renewal or other lapse in coverage during the term of this Contract or the three (3) year period described above, **CONTRACTOR** shall purchase Extended Reporting Period coverage for claims arising out of **CONTRACTOR's** negligence acts, errors and omissions committed during the term of the Professional Liability Policy. The Extended Reporting Period shall continue through a minimum of three (3) years after termination date of this Contract.
- 13.22.5 A certified copy of this policy may be required.

#### 13.23 WORKERS' COMPENSATION AND EMPLOYER'S LIABILITY INSURANCE:

Page **11** of **19** (Independent Contractor Agreement)

- 13.23.1 **CONTRACTOR** shall provide workers' compensation insurance as required by NRS Chapters 616A through 616D inclusive and Employer's Liability insurance with a minimum limit not less than \$1,000,000 each accident for bodily injury by accident or \$1,000,000 each employee for bodily injury by disease.
- 13.23.2 **CONTRACTOR** may, in lieu of furnishing a certificate of an insurer, provide an affidavit indicating that **CONTRACTOR** is a sole proprietor; that **CONTRACTOR** will not use the services of any employees in the performance of this Contract; that **CONTRACTOR** has elected to not be included in the terms, conditions, and provisions of NRS Chapters 616A-616D, inclusive; and that **CONTRACTOR** is otherwise in compliance with the terms, conditions, and provisions of NRS Chapters 616A-616D, inclusive.
- 13.23.3 **CONTRACTOR** waives all rights against **CITY** and its agents, officers, directors, and employees for recovery of damages to the extent these damages are covered by the workers' compensation and employer's liability or commercial umbrella liability insurance obtained by **CONTRACTOR** pursuant to this Contract. **CONTRACTOR** shall obtain an endorsement equivalent to WC 00 03 13 to affect this waiver.

#### 14. BUSINESS LICENSE:

14.1 **CONTRACTOR** shall not commence work before **CONTRACTOR** has provided a copy of his Carson City business license to Carson City Purchasing and Contracts.

14.2 The Carson City business license shall continue in force until the later of: (1) final acceptance by **CITY** of the completion of this Contract; or (2) such time as the Carson City business license is no longer required by **CITY** under the terms of this Contract.

#### 15. <u>COMPLIANCE WITH LEGAL OBLIGATIONS:</u>

**CONTRACTOR** shall procure and maintain for the duration of this Contract any state, county, city, or federal license, authorization, waiver, permit, qualification or certification required by statute, ordinance, law, or regulation to be held by **CONTRACTOR** to provide the goods or SERVICES or any services of this Contract. **CONTRACTOR** will be responsible to pay all government obligations, including, but not limited to, all taxes, assessments, fees, fines, judgments, premiums, permits, and licenses required or imposed by law or a court. Real property and personal property taxes are the responsibility of **CONTRACTOR** in accordance with NRS Chapter 361 generally and NRS 361.157 and 361.159, specifically regarding for profit activity. **CONTRACTOR** agrees to be responsible for payment of any such government obligations not paid by its subcontractors during performance of this Contract. **CITY** may set-off against consideration due any delinquent government obligation.

If the CITY was required by NRS 332.039(1) to advertise or request a proposal for this Contract, by signing this Contract, the **CONTRACTOR** provides a written certification that the **CONTRACTOR** is not currently engaged in, and during the Term shall not engage in, a Boycott of Israel. The term "Boycott of Israel" has the meaning ascribed to that term in Section 3 of Nevada Senate Bill 26 (2017). The **CONTRACTOR** shall be responsible for fines, penalties, and payment of any State of Nevada or federal funds that may arise (including those that the **CITY** pays, becomes liable to pay, or becomes liable to repay) as a direct result of the **CONTRACTOR's** non-compliance with this Section.

#### 16. WAIVER OF BREACH:

Failure to declare a breach or the actual waiver of any particular breach of this Contract or its material or nonmaterial terms by either party shall not operate as a waiver by such party of any of its rights or remedies as to any other breach.

#### 17. <u>SEVERABILITY</u>:

If any provision contained in this Contract is held to be unenforceable by a court of law or equity, this Contract shall be construed as if such provision did not exist and the nonenforceability of such provision shall not be held to render any other provision or provisions of this Contract unenforceable.

#### 18. ASSIGNMENT / DELEGATION:

To the extent that any assignment of any right under this Contract changes the duty of either party, increases the burden or risk involved, impairs the chances of obtaining the performance of this Contract, attempts to operate as a novation, or includes a waiver or abrogation of any defense to payment by **CITY**, such offending portion of the assignment shall be void, and shall be a breach of this Contract. **CONTRACTOR** shall neither assign, transfer nor delegate any rights, obligations or duties under this Contract without the prior written approval of **CITY**; provided, however, that **CONTRACTOR** may assign or sublet its rights under this Contract to a parent, subsidiary, related or affiliated company. Further **CONTRACTOR** may, without approval, assign or otherwise transfer this Contract in connection with a merger, acquisition, corporate reorganization, public stock offering, or sale of all or substantially all of its assets with reasonable notice to the **CITY**. The parties do not intend to benefit any third party beneficiary regarding their respective performance under this Contract.

#### 19. <u>CITY OWNERSHIP OF PROPRIETARY INFORMATION</u>:

Any files, reports, histories, studies, tests, manuals, instructions, photographs, negatives, blue prints, plans, maps, data, system designs, computer programs, computer codes, and computer records (which are intended to be consideration under this Contract), or any other documents or drawings, prepared or in the course of preparation by **CONTRACTOR** (or its subcontractors) in performance of its obligations under this Contract shall be the exclusive property of **CITY** and all such materials shall be delivered into **CITY** possession by **CONTRACTOR** upon completion, termination, or cancellation of this Contract. **CONTRACTOR** shall not use, willingly allow, or cause to have such materials used for any purpose other than performance of **CONTRACTOR'S** obligations under this Contract without the prior written consent of **CITY**. Notwithstanding the foregoing, **CITY** shall have no proprietary interest in any materials licensed for use by **CITY** that are subject to patent, trademark or copyright protection.

#### 20. PUBLIC RECORDS:

Pursuant to NRS 239.010, information or documents received from **CONTRACTOR** may be open to public inspection and copying. **CITY** will have the duty to disclose unless a particular record is made confidential by law or a common law balancing of interests. **CONTRACTOR** may clearly label specific parts of an individual document as a "trade secret" or "confidential" in accordance with NRS 332.061, provided that **CONTRACTOR** thereby agrees to indemnify and defend **CITY** for honoring such a designation. The failure to so label any document that is released by **CITY** shall constitute a complete waiver of any and all claims for damages caused by any release of the records.

#### 21. <u>CONFIDENTIALITY</u>:

**CONTRACTOR** shall keep confidential all information, in whatever form, produced, prepared, observed or received by **CONTRACTOR** to the extent that such information is confidential by law or otherwise required by this Contract.

#### 22. FEDERAL FUNDING:

- 22.1 In the event federal grant funds are used for payment of all or part of this Contract:
- 22.1.1 CONTRACTOR certifies, by signing this Contract, that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any federal department or agency. This certification is made pursuant to the regulations implementing Executive Order 12549, Debarment and Suspension, 28 C.F.R. pt. 67, § 67.510, as published as pt. VII of the May 26, 1988, Federal Register (pp.

19160-19211), and any relevant program-specific regulations. This provision shall be required of every subcontractor receiving any payment in whole or in part from federal funds.

- 22.1.2 **CONTRACTOR** and its subcontractors must be registered in the US Government System for Award Management (SAM) for verification on projects with federal funding.
- 22.1.3 **CONTRACTOR** and its subcontractors shall comply with all terms, conditions, and requirements of the Americans with Disabilities Act of 1990 (P.L. 101-136), 42 U.S.C. 12101, as amended, and regulations adopted thereunder contained in 28 C.F.R. 26.101-36.999, inclusive, and any relevant program-specific regulations.
- 22.1.4 **CONTRACTOR** and its subcontractors shall comply with the requirements of the Civil Rights Act of 1964, as amended, the Rehabilitation Act of 1973, P.L. 93-112, as amended, and any relevant program-specific regulations, and Executive Order 11478 (July 21, 2014) and shall not discriminate against any employee or offeror for employment because of race, national origin, creed, color, sex, sexual orientation, gender identity, religion, age, disability or handicap condition (including AIDS and AIDS-related conditions).
- 22.1.5 If and when applicable to the particular federal funding and the Scope of Work under this Contract, CONTRACTOR and its subcontractors shall comply with: American Iron and Steel (AIS) provisions of P.L. 113- 76, Consolidated Appropriations Act, 2014, Section 1605 – Buy American (100% Domestic Content of iron, steel and manufactured goods); Federal Highway Administration (FHWA) 23 U.S.C. § 313 – Buy America, 23 C.F.R. §635.410 (100% Domestic Content of steel, iron and manufactured products); Federal Transit Administration (FTA) 49 U.S.C. § 5323(j), 49 C.F.R. Part 661 – Buy America Requirements (See 60% Domestic Content for buses and other Rolling Stock).

#### 23. LOBBYING:

23.1 The parties agree, whether expressly prohibited by federal law, or otherwise, that no funding associated with this Contract will be used for any purpose associated with or related to lobbying or influencing or attempting to lobby or influence for any purpose the following:

23.1.1 Any federal, state, county or local agency, legislature, commission, council or board;

23.1.2 Any federal, state, county or local legislator, commission member, council member, board member, or other elected official; or

23.1.3 Any officer or employee of any federal, state, county or local agency; legislature, commission, council or board.

#### 24. OTHER TERMS:

24.1 <u>Change in Laws, Specifications, or Other Conditions</u>: In the event of changes in state or federal taxes, laws, or specifications, increased insurance or surety premiums, or any other condition which causes any of **CONTRACTOR'S** operating costs hereunder to increase at a rate in excess of any negotiated escalation (e.g., changes in the Affordable Care Act or the Minimum Wage Laws), the parties shall meet to determine a reasonable and just amount to cover such increases. After such amount is approved by the Regional Transportation Commission, the rates of **CONTRACTOR** compensation shall be adjusted to reflect such increases.

24.2 <u>Trigger for Renegotiation</u>: **CITY** and **CONTRACTOR** will consult on a regular basis concerning the service requirements under this Contract. In the event of increases or decreases in the number of

passengers requiring transportation or in routes or schedules, the number of vehicles and/or revenue service hours will be adjusted accordingly. **CITY** may increase or decrease services to be provided by **CONTRACTOR** under this Contract ("Schedule Readjustments"). However, where Schedule Readjustments impact the service levels or equipment levels required by 15% or more, the parties agree to renegotiate the contracted fixed costs and revisit the need to add/remove fixed support such as dispatchers and road supervisors. This ensures minimized risk for both the **CITY** and **CONTRACTOR** in the event that service levels change.

24.3 <u>Minimum Number of CDL Drivers with Passenger and/or Airbrake Endorsement</u>: **CONTRACTOR** is required to provide a sufficient amount of CDL Drivers with Passenger and/or Airbrake endorsements to provide the SERVICES under this Contract.

24.4 <u>Contract Service Activities and Performance</u>: **CONTRACTOR** will be responsible for carrying out the SERVICES, including all the elements as required by Section 4.1 through Section 4.10 of Attachment A to Request for Proposal No. 23300358.

#### 25. <u>GENERAL WARRANTY</u>:

**CONTRACTOR** warrants that it will perform all SERVICES required hereunder in accordance with the prevailing standard of care by exercising the skill and care normally required of individuals performing the same or similar SERVICES, under the same or similar circumstances, in the State of Nevada.

#### 26. PROPER AUTHORITY:

The parties hereto represent and warrant that the person executing this Contract on behalf of each party has full power and authority to enter into this Contract. **CONTRACTOR** acknowledges that this Contract is effective only after approval by the Carson City Regional Transportation Commission and only for the period of time specified in this Contract. Any SERVICES performed by **CONTRACTOR** before this Contract is effective or after it ceases to be effective is performed at the sole risk of **CONTRACTOR**.

#### 27. <u>GOVERNING LAW / JURISDICTION</u>:

This Contract and the rights and obligations of the parties hereto shall be governed by, and construed according to, the laws of the State of Nevada, without giving effect to any principle of conflict-of-law that would require the application of the law of any other jurisdiction. **CONTRACTOR** consents and agrees to the jurisdiction of the courts of the State of Nevada located in Carson City, Nevada for enforcement of this Contract.

#### 28. ENTIRE CONTRACT AND MODIFICATION:

This Contract and its integrated attachment(s) constitute the entire Contract of the parties and such are intended as a complete and exclusive statement of the promises, representations, negotiations, discussions, and other Contracts that may have been made in connection with the subject matter hereof. Unless an integrated attachment to this Contract specifically displays a mutual intent to amend a particular part of this Contract, general conflicts in language between any such attachment and this Contract shall be construed consistent with the terms of this Contract. Unless otherwise expressly authorized by the terms of this Contract, no modification or amendment to this Contract shall be binding upon the parties unless the same is in writing and signed by the respective parties hereto and approved by the Carson City Regional Transportation Commission. Conflicts in language between this Contract and any other agreement between **CITY** and **CONTRACTOR** on this same matter shall be construed consistent with the terms of this Contract. The parties agree that each has had their respective counsel review this Contract which shall be construed as if it was jointly drafted.

#### 29. ACKNOWLEDGMENT AND EXECUTION:

This Contract may be executed in counterparts. The parties hereto have caused this Contract to be signed and intend to be legally bound thereby as follows:

#### **CARSON CITY**

Executive Office Attn: Carol Akers, Purchasing & Contracts Administrator Purchasing and Contracts Department 201 North Carson Street, Suite 2 Carson City, Nevada 89701 Telephone: 775-283-7362 Fax: 775-887-2286 CAkers@carson.org

#### **CITY'S LEGAL COUNSEL**

Carson City District Attorney

I have reviewed this Contract and approve as to its legal form.

By:\_\_\_\_\_ Sheri Russell-Benabou, Chief Financial Officer

Dated \_\_\_\_\_

#### CONTRACTOR will not be given authorization to begin work until this Contract has been signed by Purchasing and Contracts

BY: Carol Akers Purchasing & Contracts Administrator By:\_\_\_\_\_ Deputy District Attorney

Dated \_\_\_\_\_

Acct# 2253026-500331

Ву:\_\_\_\_\_

Dated \_\_\_\_\_

#### INDEPENDENT CONTRACTOR AGREEMENT Contract No. 23300358

Title: Jump Around Carson (JAC) Public Transportation Operating Service Undersigned deposes and says under penalty of perjury: That he/she is CONTRACTOR or authorized agent of CONTRACTOR; that he/she has read the foregoing Contract; and that he/she understands the terms, conditions and requirements thereof.

CONTRACTOR		
BY: Mark Elias		
TITLE: Regional Vice P	President	
FIRM: Transdev North A	America, Inc.	
<b>CARSON CITY BUSINE</b>	ESS LICENSE #: BL-006396-2021	
Address: 720 E Butterfie	ield Rd., Suite 300	
City: Lombard	State: IL Zip Code: 60148	
Telephone: 360-690-65	534 E-mail Address: mark.elias@trai	nsdev.com

(Signature of	f Contractor)	
DATED		
STATE OF	_)	
County of	)ss )	
Signed and sworn (or affirmed before	me on thisday of	, 20

(Signature of Notary)

(Notary Stamp)

CONTRACTOR	
BY: Mathieu LeBourhis	
TITLE: Chief Financial Officer	
FIRM: Transdev North America	, Inc
Address: 720 E Butterfield Rd.,	Suite 300
City: Lombard State:	L Zip Code: 60148
Telephone: 360-690-6534	E-mail Address: Mathieu.lebourhis@transdev.com

(Signature of Contractor)	
DATED	
STATE OF)	
)ss County of)	
Signed and sworn (or affirmed before me on thisday of	, 20

(Signature of Notary)

(Notary Stamp)

#### CONTRACT ACCEPTANCE AND EXECUTION:

The Regional Transportation Commission for Carson City, Nevada at their publicly noticed meeting of August 16, 2023, approved the acceptance of the attached Contract hereinbefore identified as **CONTRACT No. 23300358**. Further, the Regional Transportation Commission authorizes the Chairperson to sign this document and record the signature for the execution of this Contract in accordance with the action taken.

#### CARSON CITY, NEVADA

LORI BAGWELL, MAYOR/ CHAIRPERSON

ATTEST:

DATED this 16<sup>th</sup> day of August 2023.

#### WILLIAM SCOTT HOEN, CLERK-RECORDER

DATED this16<sup>th</sup> day of August 2023.



#### **PROPOSAL TO PROVIDE**

# Public Transportation Operating Services for **Carson City**

2023



RFP: 23300257

June 13, 2023

Carson City Regional Transportation Attn: Carol Akers, Purchasing and Contracts Administrator 201 N. Carson Street, Suite 2 Carson City, NV 89701

#### Re: RFP # 23300257 Public Transportation Operating Services

Ms. Akers,

First Transit is pleased to submit this proposal to Carson City for Public Transportation Operating Services for Jump Around Carson. As your provider since 2020, we value our partnership and are proud of the accomplishments we have achieved together. We have a unique understanding of this service and your expectations for safe, customer-focused service delivery.

Retaining First Transit as your provider will yield the following benefits to Carson City:

- Continued service oversight by an experienced, highly qualified management team, led by General Manager Michael Peoples who has been with the operation since 2022 and was mentored by our previous GM, Michael Jacobs
- > Retaining the knowledge of tenured, knowledgeable operators and staff
- > No service disruption for Carson City system employees, or the passengers we serve
- > A collaborative partnership based on transparency, trust, and shared goals for the system's future

We provide a strong foundation on which to build further success, which will be driven by the following new initiatives: increased operator and staff wages, implementation of Mobileye technology and expanded resources and support from Transdev's acquisition of First Transit.

First Transit will also continue to apply our proven processes and effective programs to our JAC operation. These include industryleading safety, training, and customer service programs. We will also continue to provide extensive support at the regional and corporate levels, led by RVP Mark Elias.

First Transit's leadership and operational approach have led to outstanding performance over the last contract term, including the following key areas: **improved safety with no preventable accidents for 12 months, achieved 97% OTP, and reduced customer complaints.** We are proud of the accomplishments resulting from our partnership and will remain focused on continual improvement in the next contract term.

Our proposal pricing increases above current contract rates are driven primarily by operator and staff wage increases along with insurance market rate increases that have affected the transportation industry nationwide.

We acknowledge the receipt of Addendum 1, issued May 23, 2023

First Transit is excited for the possibility of continuing our partnership with Carson City in this next phase of your transportation service's evolution. Please note that the information contained in this proposal is accurate and complete. Your primary contact for this opportunity is James Coffman, Director of Business Development. He can be reached at (513) 335-8069 or james.h.coffman@transdev.com and is ready to answer any questions you may have or to discuss our capabilities as a provider.

Sincerely,

Jaun J. Hendrich

Laura Hendricks, President & Chief Executive Officer, First Transit

## **Technical Proposal**



## First Transit

A Transdev Company 💓 transdev

Packet Page 32

## Carson City Purchasing and Contracts Public Transportation Operating Services Advertised Proposal # 23300257

First Transit, Inc. 720 E. Butterfield Road, Suite 300 Lombard, IL 60148 UEI: 025672200

Primary Contact: Jim Coffman, Director of Business Development Phone: 513.335.8069 Email: james.h.coffman@transdev.com

## 5.2.2 Knowledge of Carson City

Information related to Contractor's knowledge of the scope and service area as described

## Understanding the Scope of the Project

As your incumbent provider for the past three years, First Transit understands Carson City's transportation services – its challenges and complexities, as well as your expectations for safe, dependable, and friendly service delivery. As your partner, we have and will continue to work diligently to exceed the City's expectations, and those of our shared passengers. First Transit has developed solutions to overcome challenges facing the operation and enhance service, as detailed throughout our proposal. We will continue to work with Carson City to ensure continued improvement every day in our service delivery.

We are proud of our partnership with Carson City and will continue to build on the solid foundation we have created together. The many accomplishments we have achieved together, highlighted later in this section, include exemplary on time performance, an excellent safety record, a seamless transition of service amidst the COVID pandemic and currently a nearly fully staffed operation, which is an outstanding accomplishment in the post-COVID environment. Together, we will continue to meet the evolving mobility needs of the Carson City community.

Moving forward, Carson City will continue to receive the high level of service from the team you know and trust, with added benefits from the recent acquisition of First Transit by Transdev. As our parent company, Transdev brings an enhanced level of industry expertise, support and resources to our Carson City operation.

## A Collaborative Partnership with Carson City

Our partnership has been one of growth, innovation and quality service achievement. Throughout our partnership with Carson City, we have created a foundation of solid performance and shared goals for the agency's ADA paratransit and fixed route services.

We have achieved many successes during the history of our partnership by providing safe, reliable, and customer-focused services for our shared customers. Our First Transit team, led by Michael Peoples, is dedicated to serving the Carson City community – understanding the needs of the passengers we serve and providing a positive, engaging environment for our employees.

First Transit is confident we are the best choice to continue building upon our first-hand experience, unrivaled understanding of this operation and shared vision and goals to determine our roadmap

moving forward. More than an operator, First Transit's local staff who call the Carson City area home are committed to elevating these services to achieve RTC's long-term service plans. Each of our team members feel a significant sense of commitment to moving Carson City's transportation services to the next level of quality.

Together, our vision is always focused on providing top quality services that keep our customers at the heart of everything we do. We achieve this vision by creating an atmosphere that provides everyone, whether it's the customer, our team members or the general public, the respect and dignity they deserve. As the successful provider of these services for the past three years, we have a unique insight into your passengers' preferences, Carson City's expectations and goals, a familiarity with the geographic location and the potential service challenges. Leading our operation, our experienced General Manager Michael Peoples will continue to focus his results-driven team on ensuring we exceed your expectations in every aspect of our service delivery.







Years of collaborative partnership between First Transit and Carson City

Our local management team, who have proven themselves to Carson City RTC, brings a depth of experience and XitdeBstanding of these services that none of our competitors can touch. Our local team will continue to receive support by both the region and corporate management to deliver a culture of continuous improvement to fulfill our new action plan.

### Accomplishments of Our Partnership

Nothing is more important in demonstrating our qualifications to continue to provide the JAC services for Carson City than our longstanding partnership with you. Our understanding of the services provided and the accomplishments we have seen together over the last few years are a source of pride for our team. We will continue to embrace practices and procedures that have been successful and contributed to the many accomplishments we have achieved as your transportation provider, highlights of which include:

- Transitioned JAC operations seamlessly into service with First Transit with no disruptions, collaborative overcoming challenges presented by starting up operations during COVID
- > Achieved and maintained 97% OTP throughout our contract
- Implemented BeSafe Program and operated with no preventable accidents for 12 months and no preventable injuries for 11 months
- Reduced DriveCam alerts from eight per month down to one since October, contributing to improved safety
- > Improved customer relations and reduced complaints
- Maintained 99% of required staffing levels, a tremendous accomplishment in the postcovid environment
- Worked with the City to provide fareless rides from 2020-2022 during the COVID Pandemic
- Provided two members of the community a new wheelchair courtesy of First Transit through our Safe Wheels Program
- Assisted with Caldor Fire evacuation at South Lake Tahoe in 2021, safely transporting people, pets and belongings to and from their homes
- > Contributed to the Toys for Tots campaign for the holidays
- > Assisted community with a shuttle to and from Homestead Holidays

Below are the results of First Transit's annual customer survey as submitted by Carson City. As you see, we have excelled in numerous critical areas. We take great pride in our service and are committed to continuing to exceed your expectations moving forward.







## **Our Shared Mission**

The partnership between Carson City and First Transit will only continue to succeed if we have a collaborative, transparent partnership focused on a singular mission. As described in detail throughout our proposal, First Transit will assist RTC in achieving your mission of providing "Safe, Dependable and Friendly transit service to the residents and visitors of Carson City, Nevada:

- Providing Safe Service Through First Transit's industry-leading training programs and our world class safety culture, we are dedicated to ensuring the safety of our passengers and employees, as evidenced by our exemplary safety record. Included in our Attachments, First Transit has described our BeSafe Safety Leadership Program that will continue to bring a proactive approach to safety, tapping into employees' discretionary effort to change unsafe habits and behaviors before accidents and incidents occur.
- Providing Dependable Service Our dependable service allows the Carson City community to rely on the transit service to get where they need to be when they need to be there, as evidenced by our exceptional on time performance throughout the contract. We believe wholeheartedly that transportation is vital to the success of the communities we serve. First Transit's vision "We provide easy and convenient mobility improving quality of life by connecting people and communities," is in line with RTC's objective to provide dependable service. Many of our employees call Carson City home and are proud to serve their families, friends, and neighbors.
- Providing Friendly Service Customer service is in everything that we do. All First Transit employees who interact with passengers are required to complete our extensive customer service training to help our employees identify and deliver on our customers' needs and expectations. In addition to new employee training, customer service is reiterated throughout our ongoing training program and all First Transit meetings. We also ensure that we take seriously customer feedback received, responding quickly and comprehensively to complaints and congratulating employees who receive positive feedback from passengers.

## Looking Ahead

Although we are proud of our performance in the provision of the Carson City transportation services, we will always strive for continual improvement, working to earn your business every single day. In the new contract period, we will continue to provide the safe, customer-focused, high-quality transportation services you have come to expect from us, with meaningful enhancements to continue to improve our service delivery. As the successful incumbent provider, most of our personnel, programs and initiatives are already in place. Our seamless transition process will focus on evaluating the success of our current operations, while also continue looking forward with innovative technologies, methods and initiatives to take the JAC service to the next level. These include:

- Expanded resources and corporate support with Transdev's acquisition of First Transit
- Results-driven leadership from our new General Manager, Michael Peoples, who has progressed through the ranks with experience a paratransit operator, operations supervisor, assistant general manager, and general manager
- Continued support from our previous General Manager, Michael Jacobs, who will assist during startup of the new contract and be available as a continued resource to our local team as needed
- > Increased operator wages to boost employee morale and retention and support recruitment efforts
- > Implementation of Mobileye technology that will reduce accident probability, reduce costs, and monitor operator behavior
- Collaborative relationship with Teamsters Local 533 for a newly ratified CBA providing increased wages and benefits for operators and staff
- > Support from our Innovation and Technology team for future innovation and ongoing technology advice

## First Transit's Roles and Responsibilities

#### **Meeting Your Requirements**

First Transit has a unique understanding of the requirements associated with coordinating a safe, dependable and friendly multi-modal transportation service in the non-urbanized areas of Carson City. As your partner, we understand our responsibilities within this service as defined in the Scope of Work in the City's RFP.

We will manage and operate the transit system in accordance with all policies and procedures, completing all reporting requirements, while providing excellent customer service and handling complaints according to established procedures. First Transit will work to maximize ridership, farebox recovery, and on-time performance while reducing roadcalls, collisions and complaints. We will participate in all required service-related meetings and support the City in marketing and public/media relations efforts. We will continue to establish and maintain compliant drug and alcohol testing program to ensure an alcohol and drug-free workplace. We will train operators in the safe operation of vehicles and customer service and train dispatchers on technology, as well as policies, procedures and necessary requirements. We will meet all requirements regarding vehicle cleaning and coordination of vehicle maintenance.

First Transit will also continue to maintain all facilities, bus stops, signage and passenger amenities. We will handle trip reservations and scheduling, including subscription trips, and provide effective dispatching to ensure high-quality daily service delivery. This includes proper handling of trip cancellations to ensure efficient service delivery. We will provide on time services that meet all requirements and objectives with the required staffing levels, including the leadership of General Manager, Michael Peoples, supported by Region Vice President Mark Elias. We are familiar with the ADA requirements for accessibility and equitable transportation. All operators attend an annual ADA training to ensure they follow all ADA requirements and provide a superior passenger experience each day.

Throughout our proposal, we have illustrated how we will meet and exceed the responsibilities listed above. We have illustrated our ability to do so in this section with highlights of our partnership and accomplishments. We are committed to continuing our collaborative partnership with the City to benefit the community and in compliance with all RTC and FTA requirements.

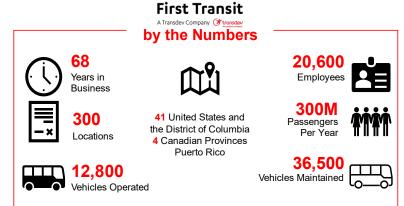
## 5.2.3 Experience

Including a brief description of the major business functions, history and organizational structure of the firm

## **About First Transit**

For 68 years, First Transit has been committed to providing safe, reliable, high-quality mobility solutions that connect people and communities. Today, First Transit has more than 20,000 employees across our transit businesses. We operate and maintain nearly 50,000 vehicles in more than 300 locations in the US and Canada, transporting 300 million passengers annually.

Our expertise lies in providing efficiency, reliability, innovation, safety and customer service for public and private transportation systems. We have hands-on



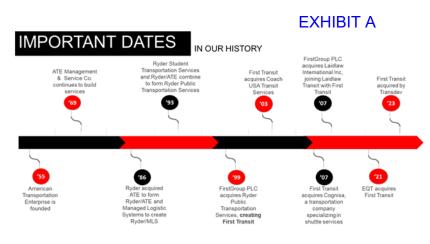
experience with every facet of transportation operations, maintenance and administration. Our expertise includes the following service types and areas of focus:

- > ADA paratransit
- Fixed route services
- > Call centers and brokerage services for human service transportation
- University and Airport shuttles
- Microtransit mobility solutions Mobility as a Service (MaaS) solutions
- Autonomous vehicle operations
- > Maintenance and facilities management

From large urban systems to small rural services, First Transit has solutions for projects of all types, sizes and scopes. We oversee our clients' services under both turnkey and management contracts.

## First Transit's History

First Transit's history begins in 1955 with its founding as American Transportation Enterprises. Over the next four decades, the company changed periodically through a series of acquisitions and mergers. In 1999, the firm was acquired by UK-based company, FirstGroup, plc, and became First Transit. On July 22, 2021, First Transit was procured by EQT, and became independent of FirstGroup. As of March 6, 2023, First Transit was acquired by Transdev. Under Transdev, we will continue to provide safe and reliable transportation service under the terms of our contract with Carson City.



Our company continues to grow primarily through successful contract awards – a result of our reputation of excellence. While our company's name has changed since its founding, **First Transit's commitment to our clients**, **our passengers**, **and our staff has remained unchanged**.

## **Our Vision and Values**

First Transit's Vision: We provide easy and convenient mobility, improving quality of life by connecting people and communities.

As communities across the US face expanding population numbers, transportation agencies are faced with growing demand for passenger transportation and increasing traffic congestion. At the same time, passengers expect a high level of service quality, convenience and reliability. First Transit's clients look to us for creative mobility solutions to address these challenges.



Our vision unites our operations and serves as the guiding philosophy under which First Transit addresses our clients' evolving mobility needs. The transportation services we provide are critical to connecting millions of people to their homes, businesses and other key destinations within their cities and surrounding areas. Our services help to create strong, vibrant, and sustainable local economies – leading to prospering communities. Carson City can be confident we will apply these values to our operation of these services each day.

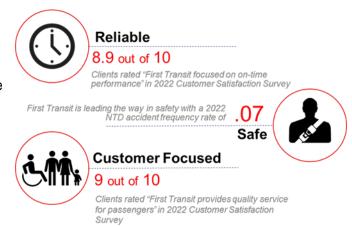
## What Sets First Transit Apart?

#### **Proven Performance**

Although the sheer number of First Transit's contracts is impressive, we stand apart in our industry with a strong record of performance. We bring the experience, methodologies and resources to every project to assure our clients of a reliable, safe, customer-focused service.

#### **Innovative Transportation**

First Transit keeps customers at the forefront of the transportation industry with innovative technologies, approaches and strategies that bring real value to our clients and passengers.



#### Mobility as a Service

Mobility as a Service (MaaS) is rapidly changing the way riders and agencies interact. MaaS platforms unite all available modes of transportation in one user interface, including public transit, microtransit, ridesharing, bike-sharing, and private transit services. This allows passengers to plan and customize their journey with ease. Keeping pace with this industry shift, First Transit has collaborated with technology providers to develop and identify effective MaaS solutions for our clients, including microtransit pilots.

### Awards and Recognitions

First Transit is proud of the many awards and accolades we and our clients have received in recognition of the high-quality transportation services we provide. Highlights of recent honors and achievements include:

- Many of our managers, region and corporate support personnel have been included in the annual "Top 40 Under 40" feature by Mass Transit Magazine.
- In 2021, Forbes partnered with market research firm, Statista, to survey 50,000 Americans working for businesses with at least 1,000 employees and found First Transit was one of "America's Best Large Employers" at #476, and one of "America's Best Employers for Diversity" at #370.
- Our Vice President of Safety, David Perez, was named to the National Safety Council's new task force, SAFER, with the objective to guide employers through the process of safely resuming operations now and in a post-pandemic environment. SAFER was created in partnership with leading safety organizations, public health professionals and safety-focused private companies, like First Transit.
- First Transit has more than 70 ASE Blue Seal of Excellence Certified Shops, more than all our competitors combined. We have achieved this prestigious certification for many of our facilities within two years or less after taking over the service.

## **Region and Corporate Support**

First Transit's region management team, along with corporate support personnel, will support the JAC operation throughout the contract term, assuring Carson City's satisfaction with our operation. This team's diverse qualifications and experience will provide support for our local team across the JAC operation, including the areas of safety, training, administration, accounting, insurance claims management, and human resources.

Corporate and Region Support	
Laura Hendricks, President & CEO: Laura is an accomplished senior executive with over 30 years of experience in transit operations and management, business development, supply chain management, financial oversight, culture building, and change management. She has served in leadership roles in several companies with geographically dispersed operations, similar to Transdev.	
<b>Susan Sweet, COO</b> : Susan has operational and financial responsibility for our contract locations across the United States. She oversees transit operations, manages regional support teams, and supports fleet and maintenance, performance, safety and security, project management, rail, and non-emergency medical transportation.	
<b>Mark Elias, Region Vice President:</b> Mark has nearly 20 years of transit and management experience. His expertise includes budget management, financial analysis, local and federal funding, contract compliance, and project management. Mark will help develop the local management team and will ensure Carson City's satisfaction with our performance.	

<b>Lora Mallory, Senior Region Director of Operations:</b> Lora has more than 20 years of operations support experience. Her core competencies include daily operations, planning, and administrative support for locations. She will work closely with our general manager to help in all facets of the operation.	
<b>Maureen Jacobson, Vice President of Finance:</b> Maureen provides management reporting and analyses of all financial and operating data for our Central and Western region locations. Maureen handles all financial reporting and analysis, operational and financial controls, forecasting and budgeting, process efficiencies and overall financial oversight on day-to-day operations for both the region and location levels. She has nearly 30 years of finance experience in the transit industry.	
Jerome Rogers, Region Director of Safety: Jerome has more than 25 years of transportation management experience and 15 years of safety and risk management experience. His experience includes risk management investigations, safety trainings, occupational and on-road safety, and environmental safety. Jerome will be the local team's primary safety support resource for this operation.	
<b>Tim Parsons, Region Manager of Safety:</b> Tim has nearly two decades of safety and compliance management experience and holds safety certifications with Alliance Safety Council and Community Transportation Association of America (CTAA). He ensures all First Transit operations follow all applicable DOT, regulatory, compliance, and First Transit policies and procedures, and supports the safety of all operational facilities in the West Region.	
Mickey Sidhu, Region Human Resources Director: Mickey has over 18 years of human resources management experience. She has earned a reputation for her ability to work with individuals at all levels and promote open communication between employees, managers, and executives. Mickey will support Carson City with hiring/recruiting, payroll, employee benefits, and employee performance management issues. She is responsible for helping our local teams ensure compliance with all federal, state, and local labor regulations as they manage daily operations.	
<b>Derek Fretheim, Director – National Innovation:</b> Derek is an established industry influencer with more than three decades of proven results to his name. Derek's experience also includes serving in key executive management roles for Mobility as a Service (MaaS) companies. He aligns proposed solutions with the operational need to sustain and improve ridership while increasing service efficiency. Derek assists with incorporating brokerage, advanced payment strategies, customer-facing applications, microtransit and on-demand technologies into our services.	
<b>Tina Morch-Pierre, Senior Director of Innovation and Technology Services:</b> Tina more than 25 years of experience in transportation, healthcare, IT, financial and program management. Her experience includes leading strategic initiatives in innovation frameworks, Mobility as a Service (MaaS), fare collection, payment strategies and digital transformation ecosystems. Tina is highly focused on optimizing customer experience through shared mobility opportunities, which includes advancing public and private partnerships, working towards smart cities collaborations and ensuring accessibility and inclusivity for all riders in future developments.	

## **Fixed Route and Paratransit Experience**



First Transit is an experienced provider of fixed route and paratransit operations throughout the United States and Puerto Rico. We manage more than 40 systems that are a combination of paratransit

and fixed route services, offering millions of trips on an annual basis in both rural and large metropolitan settings.

First Transit is an accomplished provider of Americans with Disabilities Act (ADA) paratransit services. This includes all reservations, scheduling, dispatching, customer service calls and fare collections. All operators attend an annual ADA training to ensure they follow all requirements and help First Transit provide superior customer service.

We understand Carson City looks to us to use our expertise in both areas to offer a combined fixed route and paratransit service to your community. We leverage our experience with fixed route and paratransit services to provide

#### EXHIBIT A

## 2022 FIRST TRANSIT CUSTOMER SURVEY RESULTS

Overall Satisfaction Rating - Scale of 1 to 10

Carson City (NV): 10

Lorain County (OH): 10

City of Nashua (NH): 10

Johnson County (KS): 10

City of Pasadena (CA): 10

City of Plymouth (MN): 10

Eastern Contra Costa Transit (CA): 10

City of Canby (OR): 10

Carson City with expert management, cost-savings measures and consistently high-quality operations. Our turnkey packages are customized for each client, offering a comprehensive, solution-specific approach.

*"We have enjoyed our partnership with First Transit and will continue to seek out this company for our future contracts."* —Johnson County, KS Customer Survey Results

We manage the operation of fixed route and paratransit services for many locations. A sample list of customers for whom we provide these valuable services is below: (CONFIDENTIAL)

Customer Name	Customer Since	Fleet Size
Yamhill County (McMinnville, OR)	2012	30
City of Pasadena (Pasadena, CA)	2001	36
City of Fargo (Fargo, ND)	2007	43
SouthWest Transit (Eden Prairie, MN)	1995	59
Johnson County Transit (Olathe, KS)	1991	90
Eastern Contra Costa Transit Authority (Antioch, CA)	1986	93
City of Plymouth (Minneapolis, MN)	1989	115

First Transit prides itself on the continued improvements to our fixed route and paratransit locations. We invest in our clients, our staff and passengers through enhancements in safety, training, customer service, operations efficiencies, employee relations, and customer and contractor relationships. These areas are the foundation to creating a lasting partnership with our clients.

In our 2022 customer survey, our customers gave us an average of 9 out of 10 when asked how likely they were to extend their contract.

## **Technology Expertise**

Over the past 10 years, public transportation has made significant progress when it comes to the technology being used in the industry. Much of the technology is meant to improve passenger experience and support operations with items such as on-time performance, productivity, safety, fleet management, and other KPI measurements. First Transit recognizes the many benefits technology provides, which is why we have invested in various solutions and retained subject matter experts (SMEs) who work directly with our clients. These SMEs help determine how to best use



today's technologies, with a keen eye toward the future. If there is a better, smarter way to conduct business, we will find it, try it, and share the lessons learned with all our clients.

#### **Technology Support**

The First Transit Innovation and Operations Support Departments have assembled talented and skilled people in the business who possess deep industry and technology experience and will assist Carson City. Should Carson City want to evaluate and upgrade their technology in the future, our SMEs will support with advice and implementation. Our technology support comes from a variety of departments that include:

- Innovation Department The team consists of subject matter experts with operational experience in mobility services, integrated payments, strategic technology initiatives, mobile applications, trip planning, on-demand services, NEMT, dial-a-ride services, and micromobility.
- Information Technology Our IT experts are professionals in both hardware and software verticals, compliance, technology audit, data privacy and security, cloud-based computing, API integration, data warehousing, and data analysis and management.
- Technology Services The team includes experts who have hands-on experience with transitioning technologies, sustaining applications, training, data analysis, report writing, and providing the tools necessary to leverage meaningful technology with suitable features and modules.
- Operations Support The team consists of hands-on technology experts who leverage solutions to support all operations and business intelligence while maintaining contractual requirements on a day-to-day continuity.
- Fleet Electrification We have organized a team whose primary objective is to assist our transit clients' transition from petroleum-based vehicles to electric. We conduct route analysis, develop infrastructure and fleet maintenance plans, and identify other strategic steps required to transition a fleet to fully electric.
- Legal and Risk Management Legal regulations on how data privacy is managed, secured, and protected are changing at an alarming rate. First Transit has a dedicated legal and risk management team whose core responsibility is to monitor statutory and legislative changes at the local, county, state, and federal levels.

#### **Proposed Technology for Carson City**

Our innovation and technology experts have considered Carson City's technology landscape, needs and expectations when selecting technology tools for deployment into our daily operations.

#### **Maximizing Carson City Provided Tools**

First Transit understands the importance of the City's investment in their own technology for the JAC services. We will continue to utilize these tools for optimal efficiency and benefits to the system. Our experience in these tools will continue to ensure the system's successful service delivery.



#### **Ecolane Experience**

#### EXHIBIT A

TransLoc

Since Transdev's acquisition of First Transit, we have partnered to become one of the largest providers of Ecolane software in North America. In addition to the Carson City operation, we have used this system in similar operations for more than six years to increase productivity and accuracy and decrease program costs. Because it streamlines our process and reduces human error, we have also significantly reduced complaints when transitioning programs from contractors that used different software.

Including Carson City, we currently use Ecolane in more than 20 First Transit and Transdev locations.

#### TransLoc Experience

Key Features of the TransLoc system include:

- > Real-time bus arrival information
- Dispatch tools for effective service monitoring
- > Passenger count data

In addition to Carson City, First Transit uses TransLoc for fixed route services in several other locations, as well as many other similar AVL/CAD technologies at other systems across North America.

We understand that Carson City may look at implementing new technology in the future. Our experts, Tina Morch-Pierre and Derek Fretheim will assist Carson City in evaluating technology needs and potential systems to implement for operational efficiency and improvement.

#### **First Transit-Provided Tools**

The following technology tools will be incorporated into our daily service delivery to supplement Carson City's technology tools to ensure safe, efficient and customer-focused transportation services.

#### **Geotab Plus**



First Transit is pleased to bring the highest level of Geotab technology available to the RTC fleet for advanced AVL and monitoring capabilities. Geotab is an industry leader of fleet telematics devices with more than 1.3 million devices in operation and 3 billion data points collected daily. With many major clients including PepsiCo, UPS, and, of course, First Transit, this rugged device is highly-reliable, cost-effective and extremely versatile.

Geotab offers advanced GPS technology, g-force monitoring, GEOTAB IOX expandability, and engine and battery health assessments. With these features Geotab is so much more than Automatic Vehicle Location (AVL) technology. Geotab can also track battery charge levels and all its reports have the ability of real time notifications so it is known if a battery or fuel level is low while a vehicle is on the road. First Transit also uses data from Geotab to power its Lean initiatives and Qtime reporting capabilities. Geotab is described in more detail in our **Safety and Security Plan in Attachments**.

First Transit uses Geotab in **over 7,000** vehicles.

#### DriveCam SF300

DriveCam is an on-board camera audio/video data recording system that records when events happen like accidents, aggressive accelerations, sudden stops, or hard cornering. This event-activated camera captures video footage of the vehicle interior and exterior in the seconds before, during, and after the activating incident, which includes collisions, hard braking or turns, or other G-force-related events. The operator can also activate the camera manually in the event of a passenger incident or active threat. DriveCam is described in more detail in our **Safety and Security Plan in Attachments.** 

#### Mobileye 360

First Transit proposes the use of Mobileye 360 technology for the RTC fleet. Mobileye is an Advanced Driver Assistance System (ADAS) designed to reduce the probability of



lvtx

Packet Page 43

DriveCam

accidents. Mobileye communicates unsafe traffic conditions to operators via an in-vehicle visual and audible alert system. The all-inone system recognizes cars, trucks, motorcycles, bicycles, pedestrians, lane markings, and speed limit signs.

Mobileye consists of a visual sensor and interior windshield-mounted display. The sensor receives and processes information to provide advance warning of unsafe conditions by triggering the driver display. The display issues real-time visual and audio alerts, which give operators an opportunity to react and correct their behaviors. Mobileye is described in more detail in our **Safety and Security Plan in Attachments**.

#### Management Information Dashboard (Confidential)

As the use of technology increases across the industry, our operations have more system data available than ever before. However, while myriad systems can be used to collect data, it is how this data is analyzed, displayed, and understood that leads to operational success. First Transit created an internal tool, our proprietary Management Information (MI) Dashboard, to enable our management teams to view and interpret this data in meaningful ways.

The MI Dashboard is a powerful business intelligence tool that collects data from several sources, analyzes that data, and provides visual representations of analytical results. These detailed analyses drive effective decision-making at the local, regional, and senior management levels. Dashboard is described in more detail in **Performance Measurement and Quality Assurance in Attachments.** 

## 5.2.4 Technical Capacity

Demonstrates that the knowledge, skills and abilities to perform the specifications of the RFP. Also state the Contractor's ability to: Provide, operate, and maintain an efficient and high-quality public transportation service (e.g., fixed route and ADA complementary paratransit).

## **Operations Plan**

A high-quality paratransit and fixed route service is one that operates safely, efficiently and is performed by employees who are welltrained and focused on the passenger. Throughout our daily operations for Carson City, we will continue to focus on these key objectives to maximize productivity, supply a full complement of customer-focused staff, and incorporate advanced technology that truly benefits service delivery. This, in turn, provides a service that will attract passengers, enhance accessibility and generate repeat ridership. A clearly defined operations plan is critical to consistent, high-quality service delivery that meets the evolving needs of the JAC passengers.

Safety, customer service, efficiency and reliability collectively form the foundation of First Transit's daily operations approach, which achieves the following:

- > Assigns roles and responsibilities for service success
- > Leverages technology for maximum service efficiency
- > Outlines the process of daily operations
- > Establishes mitigations for common service challenges

Ultimately, our approach continues to support RTC's goals of maximizing productivity, establishing and retaining customer-focused staff, and incorporate innovative technology that truly provides service delivery with efficiency.

As your incumbent provider, First Transit is very familiar with the service area, RTC's expectations, Carson City community needs, and the operation methods and challenges. We have demonstrated our ability to deliver quality fixed route and paratransit transportation services through our extensive operations plan, described in detail on the following pages.

#### **Key Roles and Responsibilities**

In First Transit's more than six decades of experience, and our successful operation for Carson City, the transit services we operate thrive when key components of service quality are at the core of our operations approach. We emphasize how each employee's role impacts service quality and customer service from initial training and throughout our team's employment with First Transit. By

FXHIBIT A

empowering each employee to contribute to our operation's success, First Transit provides our clients with operations teams who are motivated to provide an outstanding passenger transportation service.

The following table outlines our proposed staff categories and their responsibilities in daily service quality. As shown below, regardless of job title, every employee is responsible for safety and customer service.

Roles	Safety	Fitness for Duty	Vehicle Operability	Vehicle Appearance	On-Time Performance	Route Adherence	Customer Service	Service Monitoring	Training	Planning	Trip Scheduling
General Manager	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	$\checkmark$
Safety/Operations Manager	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dispatchers	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓
Road Supervisor	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Operators	✓	<b>√</b>	✓	✓	✓	✓	✓				

First Transit's operations cycle, described later in this section, details each step of our daily service delivery approach, the primary personnel responsible for its success, and their associated responsibilities.

First Transit has proven expertise and established best practices for using these tools to maximize operational performance. The steps in our daily operations cycle, described in the next section, reflect these best practices. They are also incorporated into our customized training programs to ensure all staff knows how to use the tools we provide appropriately to attain Carson City's goals for service.

#### **Daily Operations Cycle**

The following sections detail our continued daily service delivery process and how every step achieves Carson City's objectives for service quality.

#### **Customer-Focused Reservations**

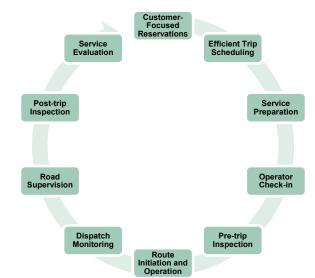
Under the direction of our general manager, Dispatchers are responsible for entering all reservation requests received from the eligible passengers, changing or canceling existing reservations in a real-time environment,

tracking customer eligibility, and editing customer profiles as needed. These functions will continue to be completed in Ecolane to better streamline the accuracy of the booking process. Dispatchers pay special attention to each booking as it relates to our customer's experience. Our team is focused on the scheduling trips that provide efficient and on-time service.

First Transit's general manager reviews their performance for accuracy, compliance, and customer service. He regularly coaches with each dispatcher to review performance progress and areas to improve. The general manager will offer refresher training as needed to support their team members. In addition, he will review all received customer concerns and coach dispatchers as appropriate.

Ecolane streamlines the trip reservation process and allows dispatchers to capture passenger needs for their unplanned or subscription trips. On the Reservation Screen, our Dispatchers capture the following information about the passengers:

- > Pick-up and drop-off times and locations (map view available)
- > Additional passengers, including an escort, attendant, or other companion



- > Trip purpose
- > Mobility devices
- > Vehicle mode requirements (for example, wheelchair lift)
- > Language preferences
- > Any notes needed for the Operator

If the passenger has visited the same destination in the past, most of this information autofills to streamline the reservation process. Dispatchers can designate a contact method to send the appointment reminders, including text messaging for imminent arrival notifications. Once a trip is entered, we verify the information with the passenger and schedule a return trip if needed.

#### **Efficient Trip Scheduling**

Once trips are created and confirmed by our office team, they begin the process of organizing, refining the requests, and scheduling for shared-ride services within Ecolane. The general process of scheduling is to use the technology to develop the order of pick-ups and drop-offs as effectively and efficiently as possible, with the best traveler experience possible.

Dispatchers' primary focus is to follow ADA, NCDOT, FTA, and County guidelines for scheduled pick-up, drop-off, ride time, on-time performance, and system productivity.



This team's responsibility will be to lead with a vision and scheduling strategy for how scheduling will be handled, determining strategies for all aspects of the scheduling processes and use of the technology, including optimization, subscription management, route bids, group trip management, etc.

Our scheduling process is focused on assembling next day schedules, reviewing future day schedules, optimizing, scrubbing routes, minimizing circuitous routing, reducing deadhead and slack/idle time, determining day to day route changes to maintain productivity goals, and making suggestions for permanent changes to the schedules.

#### **Subscription & Group Trip Management**

Ecolane reports find customers who may benefit from subscription trips, due to demonstration of requesting the same trip on regular intervals. Once the trip patterns are identified, Dispatchers will reach out to the riders and discuss the feasibility and benefits of subscription service. By increasing the subscription base in this manner, First Transit continues to standardize ride patterns, reduce fluctuation of daily resources devoted to creating new demand trips, decrease call volume, and improve customer satisfaction.

If not effectively managed, group trips may negatively impact service performance. First Transit uses a variety of practices and strategies to better manage this subset of service and help ensure the best performance. Large group trips found within the system would be evaluated on the feasibility of transitioning to subscription service. The pick-up and drop-off times for large groups, especially at high-volume locations such as JDT and Going Places, would be staggered to prevent long lapses while boarding and deboarding riders. This methodology prevents a build-up of vehicles where loading zones cannot accommodate many vehicles at once.

To allow adequate time and ensure timely vehicle arrival for a large group trip, temporary and very short "operator breaks" are inserted immediately preceding the groups to discourage last minute add-ons which could negatively affect the timeliness for the entire group. These breaks are removed on the service day, so are only used as placeholders within the schedule. Dispatchers implement these strategies and focus primarily on the management of these group trips, working closely with the dispatchers to help ensure these trips are delivered within performance standards.

#### **Service Preparation**

Our daily operations begin with **extensive preparation one to two weeks before service** to ensure adequate staff coverage for all scheduled trips and the availability of a clean, reliable fleet. The general manager reviews scheduled vacation time and employees out on leave to anticipate coverage needs. This effort also includes maintaining an accurate employee roster, adding new staff, and removing employees who have been terminated or resigned. With this information, he can examine the next two weeks' schedule and address any staffing shortages.

The final preparation for service delivery begins the night before. When the last route ends, the dispatchers review the next day's staff schedules to ensure coverage for all routes. They will assign operators to vehicles and routes and prepare all paperwork and/or devices for the operators' use during service. Dispatchers also monitor operator work hours and assign extraboard service as needed to balance operational needs with available personnel resources effectively.

Our operators fuel the fleet at the end of service for the day to ensure vehicles are available for the next day's service. Staff will follow all safety guidance regarding fueling procedures.

The operators also review vehicle cleaning schedules and log. They wash vehicle interiors and

exteriors as appropriate to maintain an attractive vehicle appearance. Paratransit operators clean their vehicles and Fleet Clean will clean fixed route vehicles.

#### **Operator Check-In**

The vehicle operator will check-in each day at the facility when reporting for duty. A dispatcher or supervisor will be on-site to conduct a fitness-for-duty check. A fitness-for-duty check ensures our operators are ready to provide safe, professional service for our passengers.

The dispatcher confirms the operator is fit for duty, ensuring they are well rested, not under the influence of drugs or alcohol, doesn't display any symptoms of illness (such as coughing, runny nose, congestion), and is in possession of all requisite licensing and certifications. Operators who are deemed unfit for duty will be sent home and an operator is scheduled to cover the shift. Operators suspected of being under the influence are subjected to a drug and alcohol test.

During check-in, our dispatchers also ensure JAC operators meet Carson City's appearance standards, including wearing uniform provided by First Transit. If the operator is not in the appropriate uniform, if the uniform needs repair or washing, or if the operator falls short of hygiene standards, they will be sent home.

#### **Pre-Trip Inspections**

Pre-trip inspections are a critical component of our on-road safety approach. Pre-trip inspections enable our operators to identify vehicle safety issues before beginning service delivery. This approach minimizes the potential for accidents or in-service vehicle failures, which keeps our passengers and employees safe – our highest priority. Early identification of mechanical issues also reduces costly repairs associated with unscheduled maintenance.

Once operators check in, they walk to the yard to perform a pre-trip inspection on their assigned vehicles. The vehicle operator follows a pre-trip inspection checklist included within our Daily Vehicle Inspection Report (DVIR).

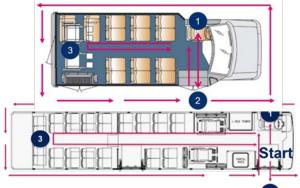
The pre-trip inspection includes a visual inspection of the vehicle, including identifying obvious defects, confirming interior and exterior cleanliness, checking the engine compartment for leaks, and assessing tire tread depth. The operator also performs the following steps:

- > Start the vehicle, listening for unusual noises
- Check the dash lights and gauges
- > Check headlights, turn signals, four-way flashers, and head sign
- > Operate the front and rear doors
- > Check the passenger buzzer and stairwell lighting
- > Exit vehicle and check exterior lighting
- > Check the braking system









- > Cycle the wheelchair lift; no vehicle is allowed into service without a functioning wheelchair lift
- > The operator also confirms the operability of the tablet and all relevant Ecolane and TransLoc functions

The inspection checkpoints follow the order of the operator's progression around the vehicle, which reduces the potential for injury and increases efficiency. If the operator discovers a safety defect, they must immediately contact dispatch for instructions.

Pre-trip inspections must be completed by the operator who is operating the vehicle on that shift. This process is supervised by a member of our road supervision or management team to ensure it is conducted accurately and in a timely fashion. More detail on our DVIR process and an example checklist is included in our **Attachments**.

#### Q-Time Report

First Transit's Q-Time Report, housed in the MI Dashboard, was created to analyze the operator inspection process. Data from Q-Time reports allow us to increase efficiency by streamlining steps within the process, while ensuring consistency and quality. The report combines punch data from the ADP eTime system, used for operator scheduling and timekeeping, with Geotab AVL data, to provide insight on pre-trip and post-trip operator processes. Managers can pull up data points for an individual operator on a specific day or observe averages across multiple months.

This data becomes an operator of Lean processes and continuous improvement at First Transit operations. By observing employee performance and evaluating trends at locations, region and location management can analyze what projects and tasks need to be taken on to eliminate waste and return value. First Transit has begun rolling out the Q-Time Report at our locations nationwide, and our local management teams recognize the value it brings to their operations.

"My location is utilizing this report to help coach our drivers on proper pre and post-trip procedures. The report allows us to see who is not tagging properly, taking more time than necessary or not enough time to complete a comprehensive inspection, and then work together to improve the behavior." – David Rosa, First Transit General Manager, Oklahoma City, OK

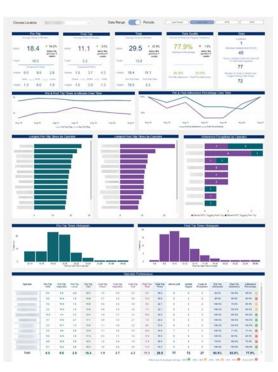
#### **Route Initiation and Operation**

As the first and often only in-person point of contact most customers have with Carson City and First Transit, our operators are the face of the service and key to its successful operation. We communicate to operator trainees that our role as a company is to provide safe, courteous, and efficient transportation for each Carson City passenger we carry.

Following the pre-trip inspection, the operator will sign into the TransLoc and/or Ecolane driver interface on the tablet and indicate they are ready to depart the yard. This step initiates the technology system's tracking of the vehicle while in service. The operator will change the headsign to indicate the route name (for fixed route) and depart the yard. Paratransit operators will sign into their tablet, review their manifest and head to their first destination.

Timely pullout impacts on-time performance from the start of service. Currently, at Carson City, we have a 97% on-time performance rate. The safety/operations manager, along with support from the general manager, directly supervises peak pullout from the yard. This includes performing a gate

check to ensure vehicles leave the yard on time, have been properly inspected by the operator, and meet First Transit's and Carson City's appearance standards. Concurrently, the dispatch team uses Ecolane and TransLoc tools to monitor the timeliness of each vehicle's departure.





Once they depart the yard, the operators will proceed on the route and approach the first stop at the Transfer Station, downtown Carson City. This is the first and last stop on their route. From the Transfer Station, they will proceed on their route. At each scheduled stop on their manifest, the operator will assist passengers on board as needed. At each stop on the route, the operator will come to a complete stop, open the doors, and collect fares as passengers board. The operator will use the on-board tablet or radio to contact dispatch if delays or other service issues arise.

Vehicle operators are responsible for the safe loading of wheelchairs and assisted devices, strollers and bicycles. Passengers, who use wheelchairs and assistive devices will also be assisted with boarding. Training operators and supervisors in the safe and expeditious boarding, securement, and alighting of passengers who use wheelchairs or other mobility devices helps to reduce time delays and ensures passenger safety.

First Transit will continue to achieve continual improvement of operator performance with thorough training programs, honest feedback, and employee accountability. We consider it extremely important to spend more time with an employee who is facing challenges delivering outstanding performance. Performance concerns may include the following: attendance, passenger complaints, routing/navigation, and safety concerns.

#### **Dispatch Monitoring**

First Transit dispatchers will continue to set the tone for on-route timeliness. They, in concert with the general manager and safety/operations manager, ensure operators are ready for service and meet all credential and compliance requirements (e.g., license, fitness for duty, uniform, paperwork, fares, etc.).



Our dispatch team will continue to focus on essential operations functions. They make accurate, efficient decisions based on ever-changing situations, anticipate potential challenges, and respond accordingly. Their primary responsibility is to ensure vehicles maintain on-time performance through effective operations service monitoring.

Dispatchers use all available communications systems and technologies, as well as geographical knowledge of the service area, in their daily duties. Throughout the service day, dispatchers also:

- > Monitors schedule adherence in Ecolane and TransLoc to maintain on-time performance
- Coordinates response to in-service issues, including accidents and incidents, vehicle breakdowns, traffic delays, detours, relays, and strategic spare assignments
- Communicates with operators on the road to assess and resolve service challenges
- Provides continuous monitoring and controlling of assigned radio frequencies during all hours
- > Ensures all voice radio communications pertain to service and adhere to all relevant FCC rules and regulations
- > Notifies passenger of any potential late pick-ups
- Reschedules trips and optimizes route slack from no-shows or late cancellations on day of service
- > Contacts emergency services as necessary

Dispatch also plays a key role in keeping service moving when the unexpected occurs, including vehicle breakdowns, accidents and incidents. Further detail on the processes surrounding these events is included in our **Safety Attachment**.

#### **Road Supervision**

Road supervision will continue to be a priority to First Transit. The road supervisor and safety/operations manager serve as First Transit's eyes on the road. They monitor operator performance, including on-time pull-out, pre- and post-trip inspections, and respond promptly to service issues, such as delays and accidents/incidents.

Road observations are conducted regularly to promote positive customer service and monitor compliance with First Transit, state, and federal laws for safe vehicle operation. Our service supervision follows First Transit and Carson City requirements to promote a successful operation, safety, and passenger satisfaction.

Our road supervisor and/or safety/operations manager will continue to work closely with dispatch and management to assess operator and service support needs through periodic meetings and continuous communication during the service day. Through their oversight of the service, road supervisors identify specific problems and report or correct the concern as appropriate.

Key areas of oversight while operators are in service include:

- Contractual and Regulatory Compliance: Road observation ensures operators follow First Transit, local, State, and Federal laws for safe vehicle operation. All field supervisory personnel are fully trained in all aspects of the JAC service, including rules and regulations, routes, schedules, emergency procedures, safety, ADA requirements, reporting protocols, and other requirements.
- Customer Service: Road supervision ensures that vehicle operators follow company policies for good customer service by observing customer service quality and effective and timely loading through ride-a-longs and road observations.
- Emergencies: Road supervisors are trained and equipped to respond to emergencies, assist operators where necessary, and assure on-time and safe performance. They provide on-going feedback to management and Carson City regarding ideas for service improvements.
- Safety Issues: If an accident/incident occurs, the road supervisor investigates, photographs, and includes their report on the accident to the safety/operations manager. The road supervisor also monitors feedback from DriveCam to ensure operators are developing safe driving habits and not performing any unsafe acts such as cell phone use, which is strictly forbidden during operation.

#### **Proposed Non-Revenue Vehicle**

First Transit intends to utilize Carson City's provided non-revenue vehicle. As an option, we would also be willing to include a First Transit provided non-revenue vehicle. (Non-revenue vehicle cost is not included in pricing.)

#### **Return to Yard and Post-Trip Inspection**

After arrival at the last stop on the route, the operator will confirm no passengers remain on board and proceed to the yard.

Once they return to the yard, operators are required to complete a post-trip inspection. As with the pre-trip inspection, the operator checks the vehicle interior and exterior, using the post-trip checklist on the DVIR. While in route, operators should be aware of any changes in the vehicle's performance and note any problems on the DVIR during the post-trip inspection. The operator signs out of the driver interface on the tablet and returns the tablet, keys, and other materials used in service to the dispatcher.

At this point, the operations cycle is complete, and the operations team begins preparation for the following service day.

#### **Service Evaluation**

After each service day, our local management team, including the general manager and safety/operations manager, will meet to discuss the day's performance. Using the tools and data that we receive through Ecolane and TransLoc, our management staff can identify trends and areas needing improvement to optimize our service delivery. Likewise, successful service trends are also identified and discussed to ensure positive results continue.

Our region support team, led by RVP Mark Elias, will continue to remain in constant communication with the general manager as needed. They also hold weekly calls with their general managers to discuss location performance and the collected data. These calls include managers from throughout the region and allow the opportunity to share best practices and brainstorm ideas to overcome shared challenges with peers. Region support personnel bring their transportation expertise and knowledge to offer suggestions for improvements to reach First Transit's and Carson City goals.

Along with our regional support, our corporate and regional teams will continue to offer assistance to our locations with data-driven decisions to optimize service performance. This support includes Ecolane and TransLoc training, analysis, problem solving, upgrades and optimization throughout the contract.

#### **Resolving Typical Operational Challenges**

Our detailed operations approach focuses on the provision of safe, reliable service while optimizing productivity. Our approach continues to be built on best practices derived from more than six decades of success in the transportation business. Our experience includes developing solutions to the most common operational challenges experienced in fixed route and paratransit operations, as detailed below.

#### **Balancing Service Quality and Productivity**

Maximizing efficiency while maintaining quality customer services is a balancing act. First Transit knows the costs associated with paratransit services and continues to work diligently to keep productivity of the JAC Assist services high. That is why First Transit has developed best practices in all levels of the operation, from staffing to technology, to ensure efficiency. Recruiting and hiring the right people reduces operator shortages, overtime, and staff turn-over, enabling managers to focus on retaining current employees rather than recruiting and training new ones. The retention of quality employees raises customer service as employees become more familiar with the service provisions and customers enjoy seeing a friendly familiar face.

Dispatchers use best practices when grouping trips and scheduling subscription trips. The trips are scheduled to maximize the daily schedule efficiency to limit passenger ride time and keep productivity up, especially with larger group trips. In addition to system reports, the scheduler may notice patterns in frequent customer trips and suggest their enrollment in subscription trips to ensure realistic schedules and maximize productivity.

#### **Incorporating Same-Day Schedule Changes**

First Transit knows that staying productive and remaining flexible can be difficult. That is why we strive to have the right tools and people in place to adapt to changing schedules. When a customer cancels their planned trip on the day it was scheduled, that alters the productivity for the day. Dispatchers will re-work the assigned manifests using Ecolane to find operators' most efficient new schedules.

Dispatchers contact operators to let them know their manifest has changed. The quickest way to do that is through the tablets. The instant updating of the tablets alerts operators to a manifest change in real-time. Additionally, the dispatchers call out over the radio to the operator to confirm the specifics of what has changed, significantly decreasing the possibility of miscommunication.

#### **In-Service Vehicle Failures**

When a vehicle fails in service, the operator moves the vehicle to a safe location (if possible), turns on the emergency signals, puts up the three emergency triangles, and radios dispatch for instructions.

The dispatcher coordinates support with the road supervisor or management, and they may respond directly to the scene of the breakdown. The road supervisor or manager will respond

#### **Understanding Root Causes**

Understanding the root cause of typical service disruptions is critical to their prevention and resolution. Common causes of service issues are detailed below:

- > Signalized intersection delays
- > Heavy traffic
- Mechanical delays/breakdowns
- > Accidents/incidents
- Operator training issues
- > Over-crowded bus trips
- Loading/unloading single stairwell buses

to the scene and assist the operator with securing the scene and any passengers on board. If it is determined that the vehicle must be towed back to the shop, the dispatcher will coordinate with the operator and manager to determine the best way to restore service. This will typically be a spare vehicle that has been pre-tripped and is delivered by a manager.

#### Accidents/Incidents

First Transit's response to in-service incidents and accidents must be swift and well-coordinated. The priority for our response is the safety of our passengers, staff, bystanders, and other road users. Our approach to incident/accident response and notification is described in our **Safety Plan in the Attachments**.

When an incident or accident occurs, our dispatcher will coordinate with the operator and management team to determine a plan to continue the transport of our passengers to their destination; as described in the in-service vehicle failures summary above, this may be a pre-tripped spare vehicle delivered to the scene by a manager.

#### **EXHIBIT A**

If an accident or incident occurs, the manager or road supervisor investigates, photographs, and includes their report on the accident. The safety/operations manager also reviews feedback from DriveCam units to discern whether unsafe driving led to the accident.

First Transit's unwavering commitment to safety reduces accidents and incidents through the incorporation of our BeSafe Safety Leadership program. **Provided in more detail in our Safety and Security Plan Attachment**, BeSafe brings a proactive approach to safety, reducing potentially unsafe behaviors that can lead to accidents and incidents before problems occur, building safe habits in every level of our operation.

#### Pass Ups (Fixed Route)

Pass ups typically occur when an operator drives past someone who is waiting for the bus but is either not visible to the operator or is not close enough to the bus stop for the operator to identify him/her as a waiting passenger. Resolving passenger pass ups will be driven by effective training. Operators will learn to increase their awareness and how to assess whether passengers are waiting for the vehicle.

#### **Traffic Issues**

First Transit's operations team monitors traffic conditions through feedback from operators and observations by the road supervisor in the field and traffic reports in the area. When unexpected traffic delays arise, our dispatchers can plan for a detour or backup service to minimize the impact of the delay on the rest of the operator's route.

Currently, the City sends the First Transit operations team the weekly road report. The general manager or the safety/operations manager will address any needed detours and re-route as necessary. We also report routes that suffer from frequent late buses due to regular traffic congestion to Carson City for review and adjustment.

#### **Fare Disputes**

First Transit operators learn how to handle fare disputes according to Carson City policy in initial training; these policies are reinforced throughout the operator's career through refresher training and monthly safety meetings.

Operators ask passengers for the correct fare, or their payment is verified on the customers' fare app, Token Transit. If it is not initially deposited or verified, they notify dispatch if a dispute arises. At Carson City's direction, the operator will attempt to resolve the issue. Informing the passenger of the fare price and reporting the incident to a dispatcher or manager usually resolves the dispute. If the passenger is still not satisfied, a road supervisor or manager will meet the vehicle and discuss the dispute further with the passenger. Recurring problems from the same passenger may require a directive from Carson City for further action.

#### Low Ridership

In the event Carson City chooses to reduce service hours due to cost constraints or lower ridership, First Transit can work with you to determine the feasibility of incorporating supplemental service for off-peak hours. First Transit has worked with several of our clients to implement creative strategies to replace underperforming routes.

#### **Achieving Operational Goals**

First Transit's operations approach is designed to achieve a high-quality service that meets Carson City's and your passengers' expectations. First Transit has thoroughly reviewed Carson City's benchmarks for a successful service as detailed in the RFP. We have detailed our strategy to achieve your goals below.

The following sections detail our approach to achieving seamless service

## With First Transit, Carson City has achieved the following operational goals:

- > 97% on-time performance
- > 12 months accident free
- > Reduced customer complaints

delivery each day. While our operator, road supervisor, dispatch, and safety/operations manager are the primary staff involved in the success of on-road operations, the key players in overall service management are our general manager and safety/operations manager. They work together to analyze service, plan for sufficient service coverage and efficiency, and identify and resolve operational challenges.

#### **Enhancing Service Reliability**

Carson City's passengers rely on the JAC services to get them to important destinations, and at times life-saving appointments that they would otherwise not be able to get to. At First Transit, we understand the importance of providing reliable, on-time fixed route and paratransit services.

#### **Operations Meetings**

Our general manager will continue to meet with Carson City weekly to review the performance of the operation. During these meetings, they identify areas for improvement and develops a plan to mitigate them. These meetings are critical to the success of the JAC project.

The general manager and safety/operations manager will also continue to meet daily to evaluate pullout performance including operating vehicles, rested operators, and on-time pullout. They compare that day's performance to prior days to guarantee they have enough resources to meet service needs for Carson City.

#### **Daily Service Checks and Analysis**

First Transit will continue to conduct two types of daily quality control checks of vehicles in service: unscheduled observations and scheduled time-point checks. These checks support on-time performance, monitor vehicle cleanliness, and confirm safe driving practices. The road supervisor and safety/operations manager conduct the observations in the field while the dispatcher monitors time-point checks in the office through TransLoc and Ecolane. Both checks work together to achieve superior service delivery.

Operators who fail these observations, or have difficulty delivering on-time service, may be subject to coaching and retraining. Regular time-point checks also help to highlight potential route-timing issues as well as passenger loads.

Further, safety/operations manager and general manager will continue to review radio communication, dispatch logs, and reporting generated by TransLoc and Ecolane daily to determine root causes of significant delays or other service issues.

#### **Trend Analysis and Forecasting**

First Transit's proprietary Management Information (MI) Dashboard, described in our **Performance Measurement and Quality Assurance attachment**, aggregates service data from numerous sources, including Carson City-provided tools, DriveCam, Geotab ProPlus, and others. Our internal tools support detailed analysis of performance trends – including by route, day, operator, and other variables – to enable effective service planning, resource allocation, and resolution of challenges impacting service quality.

#### **Reducing Late or Missed Trips**

First Transit's dispatching staff will continue to perform checks on on-time performance to actively avoid late trips. If a route is behind schedule, those potentially late trips are identified via Ecolane and are rescheduled to other routes to recover performance. Several tools within TransLoc and Ecolane are devoted to assisting the dispatcher in proactively managing service to avoid on-time or productivity hazards. Each technology has specialized reports that allow for service monitoring.

In addition to this proactive approach to managing service, each technology also tracks late, missed trips, and cancellations over a period for trend analysis used in a predictive approach. From this historical data, dispatchers can more accurately account for predicted service fluctuations, and reassign trips to routes as needed.

#### **Ensuring On-Time Performance**

Passenger satisfaction and repeat ridership are contingent upon consistent, on-time, reliable service delivery and we will work to continue to exceed the City's OTP goal. Passengers need to know that they can rely on Carson City to get them to work, appointments, and other responsibilities when they need to be there.

First Transit understands Carson City's objectives for maintaining performance schedules. We will continue to follow Carson City's requirements of the 30-minute arrival window for paratransit services. Once the passenger is picked up, the vehicle will continue along its route. Any schedule change requests must be approved via dispatch and an updated manifest will be created. All trips are recorded to confirm adherence to Carson City's standards.

#### **Maximizing Productivity of Paratransit Services**

#### EXHIBIT A

We understand that productivity and efficiency are essential considerations in the delivery of the JAC paratransit and fixed route services. Maximizing productivity is an initiative that results in significant cost savings to Carson City. Our goal is to continue to make sure the Carson City paratransit service is provided as cost-effectively as possible while maintaining high-quality customer service.

Increasing productivity must include a thorough analysis of current system practices, capabilities, and procedures, as well as an identification of functions that can be optimized and changes that can be implemented to increase system productivity.

## Americans with Disabilities Act Compliance

Address sensitivity toward persons with special needs (e.g., elderly and persons with disabilities).

It is our policy to follow the federal Americans with Disabilities Act (ADA) and related state laws. The ADA is a federal anti- discrimination statute designed to remove barriers that prevent qualified individuals with disabilities from enjoying the same opportunities that are available to persons without disabilities.

First Transit not only understands the responsibilities of transit agencies under the ADA, but it has also made the ADA part of our culture. When the Americans with Disabilities Act was codified in 1990, First Transit's consultants were at the forefront of developing ADA paratransit plans. We developed and implemented these plans for more than 50 transit systems. Within this effort, we educated – and continue to educate – our employees companywide on the importance of protecting the civil rights of persons with disabilities.

#### Sensitivity and Passenger Assistance Training

All First Transit personnel are trained on ADA regulations and guidelines to ensure compliance across all aspects of our operation. Operators are trained in the proper assistance of persons with disabilities and to treat them in a respectful and courteous manner. Operators are familiar with different disabilities and how they impact a person's travel. They may also be requested to receive additional sensitivity training as needed.

We utilize the professional TSI modules for customer service, including specific training on passenger assistance and issues involving the Americans with Disabilities Act (ADA). The goal of the ADA course is to familiarize staff with the legal requirements of the Americans with Disabilities Act and to create a positive impression of all members of our ridership regardless of physical ability or advanced age. This course includes an overview of the requirements of the ADA as it applies to public transportation including vehicle operation. Training includes handouts, role-playing exercises, guest lecturers and video presentations. Modules include:

- > Disability simulations through extensive role playing
- An overview of the implications of public transportation utilization for those with visual disabilities, hearing disabilities, mobility disabilities, and those without obvious disabilities
- > Assistance tips for passengers with disabilities
- > Service animals

During these training sessions, First Transit may bring in members of the community we serve to better understand the challenges they face as public transportation riders. Our operators and staff gain a clearer understanding and closer connection to the subject when they understand the perspective of the ridership.

First Transit will conduct mandatory ADA refresher training at least annually for all bus operators. The ADA refresher training, at a minimum, will consist of the following: Classroom ADA sensitivity training session, and one hands-on check to evaluate operator ability in the boarding, securement, and de-boarding of mobility devices.

#### **ADA Compliance for Our Passengers**

The ADA guarantees individuals with disabilities equal access to transportation. As a result, First Transit's operations focus on removing limits on accessibility to transportation for disabled individuals. ADA Title II applies to public transportation services to ensure agencies



do not discriminate against individuals with disabilities. First Transit closely follows all ADA regulations and guidelines, such as offering disability access in new vehicles and making proper repairs to buses, so they are handicap accessible.

#### **Vehicle Requirements**

The ADA's Title III provision requires private transportation businesses to provide readily accessible vehicles for individuals with disabilities. In complying with the ADA's requirements, First Transit follows the U.S. Department of Transportation's minimum guidelines for accessibility on public transit vehicles. At minimum, First Transit's ADA compliant vehicles include: platform barriers to prevent wheelchairs from rolling off, strong and large handrails, vehicle ramps or bridge plates, lift equipment to load wheelchairs, priority seating for the disabled, proper and clear doorways and pathways in subways, and proper lighting on ramps and doorways. Operators will test the lift or ramp during the pre-trip inspection. ALL breakdowns of accessibility equipment will be reported immediately to dispatch. Operators will follow the instructions received upon providing such a report. A vehicle with an inoperable lift or ramp will be removed from service as soon as possible—no later than the next service day—and not returned to service until repaired.

#### **Mobility Device Transport and Securement**

All mobility aids will be transported and properly secured. A mobility aid is any class of three- or four-wheeled device that is used by individuals with mobility impairment. It may be powered or operated manually.

Operators will properly secure all mobility aids, using their best judgment to determine the right number of securement points. Passengers using mobility devices will not be denied service based on safety or liability concerns if they refuse to wear the lap or shoulder harness, or if the mobility device cannot be completely secured due to the design of the device or difficulty with the securement system. A passenger may not be refused service based on an inoperable securement system. If the device is not used, it should remain out of the aisle and movement of the passengers. Lap belts and shoulder harnesses will be offered for the safety of the passengers but are not required.

Passengers using mobility devices may transfer to a seat if one is available. Passengers using mobility devices are not required to move to a seat due to securement difficulties that raise safety concerns. Passengers requesting to ride in a specific securement area shall be secured in the area of their choice if unoccupied by a passenger using a mobility device. Reasonable efforts will be made to transport persons in oversized mobility aids; however, this cannot be guaranteed and suggestions for alternative transportation shall be provided upon request. This function will be provided by a road supervisor in a vehicle that is mobility equipped.

Additionally, First Transit follows ADA, Federal Transit Administration, and Carson City requirements regarding these subjects:

- > Personal care attendants (PCAs)
- Service Animals
- > Portable Oxygen/Respirator Equipment
- > Stop Announcements

## **Operations Transparency**

Establish and maintain excellent working relationship with client agency.

- > Route Announcements
- > Passenger Notifications
- Rescue Policy

In our relationship with customers, First Transit is committed to full and prompt reporting of all relevant information about operations, labor issues, performance metrics, response to complaints, service, and delivery. In partnership with Carson City, First Transit will continue to manage all services with complete transparency. We will continue to make information available to Carson City as requested and work together to see the transit system grow and strengthen. We will continue to develop an annual agenda of goals and objectives to address Carson City's priorities and to report progress in achieving those goals.

We understand that Carson City wishes to administer and provide oversight to this contract, and we will continue to do everything in our power to facilitate successful service to you. Our reporting and quality control procedures, including the City-provided tools and our proprietary Dashboard system, equip First Transit and Carson City with the information needed to successfully monitor this contract, celebrate our successes, and create plans for areas of improvement.

Frequent and regular communications with customers on both a formal and informal basis is fundamental to First Transit's business philosophy. Our General Manager, Michael Peoples, will continue weekly operations meetings with Carson City staff to give updates, discuss concerns, and plan continued success. First Transit will continue to provide a monthly operation report, offering basic information on key metrics such as ridership, miles of service, service reliability, fare revenue, and passenger complaints. We will also continue to provide our service report that includes our safety solution teams' minutes, cleaning reports, accident reports, safety events and drug and alcohol issues. We fully support Carson City's service initiatives and strive to exceed your standards for key performance indicators daily. First Transit will work with Carson City staff to refine performance information and reports in a format you need to meet both the Carson City and DOT needs.

## **Meeting FTA Requirements**

#### Meet urban public transit requirements associated with Federal Transit Administration (FTA).

Like Carson City, many First Transit contracts involve the operation and/or management of public transportation systems receiving federal funding. These projects are subject to Federal Transit Administration (FTA) reporting requirements, which included Uniform System of Accounts requirements and National Transit Database (NTD) reporting. For these contracts, First Transit gathers and maintains information in compliance with the Uniform System of Account and submits the information to our clients to enable submittal of NTD reports to the FTA along with the other required reporting areas.

First Transit's involvement in Federal Transit Administration Funding encompasses many transit systems, receiving grants including:

- Section 5303 Metropolitan Planning
- Section 5307 Urbanized Area Formula Program
- > Section 5309 Major Capital Investments
- Section 5310 Transportation for Elderly Person and Persons with Disabilities
- > Section 5311 Formula Grants for Other than Urbanized Areas
- > Section 5316 Job Access Reverse Commute
- > ARRA American Recovery & Reinvestment Act
- > TIGER Transportation Investment Generating Economic Recovery

Transit systems contracted to First Transit also participate in funding programs specific to the state in which they operate. We have experience in working with state funded grants and can help Carson City navigate this process.

#### **FTA Oversight and Compliance**

First Transit understands the need for Carson City to provide oversight contractors providing service on a continual basis. This consists of daily, weekly, monthly, and annual information provided by First Transit combined with direct inspection of records and assets by Carson City.

#### **FTA Reporting**

First Transit has a vast understanding of the Federal Transit Administration (FTA) requirements as they pertain to transit administration and operations. Our reporting processes and procedures are continually reviewed to monitor our consistency with current FTA reporting standards. By meeting all FTA requirements, you will be assured that full funding is available to you. These reporting requirements include:

- > Buildings and Equipment
- > Safety and Security
- > Procurement
- Drug and Alcohol Testing Requirements
- > Accident and Incident Reporting

- > Compliment and Complaint Reporting
- Financial Records and Accounting Reporting
- > Reporting of Miles, Hours, and Passengers
- > EEO, DBE, Title VI Requirements

First Transit will provide Carson City regular reports that detail the above activities and compare them to the required activities. In addition, the reports will 'roll up' into annual reports. First Transit will also add customized reporting requirements to the list above, as requested by the Carson City and FTA.

First Transit's FTA reporting oversight is only partially met by the review of data and reports. We will proactively work with Carson City for periodic hands-on reviews of the records, assets, processes, and other items that go into the development of data. First Transit will work closely with Carson City to facilitate this direct oversight.

Carson City will be fully supported in all FTA, state, and local reporting requirements and during all reviews. We also have the expertise to prepare National Transit Database reports, as well as provide data for FTA Triennial Review, Drug and Alcohol Reviews, Procurement Reviews, and Financial Management Oversight Reviews.

## 5.2.5 Key Personnel

## Local Management Team

Our management team brings proven knowledge of the transit industry, experience leading successful organizations, and the energy and passion for delivering efficient operations. In the spirit of a true partnership a representative from the management team will always be on call to respond to Carson City concerns or emergencies, ensuring proactive and responsive service 24 hours a day. We have included resumes for our key personnel as an **Attachment**.

#### Michael Peoples, General Manager

Michael has four years of transportation experience including three years of experience in supervision or management of First Transit operations. Michael has been with the operation since 2022 and was mentored by our previous GM, Michael Jacobs. Under Michael Jacob's mentorship, Michael Peoples has grown in his career from starting as a paratransit operator, to operations supervisor, to assistant general manager, and into the general manager role. His growth, leadership experience, and knowledge of transit operations makes him an excellent leader and asset to Carson City.

In his previous experience as general manager with First Transit, Michael oversaw our Portland, Oregon location where he managed more than 20 operators, six supervisors and 12 vehicles over two contracts. In Michael's previous experience before transportation, he served as an emergency department technician facilitating life-saving care to others. His background in emergency medicine, volunteer firefighting, and transportation services exemplifies his commitment to the community.

Michael will perform all on-site management duties on your behalf, and with complete decision-making authority on the operation of transit services. He will not be assigned partial responsibility for any other transportation operation while serving in the capacity of General Manager.

"I appreciate the opportunity to serve as General Manager for Carson City. I will continue to work to see that we exceed the City's objectives and passenger expectations." – Michael Peoples, General Manager

#### Mark Mejia, Safety/Operations Manager

Mark began his career in the transportation industry with First Transit in 2017 as an operator. After 3 years, he was promoted to supervisor, and he monitored operator behavior, on-time performance, investigated accidents and complaints, and trained operators as needed. Mark became the safety/operations manager for Carson City in 2022 and has ensured and fostered a safe environment and operations for passengers and staff.

In Mark's previous experience, he served the United States Army as a combat medic specialist for nearly ten years. He provided emergency medical care as a first responder and in triage, along with training other soldiers in lifesaving procedures. Mark's experience and background demonstrate his commitment to safety for Carson City and the members of the community.







"I have come to find myself being on the frontline of giving. I believe my time and attention is best served to those who deserve it and who better to give it to than those who need Safety training." –Mark Mejia, Safety/Operations Manager

#### Michael Jacobs, Previous General Manager

Michael Jacobs has ten years transportation industry experience including seven years in supervisory or management roles. Michael has served as general Manager for Carson City since 2020, and under his leadership, Carson City has made great progress in on-time performance, safety, and efficiency.

Michael continues to grow his career with First Transit, recently transitioning into another general manager position. He will continue to be available throughout the transition, and ongoing throughout the new contract, as a

resource for our local team. He has mentored and trained Michael Peoples to excel as general manager for Carson City. Although he is no longer on site at the location, he will continue to support Michael Peoples in his general manager role, providing advice as needed and serving as a mentor.

#### **Staffing Chart**

The chart below outlines our anticipated staffing levels for the new contract, based on our unique understanding of this operation, your goals, and the information provided in this RFP. First Transit will continue to provide sufficient personnel during all hours of operation.

Position	Staffing
General Manager	1 FT
Safety/Operations Manager	1 FT
Road Supervisor	1 PT
Dispatcher	2 FT
Operators	19 (12 FT, 7 PT)

Upon contract award, we will continue to monitor staffing levels and employee development to make adjustments as necessary to ensure optimal contract performance.

#### **Proposed Increased Wages**

First Transit has completed a comprehensive wage survey to ensure the wages we propose are sufficient to attract, hire and retain safe, customer-focused personnel for Carson City. We have proposed a substantial wage increase for both operators and dispatchers in the most recent CBA proposal to the union. At the time of this proposal, we are in the final stages of union negotiation, so specifics are not yet available. But wages are being increased for all employees, with a progressive wage scale throughout all years of our proposal. We believe our wages as proposed, and hopefully soon to be finalized by CBA negotiations, will allow for us to hire and retain high quality operators and staff throughout the entire contract term.

## 5.2.6 References and Client List

At least three (3) reference contacts on similar projects, and a list of all clients for the last five years.

Below, First Transit offers the following references of operations similar in size and/or scope to the Carson City services. In addition to the high level of service we provide Carson City, please feel free to reach out to these clients to learn more about the service provided by First Transit at their operations.



### **References** (Confidential)

#### City of Canby, OR



First Transit was chosen as a new provider to operate the City of Canby's combined fixed and commuter route and demand response service (including both paratransit and general public Dial-a-Ride) in 2021. The contract also includes operation of a future city circulator fixed route to run throughout the City and connect with various services and employment. We handle call center activities, including scheduling and dispatch, and provide service delivery using the City's 15-vehicle fleet.

Even with the challenges presented by the COVID-19 pandemic, First Transit succeeded in a successful transition and start-up of Canby's services in 2021. Handled with the greatest level of care, the only noticeable change to riders was an improvement in service. The client benefited from the support of the First Transit West region management team and corporate team who were on-site at key points during the transition to support local management, offer technical assistance, resolve challenges, and move the project forward.

#### "Great leadership team here in Canby." — City of Canby Customer Feedback City of Canby, OR

City of Canby, OR			
Customer Since	2021	Fleet Size	15
	Todd Wood, Transit Director 971.291.5401 woodt@cabyoregon.gov		

#### Redwood Coast Transit Authority, Crescent City, CA



First Transit has been providing fixed route and ADA paratransit services for the Redwood Coast Transit Authority (RCTA) since 2003. First Transit and RCTA partner to provide safe transportation for Crescent City and other surrounding rural destination sites along the California coast, such as parks, golf courses, harbors and "trees of mystery." With nearly 30 employees and a fleet of 14 vehicles, we have cultivated a strong relationship with RCTA and the surrounding communities.

We have seen much success throughout our partnership, such as raising operator wages and strengthening recruitment initiatives, CTS Dar software implementation, and strategic shared resources during COVID-19 challenges.

"Excellent job here. First has brought corporate resources to remote Crescent City repeatedly to keep us making pull-o	ut." –
Redwood Coast Transit Authority Customer Feedback	

Redwood Coast Transit Authority, CA							
Customer Since	2003	Fleet Size	14				
	Joe Rye, Transit Manager 559.734.2646 tmtpconsulting@gmail.com						

#### **Merced County, CA**

First Transit partnered with Transit Joint Powers Authority for Merced County in 2020, to provide fixed route and paratransit services for the region of Merced, CA. Although we transitioned operations amidst a pandemic, we were able to deliver the community of Merced a seamless transition without service disruption.

Currently, we provide transportation for nearly 1 million passengers per year with 15 fixed routes and two deviated fixed routes throughout the community and

provide ADA paratransit service for qualifying individuals. Because of our successful partnership and growth, in May 2021, we expanded our service to offer microtransit services through RideCo. We offer on-demand transportation for an area of more than 300 square miles of the west side of Merced County. The expansion into more service areas is already being planned.

"Everyone is great to work with. Professional and kind." — Merced County Customer Survey Feedback

Merced County, CA			
Customer Since	2020	Fleet Size	73
Contact	Christine Chavez, Transit M 209.355.5313 Christine.chavez@mercedt	·	

#### Spokane Transit Authority, Spokane, WA

First Transit partnered with Spokane Transit Authority (STA) in January 2020 to begin providing paratransit services for the community of Spokane, WA. After we began operations in Spokane, the Covid-19 pandemic affected operations across the nation. Despite this hardship, we have improved service and continued to climb toward prepandemic numbers.

Throughout this successful partnership, we have implemented new technology to improve operations. We use First Analytics reporting software to assist with STA with



analyzing their operations, and Geotab with NFC readers for all operators to maintain optimal on-time performance. Although we initially reduced operators, we have continued to cover established routes and began to cover additional routes during prime service times.

**"The local management team is experienced, accessible, and responsive. [They] understand the service and are working hard to meet our needs."** —Spokane Transit Authority Customer Feedback

Spokane Transit Authority, WA							
Customer Since	2020	Fleet Size	54				
	Janet Stowe, Director of Finance 509.325.6000 jstowe@spokanetransit.com	and Administration					



## **Client List**

The required five-year client list has been included in our Attachments.

## 5.2.7 Financials

#### Copy of the most recently completed financial audit, and identify the legal status of the firm.

A financially stable operator is necessary to provide sustainable, safe, reliable transport services that meet the community's needs. Carson City can be assured First Transit is a financially stable corporation and has the capacity to support the RTC operation throughout the life of the contract term.

First Transit's key characteristics for financial stability are as follows:

- > A market leader in a \$30bn U.S. transit marketplace, of which approximately 30% is outsourced
- Established credentials and proven track record in successful transit service in nearly every existing transit mode, including fixed route, paratransit, demand response, shuttle, university, call center, electric bicycles, mobility as a service (MaaS), and automated vehicles
- > More than 300 transit contracts across core business segments

Our financial strength and stability enable us to stand behind the commitments made to the County in our proposal and create lasting value to your stakeholders.

## **Transdev Acquisition**

As of March 6, 2023, First Transit was acquired by Transdev. This agreement combines the complementary strengths of two highly reputable organizations into a comprehensive provider of mobility and maintenance services in North America. The passenger transportation industry is transforming rapidly, with new technology and continued emphasis on sustainability that will improve mobility in the communities we serve and beyond. You can continue to count on us for our operational expertise, which allows us to help you prepare and recruit the future workforce and implement solutions that attract ridership. Joining with Transdev North America positions us to build upon our shared values to provide safe, reliable, and innovative mobility and maintenance services. The completion of our sale is a further indication of our financial stability.

## **Evidence of Our Financial Capacity**

Included in our **Attachments** are our most recent audited financial statements for First Transit. There are no stand-alone audited financial statements for First Transit as it was a wholly owned subsidiary of FirstGroup, our previous parent company, and included as part of the FirstGroup America annual audit. These financial statements demonstrate that we possess substantial financial capacity and stability to fulfill our obligations under the terms of this RFP.

## 5.2.8 Legal

State if the organization has ever defaulted on a contract and if there are any legal actions currently against, or anticipated to be against, the firm.

## Litigation

First Transit has participated in litigation at a rate consistent with similarly situated companies. It is routine to engage in legal matters that have no bearing on our ability to fulfill new or existing contracts. Most of our litigation is minor in nature and is handled almost exclusively by our insurance carrier. Examples of such litigation include minor personal injury claims and routine worker's compensation claims. To the extent that the Carson City is interested in the details of specific litigation or claims, we will make

arrangements for the Carson City council to discuss appropriate information with our counsel, subject to applicable confidentiality requirements.

## **Contract Defaults**

First Transit is a national provider of transportation services with more than 300 contracted clients. To the best of our knowledge, we have never failed to complete a contract because of default, debarment, disqualification or any other similar situation. There may have been rare occasions when contracts were terminated for convenience due to authority funding issues, the authority taking the work in house, or similar circumstances.

## **5.2.9 Accident Claims**

Past three years of closed/resolved accident claims paid out as part of any transportation service operated by the firm in the state of Nevada. A summary shall also be provided of the number of annual claims paid out as part of any transportation service operated by the firm. Additionally, a summary of each claim paid out over the past three years in excess of \$100,000 as part of any transportation service operated by the firm shall be provided.

The required accident claims and summaries have been included in our Attachments.

## 5.2.10 Required Submissions

The required submissions have been included in our Attachments.

## 5.2.11 Service Transition Plan

## Plan to Transition into the New Contract Term

As Carson City's current provider, retaining First Transit for another contract term will eliminate a costly and cumbersome startup process. This ensures a truly seamless transition into the next contract term, ensuring your passengers experience no negative impacts to service quality and continuity.

To ensure a smooth transition into the next contract, General Manager Michael Peoples and RVP Mark Elias will meet with Carson City to:

- > Review existing policies and procedures for updates that must be implemented prior to the next contract term
- > Finalize a schedule and key milestones for implementing new initiatives comprised within this proposal
- > Schedule audits to confirm service efficiency and quality
- > Determine any other tasks that must be completed, along with roles and responsibilities, timelines, and milestones
- > Set goals and objectives for continuous improvement in the next contract term

We will also establish a schedule for regular meetings to check progress and resolve any issues and concerns throughout the transition period. As a successful operator of these services since 2020, First Transit does not foresee any concerns related to the continuation of our work with Carson City.

Based upon the information provided in the RFP, as well as our unique understanding of the JAC service, we have included a schedule for the transition to the new contract.

Sample Carson City Mobilization Schedule	12 July 2023	14 July 2023	21 July 2023	28 July 2023	12 July 2023	4 August 2023	11 August 2023	18 August 2023	25 August 2023	1 September 2023
Contractual										
Contract Award (July 12, 2023)	<b>√</b>									
Notice to Proceed (August 1, 2023)				✓						
Contract negotiations	Î	✓	<b>√</b>							
Finalize & sign contract				✓						
Review plan, contact requirement & expectations										
Communication with Carson City	<b>~</b>	<b>~</b>	<b>~</b>	<ul> <li>Image: A set of the set of the</li></ul>	<ul> <li>Image: A second s</li></ul>	<b>~</b>	<ul> <li>Image: A set of the set of the</li></ul>	✓	<b>~</b>	
Recruiting & Staffing										
General manager on-site	✓	✓	<b>~</b>	✓	✓	<b>√</b>	✓	✓	✓	
Safety/operations manager on-site	<ul> <li>Image: A second s</li></ul>	✓	<ul> <li>Image: A start of the start of</li></ul>	✓	<ul> <li>Image: A start of the start of</li></ul>	<b>~</b>	<ul> <li>Image: A start of the start of</li></ul>	✓	<ul> <li>Image: A second s</li></ul>	
Road supervisor on-site	<ul> <li>Image: A second s</li></ul>	✓	<ul> <li>Image: A start of the start of</li></ul>	✓	<ul> <li>Image: A set of the set of the</li></ul>	<b>~</b>	✓	✓	<b>√</b>	
Dispatcher on-site	✓	✓	<b>√</b>	✓	✓	✓	✓	✓	<b>√</b>	
New staff & operator orientation (ongoing)	<ul> <li>Image: A second s</li></ul>	✓	<ul> <li>Image: A start of the start of</li></ul>	✓	<ul> <li>Image: A set of the set of the</li></ul>	<b>~</b>	✓	✓	<b>√</b>	
Regional support team on-site, as needed	<b>~</b>	✓	<b>~</b>	✓	<ul> <li>Image: A start of the start of</li></ul>	<ul> <li>Image: A start of the start of</li></ul>	<ul> <li>Image: A start of the start of</li></ul>	✓	<b>~</b>	
Training & Course Development										
Review training plan & materials						<b>√</b>	<b>~</b>	✓		
Review policy manuals & employee handbook					1	<b>√</b>	<ul> <li>Image: A start of the start of</li></ul>	✓		
Operations & administrative procedures										
Review operating procedure & policies							<b>~</b>	✓	<b>√</b>	
Review performance standards							✓	✓	<b>√</b>	
Review goals & objectives							<ul> <li>Image: A set of the set of the</li></ul>	✓	<ul> <li>Image: A second s</li></ul>	
Vehicles & technology										
Install new DriveCam								✓	<ul> <li>Image: A second s</li></ul>	
Install Mobileye							<ul> <li>Image: A second s</li></ul>	<b>~</b>	<b>~</b>	
Service Start										

If awarded a contract for another term, First Transit will create a detailed transition plan in coordination with Carson City.

## 5.2.12 Price Proposal

The Price Proposal has been uploaded separately as requested.

## 5.2.13 Certifications & Required Forms

The Required Certifications and Forms have been uploaded separately as requested.

#### EXHIBIT A

### Attachments



## First Transit A Transdev Company Fransdev

Attachments

ity company

## **Attachment Table of Contents**

#### Resumes

**Michael Peoples** 

Mark Mejia

#### **Financial Audit**

Most Recent: 2022 Audited Financial Statement

#### **Client List**

**Client List for Past Five Years** 

#### **Accident Claims**

**First Transit Accident Claims** 

#### **System Standards**

System Standards: Performance Measurement & Quality Assurance

#### **Personnel Policies & Procedures**

Equal Employment Opportunity Policies & Procedures

#### Letter of Insurability

Letter of Insurability

#### **Driver's Handbook**

**Employee Handbook** 

#### **Drug & Alcohol Testing Policies & Procedures**

**Drug & Alcohol Testing Policy & Procedures** 

#### **Training Programs**

#### **Training Program**

Operator Training Dispatch Training Customer Service & Sensitivity Training

#### **Risk Management Policy**

Risk Management Policy: Safety, Security & Risk Management Plan

#### **Comment/Complaint Procedures**

**Customer Service Plan & Comment/Complaint Procedures** 

**Vehicle Inspection Procedures & Checklist Form** 

#### Daily Vehicle Inspection Standard Operating Procedure & Form

#### Vehicle Cleaning Procedures & Checklist Form

Vehicle Cleaning Procedures & Checklist Form



## Resumes

Packet Page 67

#### MICHAEL PEOPLES

#### **General Manager**

#### **Professional Experience**

#### First Transit, Carson City JAC / JAC Assist 2023 – Present General Manager – Carson City, NV

- > Collaborates with the Region Vice President and the City to foster the company-client relationship to achieve mutual goals
- > Manages operators and supervisor, and ensures high-quality fixed route and ADA paratransit services
- > Maintains drug and alcohol files and testing logs, OHSA logs, accident files, billing files and backup logs
- > Attends and participates in weekly client meetings to review performance and update routing, scheduling, and staffing matrix
- > Set standards and completes the hiring, training, and performance reviews of all employees
- > Ensures compliance of local, state, and federal laws and regulation (EPA, OSHA, DOT, ADA, and EEOC)
- > Assures a safe working environment and promote BeSafe initiatives to all staff
- > Prepares and sends client, corporate, and contractual reporting requirements

#### First Transit, Portland E Bike / WAV

#### 2022 – 2022 General Manager – Portland, OR

- > Managed 24 operators and six supervisors over two contracts
- > Maintained 1200 E Bikes and 12 revenue vehicles to client expectations
- > Handled all contractual services to include administrative functions, information systems, parts purchasing, and inventory control
- Managed maintenance logs, drug and alcohol files and testing logs, OHSA logs, accident files, billing files and backup logs
- Attended weekly client meetings to review performance and update routing, scheduling, and staffing requirements
- > Hired, trained, and evaluated performance of all employees
- > Provided a safe working environment for all staff and promoted effective communication

#### 2022 – 2022 Assistant General Manager

- > Managed 24 drivers over two contracts, maintaining company and client confidential records
- > Coordinated dispatching, in service monitoring and all activities involved in daily operations
- > Worked with the maintenance manager to ensure that vehicles dispatched are in proper working conditions
- > Managed safety operations to comply with federal, state and company standards
- > Coordinated hiring, recruitment and training with the safety manager
- > Assisted in developing procedure manuals for dispatchers, road Supervisors, operators and service personnel

#### 2020 – 2022 Operations Supervisor

> Supervised 15 technicians servicing the Portland E-bike share program

- Recharged and replaced battery packs, troubleshot issues, balanced the fleet of 1000+ e-bikes, recovered lost/stolen property
- > Maintained company and client confidential records
- > Directed dispatch, operators, and other staff to achieve efficient operational goals

#### 2019 – 2020 Paratransit Operator

- > Provided ADA door-to-door paratransit service to and from their destinations safely
- > Operated 26-foot cab over chassis vehicles equipped with a lift
- > Transported passengers with disabilities of all types to their chosen destination with professionalism, safety, and excellent customer service

#### Medical Transportation Management

#### 2019 – 2021 Mobility Assessment Evaluator – Portland, OR

- > Completed annual compliance training
- > Awarded "High-Five" points for exceeding MTM Core Values
- Conducted paratransit eligibility in-depth interviews and functional assessments to determine an applicant's individual ability to access and safely navigate the fixed-route system independently
- > Completed mock fixed-route assessments of an applicant's individual ability to board, maneuver into the securement area, ride, and disembark safely
- > Provided in-the-moment travel training and additional resources to applicants, with a no-wrong-door approach

#### **Providence Medical Center**

#### 2014 – 2019 Emergency Department Technician – Portland, OR

- > Awarded Employee of the Month
- > Awarded Annual Spirit of Emilie Mission Inspiration Award
- > Awarded Physicians' Mission Medal
- > Coordinated emergency patient care with accuracy and efficiency
- > Served as an integral part of the code team, performing CPR and other tasks as directed by the physician
- Provided wound care, splinting, vital signs, procedures preparations, performed EKGs, blood draws, and obtained specimens
- > Performed preventive maintenance on emergency equipment
- > Assisted with patient and family education

#### **Education & Certifications**

- > Mt. Hood Community College
- > BeSafe leadership training
- > EMT Basic Training
- Basic Life Support for Healthcare Providers CPR & AED
- > Bloodborne Pathogens Awareness
- > EKG
- > HAZMAT
- > Epic Operating System

## First Transit

A Transdev Company 闭 transdev

#### MARK MEJIA

Safety and Operations Manager

#### **Professional Experience**

#### First Transit, Carson City JAC

#### 2022 – Present, Safety and Operations Manager – Carson City, NV

- > Oversee all safety and training of the transit operation
- > Implement and manage employee safety awards program and employee of the month
- > Respond to and investigate accidents/incidents to include taking photos of accident/incident scene, interviewing involved parties, and assisting with police reports in a timely manner
- > Formulate and enforce general safety policies, procedures, and practices for company personnel in compliance with federal, state, local and company safety rules and regulations
- > Ensure that all reporting and risk management tools are up-to-date and always correct
- > Select, hire, and train qualified candidates for employment as necessary
- > Maintain confidentiality of all information
- Make recommendations to the general manager for proactive compliance with OSHA, EPA, DOT and other federal, state, local and company regulations, and provides support in implementing the approved recommendations
- Conduct periodic, routine, scheduled and comprehensive inspections of facilities, grounds and equipment to identify any potential safety problems, and works with appropriate personnel to ensure corrective action is activated if and when applicable
- > Confirm reporting is thoroughly completed in a timely manner
- > Coordinate employee return to work procedures with claims, subrogation specialist and HR
- > Track, compile and analyze performance, handle interdepartmental issues, resolve employee issues and grievances, and improve processes and route scheduling
- > Operate a vehicle in revenue service as needed

#### First Transit, City of Visalia, CA

#### 2020 - 2022, Supervisor

- > Investigated accidents, incidents, disputes, and disturbances as assigned, in accordance with policy, and in conjunction with involved authorities
- Monitored and coached operators' performance and behavior: modeled passenger interaction skills, checked and instructed periodically on proper revenue, transferred farebox data collection, and recommended training or retraining, as appropriate to ensure compliance with safety policies
- > Completed reports regarding service disruptions, security incidents and operator performance/behavior in accordance with policies and procedures, and assisted operators in filing of reports as needed
- > Assisted in the processing and follow-up of customer service complaints and requests
- Assessed the ability of operators to continue in service when investigating accidents, incidents, and potential substance abuse problems
- > Coordinated problem resolution among operators, management, passengers, and the public

## First Transit

**EXHIBIT A** 

A Transdev Company 闭 transdev

- > Performed special events and weather emergencies to minimize service disruption for the community
- > Demonstrated lead dispatcher role in case of emergency situations
- Trained on attendance policy, union contract, First Transit Employee Handbook, and DOT rules and regulations
- > Scheduled time checks as assigned by the operations manager on daily basis and as presented by the client agency, ensuring 100% completion
- > Monitored on-time performance and made recommendations for improvement
- Ensured that all non-revenue, non-maintenance vehicles were always clean and well maintained according to manufactured recommendations
- > Coordinated operator ride checks
- > Oversaw morning and afternoon operator pull-outs in the yard for timeliness

#### 2017 - 2020, Operator - City of Visalia, CA

- Operated different vehicles in a safe, courteous, and reliable manner to provide fixed route and paratransit services for the City of Visalia
- > Performed pre and post-trip vehicle inspections
- > Stopped at designated points to safely load and/or unload passengers
- Assisted in the boarding of passengers using wheelchairs or other mobility aids and is required to properly secure wheelchairs and scooters
- Notified dispatch of deviations, overload, accidents, passenger incidents, medical/behavioral problems, or bus mechanical/electrical trouble as needed
- Collected fares into the fare box
- > Advised passengers of rules and regulations when necessary
- > Completed and submitted written reports concerning passengers and all accidents
- > Operated on-board computer fare boxes and destination signs

#### **United States Army**

#### 2005 – 2013, Combat Medic Specialist – National & International

- > Administered emergency medical care in the field in both combat and humanitarian situations
- > Served as a first responder and triage illnesses and injuries to save lives
- Trained other soldiers in lifesaving first responder courses

#### **Certifications**

- > BeSafe Leadership training
- > Reasonable suspicion training



# Financial Audit CONFIDENTIAL



## **Client List**

## CONFIDENTIAL



## Accident Claims

### **First Transit Accident Claims**

Past three years of closed/resolved accident claims paid out as part of any transportation service operated by the firm in the state of Nevada. A summary shall also be provided of the number of annual claims paid out as part of any transportation service operated by the firm. Additionally, a summary of each claim paid out over the past three years in excess of \$100,000 as part of any transportation serviced.

Below are our closed/resolved accident claims paid out and summaries requested. The date range of our fiscal years is as follows:

Fiscal Years	Date Range
2020/21	7/1/2020 – 6/30/2021
2021/22	7/1/2021 – 6/30/2022
2022/23	7/1/2022 – 5/31/2023

#### First Transit Closed claims in Nevada for past 3 years

Fiscal Years	Claim Count
2020/21	36
2021/22	49
2022/23	36
Total	121

#### First Transit Closed Claims Paid for past 3 years

Fiscal Years	Claim Count	Sum Paid
2020/21	4,718	\$85,800,428.63
2021/22	4,686	\$109,940,148.61
2022/23	4,632	\$119,443,031.41
Total	14,036	\$315,183,608.65

## First Transit Closed Claims exceeding \$100,000 paid for past 3 years

Fiscal Years	Claim Count	Sum Paid
2020/21	169	\$58,693,794.25
2021/22	168	\$83,296,879.60
2022/23	249	\$85,942,946.61
Total	586	\$227,933,620.46



## System Standards

### System Standards: Performance Measurement and Quality Assurance

A robust and proactive quality control program is necessary to ensure our project meets all established key performance indicators and quality benchmarks. First Transit's Quality Control Program (QCP) promises a standard of excellence by reporting data to analyze our current operational trends on efficiency, cost savings and continuous improvement. Our approach to quality assurance is multi-faceted:

- Performance Monitoring: Active monitoring and regular communications of performance to RTC and First Transit regional and corporate staff will ensure that quality control measures and responsibilities extend beyond the local management team.
- Data Analysis: We constantly review our performance metrics, both to measure progress and establish goals and objectives through KPIs.
- Empowering Employees: We ensure employees understand what is expected of them, provide them with the tools and training to meet those standards, and reward outstanding performance.
- Accountability Reviews: First Transit's organizational structure provides multiple levels of accountability for our staff. Our local and regional managers review performance continually.

### **Performance Monitoring**

First Transit's QCP places a strong emphasis on important performance metrics, such as ontime-performance, productivity and customer complaints. We provide continuous support and improvement to improve our performance through the following measurements:

- Technology tools, including Client-Provided Ecolane and TransLoc, as well as our Dashboard Management Information System, Geotab and Drivecam tools: We measure our on-time performance and productivity, as well as other key performance indicators and identify approaches to enhance our performance.
- Customer Complaints: Our additional supervisory and monitoring positions allow First Transit to be proactive in minimizing performance issues while quickly resolving customer complaints. We thoroughly investigate on-time performance and service delivery complaints through root cause analysis.
- Enhanced, more proactive region support: We ensure transparency by monitoring our performance through audits and KPI reporting, as well as open communication with RTC.

Through service trend analysis and communicated best practices, First Transit will take the following steps to improve on-time performance as they arise:

Operators that have difficulty delivering on-time service are counseled and/or retrained to ensure continuous improvement of our operation. Road supervisors schedule visits with common locations to conduct research to ensure scheduled pickup times reflect accurate pickup times

### **Data Analysis**

Our QCP requires constant review of our performance metrics both to measure progress and establish goals and objectives. Technology tools, including those supplied by Carson City and the supplementary tools provided by First Transit, offer our managers and region/corporate support personnel real-time, detailed, and graphical KPI information for their locations – all right at their fingertips. The established goals and objectives are ingrained in our culture, ensuring that our staff understands that their contributions are part of the successful management of our operation for RTC.

The data captured in our technology tools is reviewed by several levels of our organization:

- > Our local management team enters KPI data daily and reviews trends and problem areas to take proactive action to improve service quality.
- Our Region Vice President Mark Elias reviews all locations on a weekly basis and communicates with managers, provides support, and reviews trends for locations struggling to meet standards of performance.
- > We share our performance goals and achievements with our employees to emphasize their roles in achieving high levels of service quality.

Our performance review measurements are tracked and reported weekly to guarantee a continuous process of quality control, including on-time performance, missed trips, complaints, and operator turnover.

#### **Technology Tools to Monitor Service**

First Transit will continue to use the technology tools provided by Carson City, including Ecolane and TransLoc to their maximum capabilities. Additionally, we provide the following to supplement the technology provided by Carson City and enhance our ability to monitor our service delivery.

#### GeoTaB

Geotab is an industry leader of fleet telematics devices with more than 1.3 million devices in operation and 3 billion data points collected daily.

Geotab offers advanced GPS technology, g-force monitoring, GEOTAB IOX expandability, and engine and battery health assessments. With these features Geotab is so much more than

Automatic Vehicle Location (AVL) technology. Geotab can also track battery charge levels and all its reports have the ability of real time notifications so it is known if a battery or fuel level is low while a vehicle is on the road. First Transit also uses data from Geotab to power its Lean initiatives, Dashboard data and Qtime reporting capabilities.

Geotab allows complete customization of the platform for RTC services. Data from Geotab can impact service quality and increase RTC's efficiency:



management by measurement

- > Communicate vehicle diagnostic information
- > Create and utilize custom reports
- > Fuel tracking in real time
- > Vehicle inspections
- > Electronic logging/fault codes

#### **DriveCam**

DriveCam is an on-board camera audio/video data recording system that is triggered when particular events happen, such as, accidents, aggressive accelerations, or sudden stops and hard cornering. Once triggered, the system records video and audio information from several seconds before, during, and after the event both inside and outside the vehicle. This video is automatically stored and uploaded to DriveCam for further review. This innovative



system is designed to reduce the risks involved in driving by providing feedback on both exemplary driving behaviors and behaviors that need improvement. The system helps to ensure that each operator continually practices safe driving behaviors every moment while behind the wheel. DriveCam features record:

- > Speed/accelerometer data
- > Operator behavior
- > Actions of violent or abusive passengers
- > Operators' handling of troublesome situations on-board
- > Unusual situations for later review by RTC and First Transit staff

#### Management Information Dashboard (Confidential)

As the use of technology increases across the industry, our operations have more system data available than ever before.

Dashboard

However, while myriad systems can be used to collect data, it is how this data is analyzed, displayed, and understood that leads to operational success. First Transit created an internal tool, our proprietary Management Information (MI) Dashboard, to enable our management teams to view and interpret this data in meaningful ways.

The MI Dashboard is a powerful business intelligence tool that collects data from several sources, analyzes that data, and provides visual representations of analytical results. These detailed analyses drive effective decision-making at the local, regional, and senior management levels.

MI Dashboard allows our local management teams to review performance and determine:

- > Whether First Transit is meeting RTC's goals and expectations
- > Where improvements can be gained
- > What steps can be taken to realize further improvement

This tool allows us to measure actual performance against performance goals. It also provides the flexibility to **analyze data across multiple iterations**, including by day, across a specific date range, etc. to review trends. The system displays averages and exceptions, flagging areas of concern that can be resolved expediently by our team.

Regional management can also **compare data from multiple locations**. This allows them to compare locations near each other, of similar service type, or across the entire First Transit network in North America. Leveraging our size and presence in the industry **provides** significant insight into how operations of similar size and scope should be performing.

While MI Dashboard is an internal tool, RTC will see its effectiveness in continued performance improvement. Our local and regional management teams' use of this tool will yield improved performance across all required key performance indicators, including labor efficiency and accuracy in billing. Data sets analyzed by MI Dashboard include:

- Labor efficiency, including overtime and operator staffing numbers
- > Number of employees in training
- Budget/billing
- > Payroll
- > Vehicle miles
- > Vehicles out of service

- > Preventive maintenance statistics
- > On time performance
- Safety, including incidents and accidents
- Customer feedback
- Call center statistics

MI Dashboard also allows managers to export data and manually adjust review parameters to obtain greater visibility.

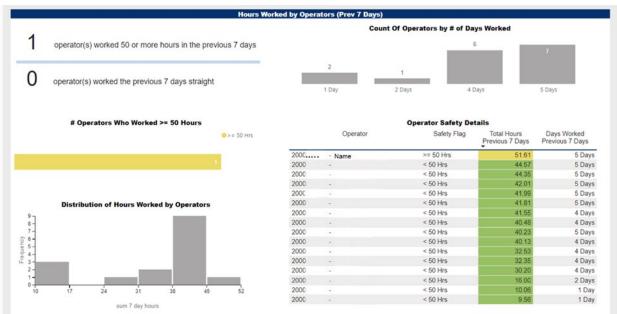
#### Vehicle Operator Payroll Detail

Vehicle Operator Payroll Detail (VOPD) is another useful internal tool through MI Dashboard. VOPD allows operations management to see operators' working payroll hours. More specifically, region and local managers can see operators' active working hours which assists in ensuring regulatory compliance and overall safety of our operators, passengers and community.

The real-time VOPD reports show:

- Labor efficiency
- > Pay code detail
- > Overtime detail and tracker

#### > Operator detail and safety



### **Empowering Employees**

During training, our team members learn that they are important contributors to our company's success. When an employee understands how to do their job properly and how their job impacts the overall operation, they will be able to adjust their behaviors and respond appropriately to challenges that arise – whether the employee is a vehicle operator, dispatcher, or road supervisor.

Further, performance goals and measurements are incorporated into our operational culture, reinforcing our employees' responsibility to one another, to the passengers, and to First Transit to provide service that exceeds our clients' requirements. This is communicated through monthly safety meetings, informal talks with management, performance-oriented campaigns, and other initiatives. Create a plan for improvement Lidentify performance challenges and other negative trends

It is of vital importance that positive performance

is rewarded. This encourages high performing employees to continue to meet or exceed First Transit's and RTC's expectations. It also encourages employees who are struggling to meet expectations to improve their performance.

Employees who are falling short of expectations will be coached and mentored. For example, operators that have difficulty delivering on-time service will receive refresher training and work with a supervisor to identify and correct the behaviors that are leading to late service.

### **Accountability Reviews**

First Transit operates under the guiding principle that performance management is a continuous process. Our Quality Control Program requires constant review of our performance metrics to measure progress and to establish goals and objectives. Performance review measures tracked include on-time performance, complaints, in-service vehicle failures, and staff turnover.

Performance data is captured by Carson City's tools, Geotab ProPlus, DriveCam SF300 and other systems. The data is compiled into reports and graphs, which will be reviewed by several levels of our organization:

- Our local management team reviews individual and teamwide trends to determine training and coaching needs
- > Regular regional reviews include operations, safety and human resources:
  - Region Vice President Mark Elias will review performance data on a weekly basis and work with our program manager to create solutions to mitigate areas where we are falling short of performance standards.
  - Region Safety Manager Tim Parsons will review safety performance, including vehicle accidents and passenger incidents, to identify common root causes, operators with repeat incidents, and other factors that need to be addressed to reduce safety issues in service.
  - Region Director of Human Resources Mickey Sidhu reviews hiring, discipline, termination, and other employment trends to ensure the local management team has sufficient staffing numbers to deliver service.



# Personnel Policies & Procedures

CONFIDENTIAL



## Letter of Insurability





Frankie York Associate Client Executive

Marsh USA LLC 540 West Madison Chicago, IL 60661 T +1 832 493 1556 www.marsh.com

May 30, 2023

Carol Akers, Purchasing and Contracts Administrator Purchasing and Contracts Department Carson City 201 N. Carson Street, Suite 2 Carson City, NV 89701

RE: RFP 23300257 - Public Transportation Operating Services

Marsh has a principal address at 540 West Madison, Ste. 1200, Chicago, IL, 61661, and is an insurance broker.

The Company confirms that First Transit, Inc. is able to obtain all insurance called for in the abovereferenced RFP, which includes the following minimum amounts:

- Commercial General Liability: occurrence basis, \$5,000,000/occurrence and \$5,000,000 general policy aggregate.
- Business Auto: \$5,000,000/accident; Combined single limit
- Workers Compensation statutory limit and \$1,00,000 each disease

and that the above insurance would be from a carrier that (1) is a Nevada-admitted insurer and authorized to conduct business in Nevada; and (2) has an A.M. Best Co. rating of "A" and Class VII or better.

Respectfully,

Tanleie John

Frankie York VP, Global Risk Management



## Driver's Handbook

## CONFIDENTIAL



# Drug & Alcohol Testing Policies & Procedures

CONFIDENTIAL



# **Training Program**

## CONFIDENTIAL



# Rick Management Policy

CONFIDENTIAL



# Comment / Complaint Procedures

### **Customer Service Plan**

Customer satisfaction—both the passengers we serve and RTC as our customer—is the benchmark by which we will determine our success in service delivery. As such, customer service is a key focus of every area of our operation, from training, to operations, to ensuring RTC's vehicles are clean and well-maintained.

### Foundation of our Customer Service Approach

At the core of our customer service commitment are behavioral standards that come from our comprehensive training programs and service-oriented culture.

#### **Customer Service Training**

All First Transit employees assigned to the RTC services will receive in-depth training in customer service excellence. We use the following best practices and policies to ensure the highest level of customer satisfaction.

- Customer service training for dispatchers includes telephone etiquette and call management skills to complete calls quickly and efficiently. Any caller that needs other assistance speaks to a supervisor for a quick resolution. Supervisors and/or managers check call recordings for quality control.
- Customer Service training for vehicle operators includes extensive customer relations training that highlights customer satisfaction, passenger safety, and handling situations with customers. First Transit will conduct mandatory annual ADA refresher training for all vehicle operators to increase awareness and sensitivity to our customers. Vehicle operators will have the proper training for wheelchair and mobility aid securement; keeping passengers safe is our top priority.

Additional information on our training programs for operators and dispatcher is located in our **Training Attachment.** 

#### **Operator Expectations**

First Transit's operators are held to a high standard of professionalism and courtesy, achieved through daily adherence to the following requirements:

- > **Professional Attitude** Operators report to work wearing clean, crisp uniforms. They are well groomed, polite, energetic, and ready to serve the passenger.
- Superior Customer Service Operators are trained to go out of their way to meet customer needs and provide personalized service when appropriate.
- Effective Communication We train operators how to communicate with passengers with clarity, sincerity, and friendliness. We ensure they have the tools necessary to communicate effectively with persons with special needs, such as a disability or language barrier.

Problem Solving – Operators are expected to handle challenges that arise with promptness, discretion, courtesy, and calmness. They will notify a supervisor when necessary to keep a situation from escalating.

### **Customer Service Engagement**

#### **Customer Rights**

Our customers should expect to receive the following minimum levels of customer service:

- > Prompt, friendly, courteous service and correct information
- > A smile and "thank you"
- > Respect, dignity, care, and compassion
- > Minimal waiting times
- > Extra information is provided during service delays and customers are handled with patience and understanding in order minimize anxiety and to provide assurance
- > Timely and accurate answers to their questions

When we meet – and exceed – these levels of customer care, we are representing RTC and First Transit in the best possible light.

#### **Assisting Customers with Service-Related Questions**

First Transit's vehicle operators will act as RTC's brand ambassadors. As the face of our operation, they will be trained to provide an outstanding level of customer care. This includes being able to assist customers with questions related to the JAC services. To equip them to do so, operators will be trained in all routes, transfer points, and how to interpret schedules for customers new to the system. ADA policies, and how to navigate the overall RTC transit system as a passenger with disabilities.

### **Proactive Customer Response Action Plan**

The goal of our Customer Response Action Plan is to respond and resolve each complaint to the customer's satisfaction.

#### **Complaint Receipt**

When a complaint is received from a customer, First Transit's safety/operations manager or general manager will take the following steps:

 The Customer Comment Form is completed, including date, time, employee name, employee description, and a summary of the comment Since First Transit and Carson City have partnered, customer complaints have been greatly reduced.

- > To the extent possible, the comment will include the exact statements of the customer
- > Upon acceptance, the comment is date-stamped, an investigation is initiated, and the documentation is forwarded to RTC immediately

Complaints received from RTC staff will be added to the queue and addressed promptly, as described in the next section.

#### **Complaint Resolution**

Each complaint received will be investigated and responded to within two (2) working days. Critical complaints will be investigated and responded to within 24 hours. We considered the passenger's opinions carefully when evaluating and resolving problems or disputes.

Our goal is to resolve most customer concerns quickly and fairly. Typically, nearly all complaints are resolved within 24 hours of the initial call. However, more serious concerns warrant a more in-depth investigation that may require a meeting with the complainant.

The following table represents roles and responsibilities related to the investigation, response, and resolution of customer complaints or feedback.

Mark Mejia - Safety/Operations Manager	Michael Peoples - General Manager		
<ul> <li>Lead complaint investigation and review pertinent manifest data</li> </ul>	<ul> <li>Confirm timely resolution of complaints</li> </ul>		
<ul> <li>Identify root cause based on operation manager's investigation</li> </ul>	<ul> <li>Serve as customer advocate</li> <li>Determine appropriate re training or</li> </ul>		
<ul> <li>Interview dispatchers, road supervisor, vehicle operator, or other staff involved in the event leading to the complaint</li> </ul>	<ul> <li>Determine appropriate re-training or disciplinary action arising from the complaint</li> <li>Work with RTC to verify validity of</li> </ul>		
<ul> <li>Record information and submit to general manager</li> </ul>	<ul> <li>the complaint</li> <li>If necessary, arrange a meeting with complainant to review details of the</li> </ul>		
<ul> <li>Conduct additional investigation, such as vehicle maintenance records and operator personnel file reviews</li> </ul>	<ul><li>complaint and agree upon a resolution</li><li>Notify the complainant and RTC of follow-up remedial actions</li></ul>		

Passenger concerns related to specific areas of the operation are relayed to the relevant supervisory or management personnel to support the resolution of the complaint:

Resolution occurs when the general manager has determined that the cause of the problem is understood, the employee(s) has acted to prevent the problem from recurring, and the passenger is satisfied that the complaint is resolved. RTC receives documentation about the final resolution.

#### **Complaint Remediation and Prevention**

When a complaint has been resolved, the general manager will review the resolution with the management team and at staff meetings to ensure compliance with all service policies and procedures. This helps us avoid the development of systemic problems in the future.

The safety manager will address safety-related complaint trends and preventive measures in monthly safety meetings.

If a complaint is found to be the result of a preventable action on the part of an employee, retraining takes place. The general manager will work with the training manager to determine individual and/or team-wide re-training needs. In every instance, we make re-training a positive and productive experience for the employee. This creates a learning environment and increases the level of satisfactory employee performance in the future.



# Vehicle Inspection Procedures & Checklist Form



### Safety Management System



SOP # 210 – Daily Vehicle Inspection Effective Date: 04/29/2020 / Revision Date: Annually

### SOP #210 – Daily Vehicle Inspection

Effective Date:	4/29/2020
Revision Number:	#2
Revision Date:	February 25, 2021
SMS Component:	Safety Management System Policy
Policy:	SOP #210 – Daily Vehicle Inspection

#### SOP Roadmap

- 1. Introduction
- 2. The Daily Vehicle Inspection (DVI and EVIR) Process
- 3. The DVI/EVIR Form
- 4. Operator's Responsibility
- 5. Maintenance Responsibilities
- 6. Accidents Resulting in A Fatality and/or Multiple Serious Injuries
- 7. Record Retention
- 8. Referenced/Related Documents

#### **Guide to Icons**



**Related Document**: This section refers to related forms and reference materials.

Action Item: This section requires that action be taken.



**Legal Requirement**: This section refers to statutory/legal/OSHA obligations.

**Calendar Item**: This section contains a task that must be completed at set intervals or certain times.



**Key**: This section contains information important to your safety.



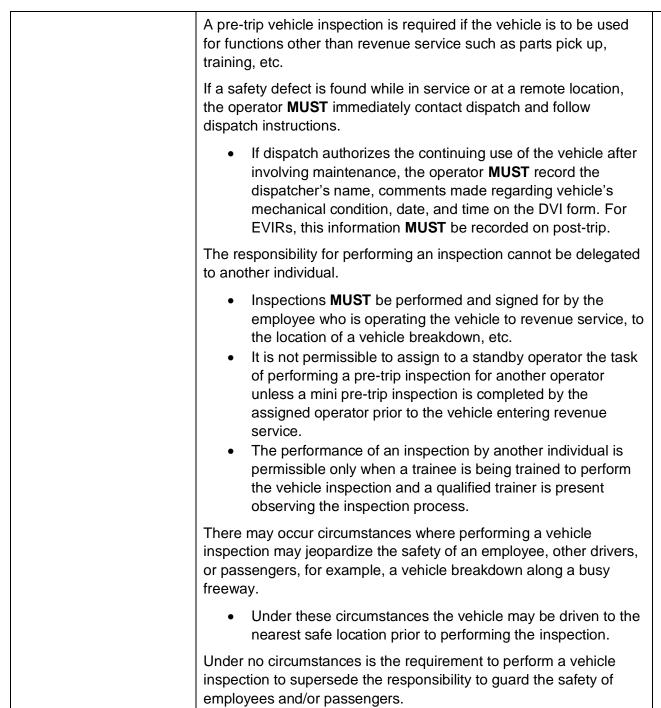


1.	Introduction	The procedures discussed in this policy are to be considered as the minimum acceptable standards to be followed when performing	
		Daily Vehicle Inspections.	
		This document supersedes Maintenance <b>SOP A032 Vehicle Driver</b> Inspection Reports.	
2.	The Daily Vehicle Inspection (DVI and EVIR) Process	Corporate policy requires that a First Transit DVI book or Electronic Driver Vehicle Report (EVIR) program and inspection process be used.	
		<ul> <li>If a client agency requests their inspection form/book be used or EVIR system, it may be done as long as it meets the minimum requirements of this policy.</li> </ul>	
		<ul> <li>If the client DVI/EVIR form does not meet this standard, then the First Transit DVI book or EVIR program MUST also be completed.</li> </ul>	Jun -
		A pre-trip inspection on a new DVI form or EVIR form are required each time a different driver assumes responsibility for a vehicle (except as noted in b and c below).	
		A mini pre-trip may be performed instead of a full pre-trip inspection if <b>and</b> when:	
		<ul> <li>The same driver returns to perform additional work using the same vehicle they used earlier in the day – a PM shift, a split shift, etc. – and the vehicle has not been removed from the facility.</li> </ul>	
		<ul> <li>b. A driver relief and/or vehicle replacement is made in revenue service with passengers onboard and the operating schedule does not permit a full pre-trip inspection.</li> <li>c. A vehicle has been properly and fully pre-tripped within the</li> </ul>	
		past 2 hours, remains in ready status, is not moved from its location, and the original employee who performed the pre- trip is the employee taking out the vehicle.	
		When performing a mini pre-trip inspection in revenue service the information can be recorded on the previous bus operators middle (yellow) sheet unless prohibited by local or state regulations. This sheet is to be returned to base with the vehicle. This would be a new inspection entered in the EVIR program.	
		<ul> <li>a. If a defect develops in service or is discovered post trip, it is to be communicated to dispatch for immediate instruction and recorded on the yellow copy or in the EVIR program inspection.</li> </ul>	



#### Safety Management System

SOP # 210 – Daily Vehicle Inspection Effective Date: 04/29/2020 / Revision Date: Annually



First Transi

A Transdev Company





	<b>rm</b> /I form is a three-part white), a middle shee		• ·
	ch sheet divided into		
	VE	HICLE IN SPECTION	
Bus #: Vehicle Height:		Location ID:	Date:
Beginning Odometer		End Odometer.	Distance Driven:
Operator Name:	Please print I indicate by my signature that I have	Operator Signature:	Please sign rc and have inspected all items.
Let the	e noted auring the vehicle inspection, indicates the location of	Rest End Rept East the defect on the appropriate diagram by circling it:	
Use " If no defe Step Pre Post	er found; ise "X" if defectis found; use "NA" if notapplicable INTERIOR Leak check*	. Turn in daily: * Indicates requirements for a mini pre-on COMMENT \$ On approaching the vehicle, visually check under the	x21972 - 25692-2016
2 3 4 4 5 6 7 7 8 9 10 11 11 12 12 12 11 12 12 11 12 12 11 12 12	Safe start vehicle* Tap NFC* Drum seat & seatbelt Review the last DV/R* Vehicle registration and insurance* Gauges & dash indicator lights* Steering mechanism Hom(s) Windsheld wigers Rear vision mirror(s)* Heater/ defoster/ Air conditioning Backup alism	Start the vehicle with the parking brake serviceide not trap diver card to NGC reader; you should hear a bee Confirm the driver seal is secure and seabell works a Review comments from price operators of the vehicle Ensure vehicle registration and groof of insurance are All driver area gauges and indicator lights should be Solwy rock wheel left to resistance. Repeat to ngit. N Honk the horn to ensure it is working Engage the vipers (all low speed) and Rear vision mirrors are present, adjusted and free of Engage heavier, defroater and AC	in gear pp is expedied and ensure safely item s have been addressed i present and valid un circoloning (Left' Right' 4-Way' High beam / ABS) Is nore than 2 inches free play: I washer fluid Jamage
13 14 15	Backup alarm 2 way radio oheck & PA system EXTERIOR Front right tire' wheel/ rim/ lugnuts*	Engage the backing alarm. Should be audible from the Ensure power to radios and PA. Test functionality: COMMENT S	ट wrive/3 डाएड.
16 17 18 19 20 21 22 23 24 24	Front right /ourb side lights and reflective equipment" Front right mirror bracket" Windshiekt Destration sign Front left tim wheel rim lugnuts" Front left in wheel rim lugnuts" Front left mirror bracket" Rear left tim/ wheel rim lugnut" Rear left tim/ wheel rim lugnut" Rear left tim/ wheel rim lugnut"	Open and close to ensure operability, scan under pas	
25 28 27	Rear right tire/ wheel/ rin/ lugnut* Rear right lights and reflective equipment*		senger seals for passengers, packages, omer item s
28	Leak check* Wheelchair lit/ramp operation INTERIOR	Visually check under the vehicle for fluid leaks Open the lift door (if applicable), deploy to the ground COMMENTS	ensure the gate is secure, return to stowed position
30 31 32 33 34 35 36 37 38 39 39	Hand rails / modestypanels Steps & fooring Emergency equipment WIC securiment straps, covers, foor tracks Emergency exits Passenger seats & seat bets Inter or dean Low pressure warning test* Parking brake audo opp out test Service brake test	Confirm hand rails and modesty panels are secure Steps and fooring are safe and free of hazards Required emergency equipment is present (First aid & Flooring and tacks are dear of hazards and operable Ventry emergency window exits open and close prope Seat belts are operable and seats are secure Vehicle is clean Pump brake pedal until werning light and alarm come Pump brake until apring brake pops at or above 20 po Accelerate IS bruh; step fimily on brake. Vehicle sh	, securements are present and operable fly s on at or above 35 pd s suld be free of brake drag and stop property.
40 Operator C	Tap NFC*	Tap driver oard to NFC reader; you should hear a bee	9
		1 <u>0</u> 64	
Operator Si Technician			Work Order Number:
T echnician	Senature: The top section is for vehicle mileages and The middle section d The bottom of the pa	l times, etc. escribes the items to	o be inspected,



### Safety Management System

SOP # 210 – Daily Vehicle Inspection Effective Date: 04/29/2020 / Revision Date: Annually

The procedure for processing each page of the form is as	
follows:	

As the employee is completing the pre-trip the information is filled out on the original (white) sheet. The employee must press hard enough that the information is legible on all three parts of the form.

- White (top sheet) the white copy is removed from the book once the pre-trip inspection is completed and is deposited at a location designated by the location management *prior to departure from the facility*.
- Yellow (middle sheet) the yellow sheet remains in the book and is used as post –trip inspection form, a mini pretrip inspection form, or as a 2nd pre-trip form as needed and directed by local Management. The yellow sheet is removed from the book and turned into a spot designated by local management once the bus is returned to the yard.
- **Pink** (bottom sheet) the pink copy remains in the book. It provides a history of pre-trip inspections and corrective actions. All defects noted by the operator on the DVI must be signed off by the mechanic making the repair. The repair shall not be considered corrected until such time that the repair is signed off by the mechanic.

Once the book is filled, a new book shall be placed in the vehicle. DVI books shall not be used for recording pre-trips for more than one vehicle.

#### EVIR Form

The EVIR form is housed on a handheld device. Everyone (operator, technician, supervisor, etc.) that maybe required to operate the vehicle, will be issue a Radio-Frequency Identification (RFID) card that contains their information. The individual will utilize the device as follows:

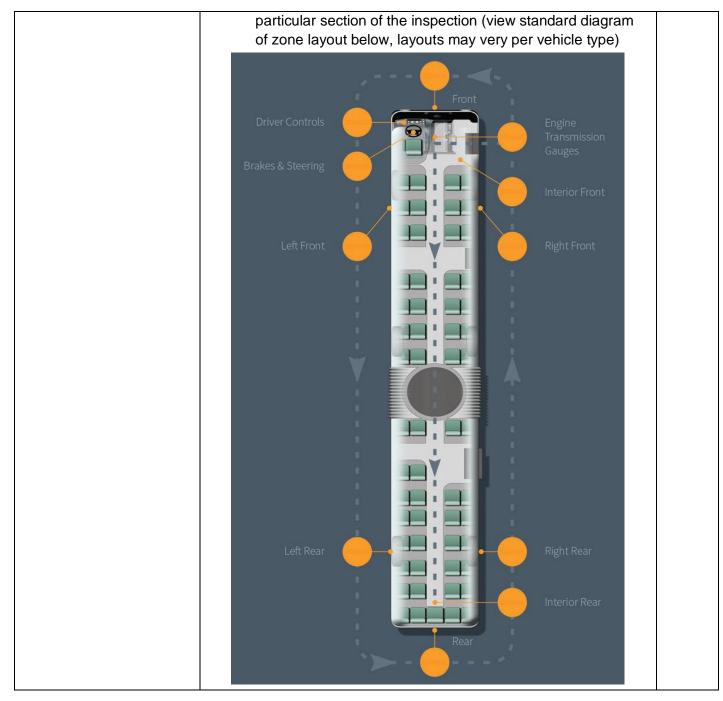
- The individual will first use the handheld device to scan their issued RFID card to log their information in to the device.
- The individual performing the inspection will then select which type of inspection they are going to perform (pre-trip, post-trip, etc.).
- The individual will then scan the asset tag attached to the vehicle. This loads the information of the vehicle they will be performing an inspection on.
- The individual will then proceed around and through the vehicle, scanning each zone tag in order to fill out that



### Safety Management System

SOP # 210 – Daily Vehicle Inspection Effective Date: 04/29/2020 / Revision Date: Annually









_			
,	4. Operator's Responsibility	Operators are responsible for inspecting the vehicles and for ensuring that defects previously recorded are signed off <b>prior to</b> <b>the use of the vehicle</b> .	
		Step 1. OPERATOR REVIEWS PREVIOUS TRIP DVI FORM.	
		<ul> <li>If no defect is listed or a listed defect is properly signed off, continue to Step 2.</li> </ul>	
		<ul> <li>If a defect is NOT signed off, the vehicle cannot be used until that defect is inspected and signed off by an authorized individual.</li> </ul>	
		<ul> <li>Report the situation to the authorized individual as designated by your local management.</li> </ul>	
		• (EVIR) Review report history on handheld to ensure prior defects have been addressed.	
		Step 2. OPERATOR FILLS IN TOP SECTION OF DVI FORM.	
		DVI Process	
		<ul> <li>Fill in bus #, location ID #, date, vehicle height, beginning miles, and signs the form.</li> </ul>	
		<ul> <li>By signing the DVI, driver is indicating that s/he has reviewed the DVI from the previous trip and that the DVI was properly signed off.</li> </ul>	
		<ul> <li>EVIR Process         <ul> <li>The location # and date automatically load into the EVIR device.</li> <li>Scan issued RFID card to load employee information. This electrically signs the inspection.</li> <li>Scan the Asset Tag to load vehicle information (bus #, mileage, etc.).</li> </ul> </li> </ul>	
		Step 3. OPERATOR CONDUCTS PRE-TRIP INSPECTION AND RESULTS ON DVI FORM.	
		<ul> <li>If inspected items are working properly, make a check in spaces provided and proceed to step 4.</li> </ul>	
		DVI Process	
		<ul> <li>If a defect is found or there is a question regarding an inspected item, place an "X" in the space provided and write a short description of the defect – what was heard, what was seen,</li> </ul>	



what happened - in the comments space
provided at the bottom of the form.
<ul> <li>If an item on the form is Not Applicable to the vehicle being inspected write "NA" in the space provided.</li> </ul>
EVIR Process
<ul> <li>If a defect is found, use the handheld device keypad to indicate as such</li> </ul>
<ul> <li>If an item on the inspection is Not Applicable, use the handheld device to indicate as such</li> </ul>
(If the problem cannot be adequately described in writing, find the maintenance manager and describe the problem personally. This will assist in getting the defect repaired.).
<b><u>Note</u>:</b> If the defect is <i>previously unreported</i> minor body damage, it shall be inspected and signed off by authorized personnel before vehicle is moved.
Step 4. OPERATOR TURNS IN COMPLETED DVI FORM OR RADIOS IN RESULTS.
<ul> <li>If vehicle is in safe working order the vehicle is cleared for use.</li> </ul>
<ul> <li>If a safety defect is found, the defect shall be repaired and/or signed off <u>BEFORE</u> the vehicle can be used.</li> </ul>
<ul> <li>If vehicle leaves from a park out location, the operator MUST inform radio dispatch of the results of the DVI inspection.</li> </ul>
<ul> <li>If a safety defect is found while in service or at a remote location, the operator MUST immediately contact dispatch and follow dispatch instructions prior to the use of the vehicle.</li> </ul>
<ul> <li>The operator MUST record the dispatcher's name, comments made regarding vehicle's mechanical condition, date, and time on the DVI form. For EVIRs, this information MUST be recorded on post-trip. The EVIR inspection is submitted on the handheld device. Safety defects are indicated as such on the device.</li> </ul>
Step 5. A POST-TRIP INSPECTION <u>MUST</u> BE COMPLETED AT THE END OF THE OPERATOR'S SHIFT.





	Record any defects that occurred during the trip and/ or discovered during the post trip inspection.	
	<ul> <li>(DVI) Use the yellow copy to record the post trip inspection. Upon completion, remove yellow copy from the DVI book and turn in as directed.</li> </ul>	
	<ul> <li>(EVIR) Use the handheld device as directed in Section 3 of this document, to perform and complete post trip inspection.</li> </ul>	
5. Maintenance Responsibilities	All Maintenance Shops maintained by First Transit are paperless shops. Technicians are provided tablets equipped with the Asset Management System to complete any necessary work, regarding vehicle maintenance and repairs. For locations equipped with an EVIR system, Technicians will be able to access these programs directly from their tablets.	<ul> <li>Image: A start of the start of</li></ul>
	All operations maintained by First Transit utilize either a traditional DVI process or are equipped with an EVIR process to inspect and record any identified defects noted during the pre/post-trip inspection process.	
	All defects <b>MUST</b> be diagnosed for severity and/or repaired and DVI form signed off <b>prior to the vehicle being used</b> . If using EVIRs, the defects must be closed out daily, notating where they are at in the repair process.	
	DVI/EVIR Collection	
	<ul> <li>It is the Location Manager's responsibility to ensure there is a designated collection site for operators to turn in their completed DVIs, as directed in Lean Ops. Delivery and/or retrieval of DVIs noted with defects will proceed as follows, unless otherwise determined by the Location Manager:         <ul> <li>Together: First Transit locations where the operations facility and a maintenance facility are located together, the maintenance department will obtain the DVIs with noted defects from the designated collection site daily.</li> <li>Separate: First Transit locations where the operations facility and maintenance facility are located separately, either designated operations personnel will deliver DVIs with noted defects to the maintenance facility daily or designated maintenance personnel will retrieve DVIs noted with defects from the operations facility daily.</li> </ul> </li> </ul>	



<ul> <li>Third-Party Provider: First Transit locations who have maintenance provided by a third-party, will deliver DVIs noted with defects to the third-party maintenance provider daily, after DVIs have been reviewed by designated First Transit personnel. Review an exemplar list of defects and how they are to be addressed.</li> <li>EVIRs notated with defects are obtained directly from reports utilized within the EVIR system. If a location utilizes an EVIR system and utilizes a third-party maintenance provider for repairs, the defect report(s) will be reviewed by designated First Transit personnel, before delivering EVIRs requiring repairs daily. Review an exemplar list of defects and how they are to be addressed.</li> </ul>
Reviewing Defects
Step 1. AUTHORIZED INDIVIDUAL EXAMINES SAFETY DEFECT(S) AND MAKES APPROPRIATE REPAIRS, ADJUSTMENTS, ETC.
<ul> <li>Authorized individual refers to an exemplar list of defects and how they are to be addressed.</li> <li>Authorized individual refers to the person(s) designated by the local First Transit manager or his/her supervisor as the individual charged with the responsibility for performing the maintenance responsibilities consistent with those required under a pre-trip inspection.</li> <li>In smaller operations and/or rural locations, the dispatcher may be charged with making an informed decision regarding the use of a vehicle in revenue service with a safety defect whereas in large urban operations a mechanic may be one charged with this responsibility.</li> </ul>
<b>Corrective Action (Asset Management System)</b> One work order will be created in the Asset Management System per vehicle. At no time will multiple vehicles be on a work order.
The DVI/EVIR Report # MUST be recorded in the work order description, to signify that the repair(s) being addressed were identified on a DVI/EVIR.
Example: "DVI Repair (brief description of Repair) the DVI Date" or "EVIR Report # XXXX"



The Defect ID assigned by the EVIR System for each individual defect found during the inspection <b>MUST</b> be recorded in the Activities section of the work order, " <b>Defect ID# XXXX</b> ".
A clear and brief description of the defect(s) noted on the DVI/EVIR that are being addressed <b>MUST</b> be included in the comments section, under the Activities Tab of the work order.
<b>Note:</b> Comments listed under the Activities Tab copy directly to Deferred Activity.
The comments <b>MUST</b> follow the 3C format (Complaint, Cause and Correction). All work performed <b>MUST</b> align with the defect(s) described on the DVI/EVIR.
Corrective Action (DVI)
Step 2. CORRECTIVE ACTIONS RECORDED ON DVI FORM.
<ul> <li>"Replaced" – indicates the defect was repaired through part replacement and meets CVSA (Commercial Vehicle Standards Alliance) safety and maintenance standards.</li> </ul>
<ul> <li>"Noted or scheduled" – indicates the defect was inspected and meets CVSA (Commercial Vehicle Standards Alliance safety and maintenance standards for revenue service.</li> </ul>
The actual repair of the item may be scheduled to occur during the routine maintenance inspection cycle at a later date or may be pending the arrival of needed parts.
<ul> <li>"Repaired" – indicates the safety defect was repaired and meets CVSA (Commercial Vehicle Standards Alliance safety and maintenance standards for revenue service.</li> </ul>
<ul> <li>"Adjusted "- indicates the safety defect was adjusted and meets CVSA (Commercial Vehicle Standards Alliance safety and maintenance standards for revenue service.</li> </ul>
Step 3. AUTHORIZED INDIVIDUAL SIGNS DVI BOOK, DVI COPIES, AND REPAIR ORDERS UPON COMPLETION OF REPAIRS.
<ul> <li>Defects shall be repaired, and the DVI book (the pink copy) signed by authorized person before vehicle is authorized for revenue use.</li> </ul>



	<ul> <li>If a vehicle is driven in revenue service, for training functions, or for charter service with an unsigned DVI, the use of said vehicle is in violation of company policies and applicable personnel may be subject to disciplinary action.</li> <li>The yellow copies of DVI resulting in the issuance of a work order are to be labelled with the corresponding work order number and filed. These files are to be retained until the vehicle is disposed of or the time limits specified in client contract and/or applicable state law are met, whichever is greater.</li> </ul>	
	Corrective Action (EVIR)	
	Step 2. Corrective Actions notated in EVIR system	
	<ul> <li>Defects <b>MUST</b> be identified as repairs required or unnecessary. If defect requires a repair, it must be noted how the defect was addressed in the standardized or custom notes section.</li> <li>Pending repairs such as, parts on order for defects or defects that will be addressed during a PMI, <b>MUST</b> be notated in the notes section. That defect on the EVIR <b>MUST</b> then be closed out.</li> </ul>	
	Step 3: Authorize Individual electronically signs on repair orders within EVIR system	
	<ul> <li>Each maintenance personnel responsible for addressing EVIR repairs will be equipped with their own EVIR system login. This ensures that all personnel reviewing defects and making necessary repairs are documented in the system as the individual responsible for addressing a given defect.</li> <li>The work order number <b>MUST</b> be recorded in the notes section of the EVIR.</li> </ul>	
6. Accidents Resulting	If a vehicle is involved in	
In a Fatality and/or Multiple Serious Injuries	<ul> <li>a fatal accident; or</li> <li>one that results in severe injuries; or</li> <li>one where there is an allegation of mechanical failure; the DVI books (both current and previous) shall be immediately removed from the vehicle and hand delivered to the General Manager.</li> <li>The DVI books along with the maintenance records for the 30-day</li> </ul>	
	period immediately preceding the accident shall be secured in a secured filing cabinet.	



		In the event the records are requested or confiscated by local law enforcement, immediately notify the Region Director of Safety, and the Vice President of Safety – First Transit.	
		<b>Exceptions:</b> No exceptions without the written consent of the Vice President of Safety – First Transit or the President of the Company.	
		<b>Disciplinary Measures:</b> Disciplinary measures up to and/or including termination of employment for violation of this policy shall be reviewed at the time of violation.	
		<b>Note:</b> This policy supersedes all previous policies and like documents.	
7.	Record Retention	• Each vehicle shall contain two (2) DVI books: the one currently in use and the next one to be used.	
		• Completed DVI books shall be stored a minimum of six (6) months in a safe and secure location excluding any client or state regulations to the contrary after which the DVI books may be disposed of.	
		<ul> <li>Dispatch should secure completed DVI books prior to the issuing of a new DVI book such the vehicle should maintain only two (2) books and dispatch should ensure proper storage of complete DVI books.</li> </ul>	
		<ul> <li>Under no circumstance may DVI books be destroyed or disposed of in less than 180 days.</li> </ul>	
		• Copies of DVI resulting in the issuance of a work order are to be labelled with the corresponding work order number and are to be retained until the vehicle is disposed of or the time limits specified in client contract and/or applicable state law are met, whichever is greater.	
8.		Referenced Documents	
	Documents	Related Documents	
·			

**First Transit** 

A Transdev Company ( transdev

**EXHIBIT A** 



# Vehicle Cleaning Procedures & Checklist Form

Packet Page 109

## **Vehicle Cleaning**

A clean bus sends a message to both passengers and the public. First Transit's goal is to project the image of professionalism that Carson City maintains.

First Transit's operators will continue to clean the exterior of the paratransit vehicles, and the fixed route exteriors will be cleaned by Fleet Clean. First Transit's operators will sweep out fixed route and paratransit vehicles and dispose of any trash at the end of each shift. The following cleaning and washing activities will be conducted at the RTC facility and at Fleet Clean:

- > Wash and scrub exterior (wash rack)
- > Spot mop floor; dust interiors
- Remove all trash from inside vehicle
- Sweep floor to remove all dirt, paper, etc.
- > Wipe clean all stanchions and grab bars
- > Clean windows as necessary inside
- > Clean side panels as needed
- > Remove any graffiti and insect remains
- > Mop floor and step wells
- > Wipe dash clean

## **Cleaning Checklist & Schedule**

First Transit inspects, monitors, and replaces, as necessary, original equipment supplied with the vehicles including tie-downs, fire extinguishers, reflectors, and first aid kits. For example, in the pre-trip vehicle inspection, the first operator of each shift will ensure all equipment is present and on-board. Items will be examined in detail and repaired at vendor-suggested intervals. Vehicles are cleaned according to the following schedules:

Task	Daily	Weekly	Monthly
Exterior			
Exterior Wash: wheels and wheel wells, shall be washed at City provided wash bay with appropriate cleaning products, and dried with clean rags as necessary to avoid spots, other water marks, and scale buildup		~	
Extra cleaning: front & rear; hand scrub wheels & rims		~	
Sensors/cameras: obstacle detection systems, if equipped, and security camera lens covers shall be cleaned.	✓		

#### EXHIBIT A

Interior			
Floor: interior shall be swept with all dust, litter and debris disposed of into an appropriate trash receptacle. Attend to lost & found	✓		
Disinfect interior	✓		
Pick up paper, gum, debris & empty trash	✓		
Windows, windshields, door windows, and interior mirrors, shall be cleaned with appropriate window cleaner and dried with clean rag to avoid streaks and other marks		~	As needed
Thoroughly clean operator area (controls, dashboard, above operator area, etc.)	~		
Report all damaged seats, graffiti etches, scratches	✓		
Detailing			_
Floor: wet-mopped with appropriate amounts of water or other fluids		~	
Clean ceiling, seat backs, grab rails, sidewalls, widows, ledges & dash			<b>√</b>
Remove graffiti/vandalism: interior shall be inspected to ensure that no damage or graffiti exists. Graffiti shall be removed at time of observance, and no vehicle shall be put into revenue service with visible graffiti without approval by the City	•	¥	✓
Mop the floor & remove gum	✓		✓
Clean & shampoo seats			Annually/as needed

To check cleanliness and ensure accountability, the management team will randomly spot check the coaches daily.

#### EXHIBIT A

## Price Proposal



# First Transit

A Transdev Company **Fransdev** 

#### Attachment E Proposal Form

Instructions: Complete a cost proposal, below, for each of the distinct services identified in the Scope of Service, for each year of the contract period and the two option years. The two additional one-year options (years 4-5) will be reviewed and possibly exercised at City's discretion prior to the end of Year 3, the price of which will be reviewed and confirmed prior to contract renewal. The City may not exercise an option unless it has determined that overall price including the options is better than the other evaluated prices. The cost proposal shall be stated in dollars per revenue service hour and dollars per month as a fixed cost.

Place this cost proposal page in a separate, sealed envelope. Proposals will be reviewed to determine if all requirements have been met. If not all requirements have been met, the separate cost proposals will not be opened.

Note: All proposals, including the unit rate of cost, become public information when the award is made. However, City will keep the supporting financial information of each proposal confidential.

Addendum Re	eceived:				
<u>X</u> #1	#2	#3	#4		
<u>Service</u>	<u>Year 1</u>	<u>Year 2</u>	Year 3	Year 4	<u>Year 5</u>
JAC Fixed	\$33.86	\$35.46	\$37.48	\$40.10	\$40.10
JAC Assist	\$33.86	\$35.46	\$37.48	\$40.10	\$40.10
Monthly Fixed Cost	\$65,562.78	\$67,730.54	\$70,075.34	\$72,377.05	\$72,377.05

Projected Maximum Billable Hours:

JAC Fixed Route Service – 15,944 revenue service hours

JAC Assist – 9,870 revenue service hours

Miscellaneous (to be charged at the rate of the service to which the hours relate) – 500 revenue service hours

Proposer First Transit, Inc.	1
Signature of Authorized Official	
Name and Title of Authorized Official	ıt
<sub>Date</sub> 7/5/2023	

#### Line Item Operating and Maintenance Budget - Base Three Years Fixed Route and Complementary ADA Paratransit

EXHIBIT A

	FY	FY	FY	Option Years
	2023-2024	2024-2025	2025-2026	
FIXED OVERHEAD EXPEN		1.		
Management Wages	\$192,000.00	\$196,788.80	\$201,718.40	\$206,752.00
Management Benefits	\$45,728.36	\$47,514.50	\$49,428.26	\$51,439.01
Administrative Wages	\$116,401.21	\$119,315.54	\$122,308.94	\$125,365.34
Administrative Benefits	\$41,792.46	\$43,187.42	\$44,981.65	\$46,869.33
Office Expense & Supplies	\$2,368.70	\$2,439.76	\$2,512.96	\$2,588.34
General Liability Insurance	\$166,257.88	\$174,222.45	\$182,641.03	\$191,546.16
Workers Compensation Insurance	\$55,866.10	\$57,787.25	\$59,834.54	\$62,060.60
Fidelity Bond/Crime Insurance	\$0.00	\$0.00	\$0.00	\$0.00
Insurance Deductible Expense	\$0.00	\$0.00	\$0.00	\$0.00
Performance Bond	\$0.00	\$0.00	\$0.00	\$0.00
Communications	\$900.00	\$927.00	\$954.81	\$983.45
ADA Certification	\$0.00	\$0.00	\$0.00	\$0.00
Start-Up	\$0.00	\$0.00	\$0.00	\$0.00
Other Expenses (Specify)	\$115,847.29	\$118,991.83	\$122,554.97	\$124,136.24
Other Expenses (Specify)	\$0.00	\$0.00	\$0.00	\$0.00
Profit	\$49,591.31	\$51,591.93	\$53,968.57	\$56,784.14
TOTAL FIXED EXPENSE	\$786,753.31	\$812,766.48	\$840,904.13	\$868,524.61
HOURLY EXPENSES	•	•		
Driver/Fueler Wages	\$503,162.02	\$527,515.47	\$557,805.18	\$597,977.95
Driver/Fueler Benefits	\$108,958.72	\$113,918.43	\$120,677.02	\$128,730.94
Sched/Disp Wages	\$0.00	\$0.00	\$0.00	\$0.00
Sched/Disp Benefits	\$0.00	\$0.00	\$0.00	\$0.00
Mechanic/Helper Wages	\$0.00	\$0.00	\$0.00	\$0.00
Mechanic/Helper Benefits	\$0.00	\$0.00	\$0.00	\$0.00
Uniforms	\$3,368.54	\$3,469.60	\$3,573.69	\$3,680.90
Hiring/Training/Safety	\$13,562.25	\$13,990.28	\$14,444.98	\$15,118.98
Other Expenses (Specify)	\$17,463.37	\$18,167.98	\$19,004.75	\$19,996.41
TOTAL HOURLY	\$646,515.00	\$677,061.76	\$715,505.78	\$765,505.18
Hiring/Training Expenses	\$0.00	\$0.00	\$0.00	\$0.00
Maintenance Supplies	\$0.00	\$0.00	\$0.00	\$0.00
Maintenance Parts	\$0.00	\$0.00	\$0.00	\$0.00
Other Expenses (Specify)	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL MILEAGE EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL OPERATING EXPENSE	\$646,515.00	\$677,061.76	\$715,505.78	\$765,505.18
Expense/Revenue Vehicle Hour	\$33.86	\$35.46	\$37.48	\$40.10
GRAND TOTAL	\$1,433.268.31	\$1,489,828.24	\$1,556,409.91	\$1,634,029.79

#### Itemized Budget Detail – Base Three Years Fixed Route and ADA Paratransit

	FY 2023-2024	FY 2024-2025	FY 2025-2026	Option Years
MANAGEMENT WAGES	1		1	
General Manager	\$115,000.00	\$117,873.60	\$120,827.20	\$123,843.20
Operations Manager	\$77,000.00	\$78,915.20	\$80,891.20	\$82,908.80
TÓTAL	\$192,000.00	\$196,788.80	\$201,718.40	\$206,752.00
MANAGEMENT BENEFITS				
Vacation	\$0.00	\$0.00	\$0.00	\$0.00
Holiday	\$0.00	\$0.00	\$0.00	\$0.00
PTO	\$0.00	\$0.00	\$0.00	\$0.00
Medical/Dental Insurance	\$15,688.00	\$16,658.44	\$17,807.55	\$19,036.64
Life Insurance	\$3,212.60	\$3,383.13	\$3,483.68	\$3,587.23
401 (k)	\$5,760.00	\$5,903.66	\$6,051.55	\$6,202.56
Payroll Taxes	\$21,067.76	\$21,569.27	\$22,085.48	\$22,612.58
Workers' Compensation	\$5,482.42			
TOTAL		\$5,648.52	\$5,819.70	\$5,996.10
IUTAL	\$51,210.78	\$53,163.02	\$55,247.96	\$57,435.11
ADMINISTRATIVE WAGES	3			
Road Supervisor	\$29,328.00	\$30,064.32	\$30,813.12	\$31,586.88
Accounting Manager	\$0.00	\$0.00	\$0.00	\$0.00
Vault Clerk	\$0.00	\$0.00	\$0.00	\$0.00
BTW Trainer	\$0.00	\$0.00	\$0.00	\$0.00
Farebox Clerk	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL	\$29,328.00	\$30,064.32	\$30,813.12	\$31,586.88
	•		•	
ADMINISTRATIVE BENEF	ITS			
Vacation	\$0.00	\$0.00	\$0.00	\$0.00
Holiday	\$0.00	\$0.00	\$0.00	\$0.00
РТО	\$0.00	\$0.00	\$0.00	\$0.00
Medical/Dental Insurance	\$5,277.41	\$5,537.88	\$5,925.53	\$6,340.32
Life Insurance	\$73.73	\$75.47	\$77.26	\$79.10
401 (k)	\$307.94	\$315.68	\$323.54	\$331.66
Payroll Taxes	\$3,128.93	\$3,195.41	\$3,263.01	\$3,332.86
Workers' Compensation	\$1,855.47	\$1,911.38	\$1,968.99	\$2,028.34
TOTAL	\$10,643.48	\$11,035.82	\$11,558.33	\$12,112.28
OFFICE EXPENSES & SUI Copier Toner & Paper		¢0 477 47	¢0.040.00	¢0.010.09
	\$2,114.05	\$2,177.47	\$2,242.80	\$2,310.08
Postage Office Furniture	\$168.57	\$173.63	\$178.84	\$184.20
	\$0.00	\$0.00	\$0.00	\$0.00
Misc. Office Supplies	\$86.08	\$88.66	\$91.32	\$94.06
TOTAL	\$2,368.70	\$2,439.76	\$2,512.96	\$2,588.34
INSURANCE				
General Liability	\$11,311.15	\$11,767.46	\$12,309.55	\$12,951.74
Automobile Liability	\$154,946.73	\$162,454.99	\$170,331.48	\$178,594.42
Fidelity Bond/Crime	\$0.00	\$0.00	\$0.00	\$0.00
Insurance				
Property Insurance	\$0.00	\$0.00	\$0.00	\$0.00
Crime Insurance	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL				

#### EXHIBIT A

	FY	FY	FY	Option Years
	2023-2024	2024-2025	2025-2026	
OTHER INSURANCE E	XPENSES	1		
Deductibles	\$0.00	\$0.00	\$0.00	\$0.00
Claim Payments	\$0.00	\$0.00	\$0.00	\$0.00
Accident Investigations	\$0.00	\$0.00	\$0.00	\$0.00
Misc. Expenses	\$0.00	\$0.00	\$0.00	\$0.00
Performance Bonds	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL	\$0.00	\$0.00	\$0.00	\$0.00
DRIVER WAGES				
Revenue Service	\$472,214.12	\$490,928.01	\$512,486.60	\$546,292.89
New Hire Training	\$9,166.03	\$9,462.18	\$9,781.03	\$10,315.11
Retraining & Safety Meetings	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL	\$481,880.15	\$500,390.19	\$522,267.63	\$556,608.00
	, . ,			
DRIVER BENEFITS				
Vacation	\$16,140.94	\$17,513.31	\$20,492.03	\$24,144.67
Holiday	\$11,228.48	\$13,305.75	\$16,227.26	\$18,312.78
PTO	\$3,078.48	\$5,768.40	\$8,599.29	\$9,227.61
Medical/Dental Insurance	\$49,381.11	\$51,818.32	\$55,445.60	\$59,326.80
Life Insurance	\$1,558.25	\$1,598.43	\$1,639.75	\$1,682.24
401 (k)	\$7,525.13	\$7,891.12	\$8,347.29	\$8,955.96
Payroll Taxes	\$50,494.23	\$52,610.56	\$55,244.38	\$58,765.94
Workers' Compensation	\$43,076.67	\$44,611.43	\$46,260.56	\$48,076.39
TOTAL	\$182,483.29	\$195,117.32	\$212,256.16	\$228,492.39
SCHED/DISP WAGES				
Lead Dispatcher	\$0.00	\$0.00	\$0.00	\$0.00
Dispatchers	\$87,073.21	\$89,251.22	\$91,495.82	\$93,778.46
TOTAL	\$87,073.21	\$89,251.22	\$91,495.82	\$93,778.46
SCHED/DISP BENEFIT	s			
Vacation	\$5,493.00	\$5,630.40	\$5,772.00	\$5,916.00
Holiday	\$2,929.60	\$3,002.88	\$3,078.40	\$3,155.20
PTO	\$2,926.60	\$3,002.88	\$3,078.40	\$3,155.20
Medical/Dental Insurance	\$10,554.83	\$11,075.76	\$11,851.06	\$12,680.64
Life Insurance	\$215.70	\$221.23	\$226.92	\$232.78
401 (k)	\$1,033.47	\$1,059.32	\$1,085.96	\$1,113.05
Payroll Taxes	\$9,848.25	\$10,070.51	\$10,299.57	\$10,532.52
Workers'	\$5,451.54	\$5,615.92	\$5,785.29	\$5,959.77
Compensation TOTAL	\$38.455.99	\$39,678.90	\$41,177.60	\$42,745.16
	¥50,700.00	400,010.00	φ <sup>-11</sup> ,177.00	ψτε,/ 40.10
COMMUNICATIONS				
Cell Phone	\$900.00	\$927.00	\$954.81	\$983.45
Misc.	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL	\$900.00	\$927.00	\$954.81	\$983.45
	1	1		
PROFIT	\$49,591.31	\$51,591.93	\$53,968.57	\$56,784.14
UNIFORMS	\$3,368.54	\$3,469.60	\$3,573.69	\$3,680.90
	ψ0,000.04	φ <del>υ,403.00</del>	φ3,573.0 <del>9</del>	\$3,000.9U

#### **EXHIBIT A**

	FY	FY 2024 2025	FY	Option Years
HIRING/TRAINING SA	2023-2024	2024-2025	2025-2026	
Recruiting	\$1.645.68	\$1.695.05	\$1,745.90	\$1,798.28
Background Checks	\$485.30	\$499.86	\$514.86	\$530.31
Pull Notice Program	\$0.00	\$0.00	\$0.00	\$0.00
Safety & Training Program	\$740.66	\$762.88	\$785.76	\$809.34
Drug & Alcohol Program	\$659.99	\$679.78	\$700.18	\$721.18
Physicals	\$864.59	\$890.53	\$917.25	\$944.76
TOTAL	\$4,396.22	\$4,528.10	\$4,663.95	\$4,803.87
START-UP EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00
OTHER	1		I	
Business License	\$2.073.49	\$2,153.74	\$2,258.06	\$2,373.09
Vehicle Cleaning Supplies	\$3,600.00	\$3,708.00	\$3,819.24	\$3,933.82
Equipment Depreciation	\$7,077.52	\$6,673.73	\$6,245.46	\$3,347.44
Misc.	\$120,559.75	\$124,624.34	\$129,237.12	\$134,478.30
TOTAL	\$133,310.76	\$137,159.81	\$141,559.88	\$144,132.65
GRAND TOTAL	\$1,433,268.31	\$1,489,828.24	\$1,556,409.91	\$1,634,029.79

CONTRACTOR definition of full-time employee:	ïnition of <b>f</b> u	<b>ull-time</b> emplo	oyee:	-	Employe	es whose re	egular sc	heduled bid	is at lea	Employees whose regular scheduled bid is at least thirty-five (35)	
hours in a workweek shall be classified as Regular Full-Time	k shall be (	classified as F	Regular Fu	III-Time							
Full-time Employees	S										
	FY 2023-2024	3-2024	FY 202	FY 2024-2025	FY 202	FY 2025-2026	FY 20	FY 2026-2027	FY 202	FY 2027-2028	
Job Classifications	No.	Scale	No.	Scale	No.	Scale	No.	Scale	No.	Scale	
Drivers	3	\$20.00	4	\$20.60	3	\$21.22	3	\$22.28	3	\$23.06	
Drivers	0	\$20.50	<del></del>	\$21.12	-	\$21.75	0	\$22.84	0	\$23.64	
Drivers	2	\$21.00	0	\$21.63	0	\$22.28	-	\$23.39	0	\$24.21	
Drivers	2	\$22.00	<del>~</del>	\$22.66	0	\$23.34	0	\$24.51	0	\$25.37	
Drivers	-	\$22.50	<del>~</del>	\$23.18	<b>~</b>	\$23.87	0	\$25.06	0	\$25.94	
Drivers	Ţ	\$23.00	Ţ	\$23.69	2	\$24.40	~	\$25.62	0	\$26.52	
Drivers	с	\$24.00	4	\$24.72	5	\$25.46	2	\$26.73	ი	\$27.67	
Drivers											
Drivers											
Dispatchers	2		2	\$23.46	2	\$24.05	2	\$24.65	2	\$25.27	
Supervisors											
Office/Clerical Staff											
Trainers	   c	Ф. А.С. 4 Б.	   c	10710	   c	07 0 A O	c	\$10 70	   c	¢EO OE	
OtherIvialiageis	ч 	01.040	<b>V</b>	441.01	<b>V</b>	040.43	N	\$48.70	<b>V</b>	CA-DC¢	
Diance liet all banad	ito o fiull tiv		vilu bo oliv			the terms of				mo framo at which an	
Prease itst all benefits a <b>Luit-unite</b> employee will be englighe to receive such benefits.	uch benefit	s. Heal	th Insuranc	wee will be eligible to receive Health Insurance, Dental, Vision		little terrins of liday Pay, Sick	your price Pay, Vacat	, totaked on the territs of your price proposal. Include the time har 1, 401k, Holiday Pay, Sick Pay, Vacation Pay based on years of service	nue ure u on years of	based on the terms of your price proposal. Include the unite frame at writch an employee is , 401k, Holiday Pay, Sick Pay, Vacation Pay based on years of service	empioyee is
P											
acket Pa		FY 2023/24	4	FY 2024/25	25	FY 2025/26	ũ	FY 2026/27	Ъ	FY 2027/28	
B No. FTE/full-time er	nployees:	46		16		16	16		4		
8				2			2  		2		

Staffing Levels & Wages/Salaries (Full-Time) Fixed Route and ADA Paratransit

Definitions: Full-time Equivalent (FTE) is calculated by dividing the total number of person hours by 2,080. Wage "Scale" should either be the hourly wage or monthly salary. In the case of drivers, please indicate the number of drivers at differing hourly wage rates.

CONTRACTOR definition of <b>part-time</b> employee: workweekkk shall be classified as Regular Part-Time	f <b>part-time</b> emp as Regular Part-	oloyee: Time		Employe	es whose re	gular scl	neduled bid	is less tl	Employees whose regular scheduled bid is less than thirty-five (35) hours in	(35) hours in a	
Part-time Employees											
FY 2	FY 2023-2024	FY 202	FY 2024-2025	FY 202	FY 2025-2026	FY 202	FY 2026-2027	FY 202	FY 2027-2028		
Job Classifications No.	Scale	No.	Scale	No.	Scale	No.	Scale	No.	Scale		
Drivers 3	\$20 <u>.</u> 00	2	\$20.60	7	\$21.22	<del></del>	\$22.28	~	\$23.06		
Drivers 1	\$20.50		\$20.12	<b>~</b>	\$21.75	~	\$22.84		\$23.64		
Drivers 2	\$21.00	<b>~</b>	\$21.63	<b>~</b>	\$22.28	<del>~</del>	\$23.39	<del>, -</del>	\$24.21		
Drivers 1	\$22.00	5	\$22.66	<b>~</b>	\$23.34	<del>~</del>	\$24.51	<del>~</del>	\$25.37		
Drivers	\$22.50		\$23.18	0	\$23.87		\$25.06		\$25.94		
Drivers	\$23.00		\$23.69		\$24.40	5	\$25.62	0	\$26.52		
Drivers	\$24.00		\$24.72		\$25.46		\$26.73		\$27.67		
Drivers											
Drivers											
Dispatchers											
Supervisors 1	\$23.50	-	\$24.09	<del>.    </del>	\$24.69	<del></del>	\$25.31	<del>.</del>	\$25.94		
Office/Clerical Staff											
Trainers											
Other											
: : : :								-		-	
Please list all benefits a <b>part-time</b> employee will be eligible to receive based on the terms of your price proposal. Include the time frame at which an employee is eligible to receive such benefits.	<b>t-time</b> employe 401k, Sick Pay	e will be el y, Vacation P	<b>ne</b> employee will be eligible to receive based 401k, Sick Pay, Vacation Pay based on years of service	e based o of service	n the terms of	your price	proposal. In	clude the t	ime frame at whi	ch an employee is eligible	σ
	FY 2023/24	/24	FY 2024/25	/25	FY 2025/26		FY 2026/27	FYЗ	FY 2027/28		
No. of part-time employees:	ω		ω		ω	∞		∞			

Staffing Levels & Wages/Salaries (Part-Time) Fixed Route and ADA Paratransit Definitions: Wage "Scale" should either be the hourly wage or monthly salary. In the case of drivers, please indicate the number of drivers at differing hourly wage rates.

#### **ACKNOWLEDGMENT AND EXECUTION:**

STATE OF Ohio	)
	) SS
COUNTY OF <u>Hamilton</u>	)

#### I W.C. Pihl

W.C. Pihl (Name of party signing this Proposal), do depose and say: That I am the Proposer or authorized agent of the Proposer; and that I have read and agree to abide by this Request For Proposal which includes the following documents: Notice to Proposers, Attachments, and Proposal Response.

#### **PROPOSER:**

PRINTED NAME OF PROPOSER: W.C. Pihl			
TITLE: Senior Vice President, Business Developm	nent		
FIRM: First Transit, Inc.			_
Address: 720 E. Butterfield Rd. Suite 300			
City, State, Zip: Lombard, IL 60148			
Telephone: <u>630.571.7070</u>			_
E-mail Address: wc.pihl@transdev.com			
we			
(Signature of Proposer)			
DATED: June, 13 2023			
Signed and sworn (or affirmed) before me on this <u>13</u> day of	June		, 2023, by
(Signature of Notary)		Channelle Johnson NOTARY PUBLIC STATE OF OHIO My Commission Expires June 30, 2025 (Notary Stam	p)

#### ATTACHMENT G FTA REQUIRED FEDERAL CLAUSES and FORMS (Contracts for Operations and Management greater than \$100,000)

By submitting a proposal, the Proposer agrees to comply with the following Federal certifications and clauses for third-party contracts.

#### I. NO FEDERAL GOVERNMENT OBLIGATIONS TO THIRD PARTIES

- The Purchaser and Contractor acknowledge and agree that, notwithstanding any concurrence by the Federal Government in or approval of the solicitation or award of the underlying contract, absent the express written consent by the Federal Government, the Federal Government is not a party to this contract and shall not be subject to any obligations or liabilities to the Purchaser, Contractor, or any other party (whether or not a party to that contract) pertaining to any matter resulting from the underlying contract.
- 2) The Contractor agrees to include the above clause in each subcontract financed in whole or in part with Federal assistance provided by FTA. It is further agreed that the clause shall not be modified, except to identify the subcontractor who will be subject to its provisions.

#### **II. PROGRAM FRAUD AND FALSE OR FRAUDULENT STATEMENTS AND RELATED ACTS**

- 1) The Contractor acknowledges that the provisions of the Program Fraud Civil Remedies Act of 1986, as amended, 31 U.S.C. § § 3801 et seq. and U.S. DOT regulations, "Program Fraud Civil Remedies," 49 C.F.R. Part 31, apply to its actions pertaining to this Project. Upon execution of the underlying contract, the Contractor certifies or affirms the truthfulness and accuracy of any statement it has made, it makes, it may make, or causes to be made, pertaining to the underlying contract or the FTA assisted project for which this contract work is being performed. In addition to other penalties that may be applicable, the Contractor further acknowledges that if it makes, or causes to be made, a false, fictitious, or fraudulent claim, statement, submission, or certification, the Federal Government reserves the right to impose the penalties of the Program Fraud Civil Remedies Act of 1986 on the Contractor to the extent the Federal Government deems appropriate.
- 2) The Contractor also acknowledges that if it makes, or causes to be made, a false, fictitious, or fraudulent claim, statement, submission, or certification to the Federal Government under a contract connected with a project that is financed in whole or in part with Federal assistance originally awarded by FTA under the authority of 49 U.S.C. § 5307, the Government reserves the right to impose the penalties of 18 U.S.C. § 1001 and 49 U.S.C. § 5307(n)(1) on the Contractor, to the extent the Federal Government deems appropriate.
- 3) The Contractor agrees to include the above two clauses in each subcontract financed in whole or in part with Federal assistance provided by FTA. It is further agreed that the clauses shall not be modified, except to identify the subcontractor who will be subject to the provisions.

#### **III. ACCESS TO RECORDS**

The following access to records requirements apply to this Contract:

1) Where the Purchaser is not a State but a local government and is the City or a subgrantee of the City in accordance with 49 C. F. R. 18.36(i), the Contractor agrees to provide the Purchaser, the FTA Administrator, the Comptroller General of the United States or any of their authorized representatives access to any books, documents, papers and records of the Contractor which are directly pertinent to this contract for the purposes of making audits, examinations, excerpts and

transcriptions. Contractor also agrees, pursuant to 49 C. F. R. 633.17 to provide the FTA Administrator or his authorized representatives including any PMO Contractor access to Contractor's records and construction sites pertaining to a major capital project, defined at 49 U.S.C. 5302(a)1, which is receiving federal financial assistance through the programs described at 49 U.S.C. 5307, 5309 or 5311.

- 2) Where the Purchaser is a State and is the City or a subgrantee of the City in accordance with 49 C.F.R. 633.17, Contractor agrees to provide the Purchaser, the FTA Administrator or his authorized representatives, including any PMO Contractor, access to the Contractor's records and construction sites pertaining to a major capital project, defined at 49 U.S.C. 5302(a)1, which is receiving federal financial assistance through the programs described at 49 U.S.C. 5307, 5309 or 5311. By definition, a major capital project excludes contracts of less than the simplified acquisition threshold currently set at \$100,000.
- 3) Where the Purchaser enters into a negotiated contract for other than a small purchase or under the simplified acquisition threshold and is an institution of higher education, a hospital or other non-profit organization and is the City or a subgrantee of the City in accordance with 49 C.F.R. 19.48, Contractor agrees to provide the Purchaser, FTA Administrator, the Comptroller General of the United States or any of their duly authorized representatives with access to any books, documents, papers and record of the Contractor which are directly pertinent to this contract for the purposes of making audits, examinations, excerpts and transcriptions.
- 4) Where any Purchaser which is the City or a subgrantee of the City in accordance with 49 U.S.C. 5325(a) enters into a contract for a capital project or improvement (defined at 49 U.S.C. 5302(a)1) through other than competitive bidding, the Contractor shall make available records related to the contract to the Purchaser, the Secretary of Transportation and the Comptroller General or any authorized officer or employee of any of them for the purposes of conducting an audit and inspection.
- 5) The Contractor agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed.
- 6) The Contractor agrees to maintain all books, records, accounts and reports required under this contract for a period of not less than three years after the date of termination or expiration of this contract, except in the event of litigation or settlement of claims arising from the performance of this contract, in which case Contractor agrees to maintain same until the Purchaser, the FTA Administrator, the Comptroller General, or any of their duly authorized representatives, have disposed of all such litigation, appeals, claims or exceptions related thereto. Reference 49 CFR 18.39(i)(11).
- 7) FTA does not require the inclusion of these requirements in subcontracts.

#### **IV. FEDERAL CHANGES**

Contractor shall at all times comply with all applicable FTA regulations, policies, procedures and directives, including without limitation those listed directly or by reference in the Master Agreement between Purchaser and FTA, as they may be amended or promulgated from time to time during the term of this contract. Contractor's failure to so comply shall constitute a material breach of this contract.

#### V. TERMINATION PROVISIONS

1) **Termination for Convenience (General Provision)** City may terminate this contract, in whole or in part, at any time by written notice to the Contractor when it is in the Government's best interest. The Contractor shall be paid its costs, including contract close-out costs, and profit on work performed

up to the time of termination. The Contractor shall promptly submit its termination claim to City to be paid the Contractor. If the Contractor has any property in its possession belonging to City, the Contractor will account for the same, and dispose of it in the manner City directs.

- 2) Termination for Default [Breach or Cause] (General Provision) If the Contractor does not deliver supplies in accordance with the contract delivery schedule, or, if the contract is for services, the Contractor fails to perform in the manner called for in the contract, or if the Contractor fails to comply with any other provisions of the contract, City may terminate this contract for default. Termination shall be effected by serving a notice of termination on the contractor setting forth the manner in which the Contractor is in default. The contractor will only be paid the contract price for supplies delivered and accepted, or services performed in accordance with the manner of performance set forth in the contract. If it is later determined by City that the Contractor had an excusable reason for not performing, such as a strike, fire, or flood, events which are not the fault of or are beyond the contract or to continue work, or treat the termination as a termination for convenience.
- 3) **Opportunity to Cure (General Provision)** City in its sole discretion may, in the case of a termination for breach or default, allow the Contractor an appropriate number of days in which to cure the defect. In such case, the notice of termination will state the time period in which cure is permitted and other appropriate conditions.

If Contractor fails to remedy to City's satisfaction the breach or default of any of the terms, covenants, or conditions of this Contract within the time period specified after receipt by Contractor of written notice from City setting forth the nature of said breach or default, City shall have the right to terminate the Contract without any further obligation to Contractor. Any such termination for default shall not in any way operate to preclude City from also pursuing all available remedies against Contractor and its sureties for said breach or default.

- 4) Waiver of Remedies for any Breach In the event that City elects to waive its remedies for any breach by Contractor of any covenant, term or condition of this Contract, such waiver by City shall not limit City's remedies for any succeeding breach of that or of any other term, covenant, or condition of this Contract.
- 5) **Termination for Convenience (Professional or Transit Service Contracts)** City, by written notice, may terminate this contract, in whole or in part, when it is in the Government's interest. If this contract is terminated, City shall be liable only for payment under the payment provisions of this contract for services rendered before the effective date of termination.
- 6) Termination for Default (Supplies and Service) If the Contractor fails to deliver supplies or to perform the services within the time specified in this contract or any extension or if the Contractor fails to comply with any other provisions of this contract, City may terminate this contract for default. City shall terminate by delivering to the Contractor a Notice of Termination specifying the nature of the default. The Contractor will only be paid the contract price for supplies delivered and accepted, or services performed in accordance with the manner or performance set forth in this contract. If, after termination for failure to fulfill contract obligations, it is determined that the Contractor was not in default, the rights and obligations of the parties shall be the same as if the termination had been issued for the convenience of City.
- 7) Termination for Default (Transportation Services) If the Contractor fails to pick up the commodities or to perform the services, including delivery services, within the time specified in this contract or any extension or if the Contractor fails to comply with any other provisions of this contract, City may terminate this contract for default. City shall terminate by delivering to the Contractor a Notice of Termination specifying the nature of default. The Contractor will only be paid the contract price for services performed in accordance with the manner of performance set forth in this contract.

If this contract is terminated while the Contractor has possession of City goods, the Contractor shall, upon direction of City, protect and preserve the goods until surrendered to City or its agent. The Contractor and City shall agree on payment for the preservation and protection of goods. Failure to agree on an amount will be resolved under the Dispute clause.

If, after termination for failure to fulfill contract obligations, it is determined that the Contractor was not in default, the rights and obligations of the parties shall be the same as if the termination had been issued for the convenience of City.

#### VI. CIVIL RIGHTS (TITLE VI, EEO, & ADA)

The following requirements apply to the underlying contract:

- 1) Nondiscrimination In accordance with U.S. Department of Transportation (DOT), regulations 49 CFR Part 21, 49 CFR Part 25, 49 CFR Part 27, 49 CFR Part 37,49 CFR Part 38, 49 CFR Part 39, Rehabilitation Act of 1973, as amended, 20 U.S.C. §§ 1681 1683 and 1685 – 1687, 21 U.S.C. § 1101, 29 U.S.C. § 794, Title VI of the Civil Rights Act, as amended, 42 U.S.C. § 290dd -290dd-2, 42 U.S.C. § 2000d, section 303 of the Age Discrimination Act of 1975, as amended, 42 U.S.C. § 3601, 42 U.S.C. § 4541, 42 U.S.C. § 6102, 42 U.S.C. § 6101 6107, section 202 of the Americans with Disabilities Act of 1990, 42 U.S.C. § 12101, 42 U.S.C. § 12132, Federal transit law 49 U.S.C § 5307 (c)(1)(D)(ii), Federal transit law 49 U.S.C. § 5332, FTA Circular 4702.1, "Title VI Requirements and Guidelines for Federal Transit Administration Recipients.", DOT Order to Address Environmental Justice in Minority Populations and Low-Income Populations, Executive Order No. 13166 and DOT Policy Guidance Concerning Recipients' Responsibilities to Limited English Proficiency (70 FR 74087, Dec. 14, 2005), the Unruh Civil Rights Act, the Contractor agrees that it will comply with the identified Federal and State of Nevada laws and regulations, pertaining to City programs and activities, to ensure that no person will be denied the benefits of, or otherwise be subjected to, discrimination (particularly in the level and quality of transportation services and transportation-related benefits) on the bases of race, color, religion, national origin, ancestry, sex, sexual orientation, gender identity, gender expression, age, marital status, genetic information, medical condition, or disability. In addition, the Contractor agrees to comply with applicable Federal implementing regulations, other implementing requirements that DOT or FTA may issue, and any other applicable Federal and State of Nevada statutes and/or regulations that may be signed into law or promulgated.
- Equal Employment Opportunity The bidder, and any and all subcontractors of the bidder, are required to comply with Executive Order 11246, entitled "Equal Employment Opportunity", as amended by Executive Order 11375, and supplemented in U.S. Department of Labor regulation (41 CFR Part 60).

The following equal employment opportunity requirements apply to a contract awarded as a result of this solicitation:

a. Race, Color, Ancestry, Marital Status, Medical Condition, Genetic Information, Religion, National Origin, Sex, Sexual Orientation, Gender Identity, Gender Expression - In accordance with Title VII of the Civil Rights Act, as amended, 42 U.S.C. § 2000e, 49 U.S.C. § 5332, FTA Circular 4704.1, "Equal Employment Program Guidelines for Grant Recipients", and , the Contractor agrees to comply with all applicable equal employment opportunity requirements of U.S. Department of Labor (U.S. DOL) regulations, including "Office of Federal Contract Compliance Programs, Equal Employment Opportunity, Department of Labor," 41 C.F.R. Parts 60, et seq., (which implement Executive Order No. 11246, "Equal Employment Opportunity," as amended by Executive Order No. 11375, "Amending Executive Order 11246 Relating to Equal Employment Opportunity," 42 U.S.C. § 2000e note), Fair Employment and Housing Act, with any applicable Federal statutes, executive orders, regulations, and Federal policies that may in the future affect Bidder agrees to take affirmative action to ensure that applicants are employed, and that employees are treated during employment, without regard to their race, color, ancestry, religion, marital status, medical condition, genetic information, national origin, sex, sexual orientation, gender identity, gender expression, or age. Such action shall include, but not be limited to, the following: employment, upgrading, demotion or transfer, recruitment or recruitment advertising, layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. In addition, the Contractor agrees to comply with any implementing requirements that DOT or FTA may issue, and any other applicable Federal statutes that may be signed into law or Federal regulations that may be promulgated.

- b. Sex-The Contractor agrees to comply with all applicable requirements of Title IX of the Education Amendments of 1975, as amended, 20 U.S.C. § 1681, and 49 CFR part 25. In addition, the Contractor agrees to comply with any implementing requirements that DOT or FTA may issue.
- c. Age -The Contractor agrees to comply with all applicable requirements of the Age Discrimination Act of 1975, as amended, 42 U.S.C. § 6101, 45 CFR part 90, the Age Discrimination in Employment Act, 29 U.S.C. §§ 621-634, and Equal Employment Opportunity Commission (EEOC) implementing regulations 29 CFR part 1625. In addition, the Contractor agrees to comply with any implementing requirements that DOT or FTA may issue.
- d. Disabilities-The Contractor agrees to comply with Section 504 of the Rehabilitation Act of 1973, as amended, 29 U.S.C. § 794, Section 508 of the Rehabilitation Act of 1973, as amended, 29 U.S.C. § 794(d), 36 CFR part 1194, the Americans with Disabilities Act of 1990, as amended, 42 U.S.C. § 12101, 49 CFR parts 27, 37, 38, and 39, and FTA Circular 4710.1, "Americans with Disabilities Act: Guidance". In addition, the Contractor agrees to comply with any implementing requirements that DOT or FTA may issue.
- The Contractor agrees to include these requirements in each subcontract financed in whole or in part with Federal assistance provided by FTA, modified only if necessary to identify the affected parties.

#### VII. DISADVANTAGED BUSINESS ENTERPRISES (DBEs)

This contract is subject to the requirements of Title 49, Code of Federal Regulations, Part 26, *Participation by Disadvantaged Business Enterprises in Department of Transportation Financial Assistance Programs.* The national goal for participation of Disadvantaged Business Enterprises (DBE) is 10%. The agency's overall goal for DBE participation is listed in the attached form (1.43%). A separate contract goal has not been established for this project. The attached form is only required is a DBE is participating in a project.

The contractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of this DOT-assisted contract. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as City deems appropriate. Each subcontract the contractor signs with a subcontractor must include the assurance in this paragraph (see 49 CFR 26.13(b)).

The successful bidder/Proposer will be required to report its DBE participation obtained through raceneutral means throughout the period of performance.

The contractor is required to pay its subcontractors performing work related to this contract for satisfactory performance of that work no later than 30 days after the contractor's receipt of payment for that work from City. In addition, the contractor may not hold retainage from its subcontractors.

The contractor must promptly notify City whenever a DBE subcontractor performing work related to this contract is terminated or fails to complete its work, and must make good faith efforts to engage another DBE subcontractor to perform at least the same amount of work. The contractor may not terminate any DBE subcontractor and perform that work through its own forces or those of an affiliate without prior written consent of City.

#### VIII. INCORPORATION OF FTA TERMS

The preceding provisions include, in part, certain Standard Terms and Conditions required by DOT, whether or not expressly set forth in the preceding contract provisions. All contractual provisions required by DOT, as set forth in FTA Circular 4220.1F are hereby incorporated by reference. Anything to the contrary herein notwithstanding, all FTA mandated terms shall be deemed to control in the event of a conflict with other provisions contained in this Agreement. The Contractor shall not perform any act, fail to perform any act, or refuse to comply with any City requests which would cause City to be in violation of the FTA terms and conditions.

#### VIX. DEBARMENT, SUSPENSION, INELIGIBILITY, and VOLUNTARY EXCLUSION PROCEEDURES

This contract is a covered transaction for purposes of 49 CFR Part 29. As such, the contractor is required to verify that none of the contractor, its principals, as defined at 2 CFR 180.995, or affiliates, as defined at 2 CFR 180.905, are excluded or disqualified as defined at 2 CFR 180.940 and 180.945.

The contractor is required to comply with 2CFR 180, Subpart C and must include the requirement to comply with 2 CFR 180, Subpart C in any lower tier covered transaction it enters into.

Through submission of the accompanying form, the bidder or proposer certifies as follows:

- The certification in this clause is a material representation of fact upon which reliance was placed when this transaction was entered into. If it is later determined that the prospective lower tier participant knowingly rendered an erroneous certification, in addition to other remedies available to the Federal Government, Carson City may pursue available remedies, including suspension and/or debarment.
- 2) The prospective lower tier participant shall provide immediate written notice to Carson City if at any time the prospective lower tier participant learns that its certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
- 3) The terms "covered transaction," "debarred," "suspended," "ineligible," "lower tier covered transaction," :"participant," "persons," "lower tier covered transaction," "principal," "proposal," and "voluntarily excluded," as used in this clause, have the meanings set out in the Definitions and Coverage sections of rules implementing 2 CFR Part 180. You may contact Carson City for assistance in obtaining a copy of those regulations.
- 4) The prospective lower tier participant agrees by submitting this proposal that, should the proposed covered transaction be entered into, it shall not knowingly enter into any lower tier covered transaction with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized in writing by Carson City.
- 5) The prospective lower tier participant further agrees by submitting this proposal that it will include the clause titled "Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion - Lower Tier Covered Transaction", without modification, in all lower tier covered transactions and in all solicitations for lower tier covered transactions.

- 6) A participant in a covered transaction may rely upon a certification of a prospective participant in a lower tier covered transaction that it is not debarred, suspended, ineligible, or voluntarily excluded from the covered transaction, unless it knows that the certification is erroneous. A participant may decide the method and frequency by which it determines the eligibility of its principals. Each participant may, but is not required to, check the Non-procurement List issued by U.S General Administration Service.
- 7) Nothing contained in the foregoing shall be construed to require establishment of system of records in order to render in good faith the certification required by this clause. The knowledge and information of a participant is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
- 8) Except for transactions authorized under Paragraph 5 of these instructions, if a participant in a covered transaction knowingly enters into a lower tier covered transaction with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to all remedies available to the Federal Government, Carson City may pursue available remedies including suspension and/or debarment.

#### X. RESOLUTION OF DISPUTES, BREACHES AND OTHER LITIGATION

- 1) Disputes Disputes arising in the performance of this Contract which are not resolved by agreement of the parties shall be decided in writing by the authorized representative of City (Purchasing and Contracts Administrator). This decision shall be final and conclusive unless within ten (10) days from the date of receipt of its copy, the Contractor mails or otherwise furnishes a written appeal to the Purchasing and Contracts Administrator. In connection with any such appeal, the Contractor shall be afforded an opportunity to be heard and to offer evidence in support of its position. The decision of the Purchasing and Contracts Administrator shall be binding upon the Contractor and the Contractor shall abide be the decision.
- 2) **Performance During Dispute** Unless otherwise directed by City, Contractor shall continue performance under the contract while matters in dispute are being resolved.
- 3) Claims for Damages Should either party to the contract suffer injury or damage to person or property because of any act or omission of the party or of any of his employees, agents or others for whose acts he is legally liable, a claim for damages therefor shall be made in writing to such other party within a reasonable time after the first observance of such injury of damage.
- 4) Remedies Unless this contract provides otherwise, all claims, counterclaims, disputes and other matters in question between City and Contractor arising out of or relating to this agreement or its breach will be decided by arbitration if the parties mutually agree, or in a court of competent jurisdiction within the State in which City is located.
- 5) **Rights and Remedies** The duties and obligations imposed by the contract documents and the rights and remedies available thereunder shall be in addition to and not a limitation of any duties, obligations, rights and remedies otherwise imposed or available by law. No action or failure to act by City or Contractor shall constitute a waiver of any right or duty afforded any of them under the contract, nor shall any such action or failure to act constitute an approval of or acquiescence in any breach thereunder, except as may be specifically agreed in writing.

#### XI. LOBBYING

Contractors who apply or bid for an award of \$100,000 or more shall file the certification required by 49

CFR Part 20, "New Restrictions on Lobbying." Each tier of Contractor and Sub-Contractor certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress in connection with obtaining any Federal contract, grant or any other award covered by 31 U.S.C. 1352. Each tier shall also disclose the name of any registrant under the Lobbying Disclosure Act of 1995 who has made lobbying contacts on its behalf with non-Federal funds with respect to that Federal contract, grant or award covered by 31 U.S.C. 1352. Such disclosures are forwarded from tier to tier up to City.

Certification for Contracts, Grants, Loans, and Cooperative Agreements (to be submitted with each bid or offer exceeding \$100,000).

By using the accompanying form and by singing the Contract, the undersigned certifies, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
- (3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

#### XII. CLEAN AIR

(1) The Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 U.S.C. §§ 7401 <u>et seq</u>. The Contractor agrees to report each violation to the Purchaser and understands and agrees that the Purchaser will, in turn, report each violation as required to assure notification to FTA and the appropriate EPA Regional Office.

(2) The Contractor also agrees to include these requirements in each subcontract exceeding \$100,000 financed in whole or in part with Federal assistance provided by FTA.

#### XIII. CLEAN WATER

(1) The Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 U.S.C. 1251 et <u>seq</u>. The Contractor agrees to report each violation to the Purchaser and understands and agrees that the Purchaser will, in turn, report each violation as required to assure notification to FTA and the appropriate EPA Regional Office.

(2) The Contractor also agrees to include these requirements in each subcontract exceeding \$100,000 financed in whole or in part with Federal assistance provided by FTA.

#### XIV. ENERGY CONSERVATION

The Contractor agrees to comply with mandatory standards and policies relating to energy efficiency which are contained in the state energy conservation plan issued in compliance with the Energy Policy and Conservation Act. The consultant agrees to perform an energy assessment for any building constructed, reconstructed, or modified with FTA funds required under FTA regulations, "Requirements for Energy Assessments," 49 CFR part 622, subpart C.

#### XV. CONTRACT WORK HOURS AND SAFETY STANDARDS ACT

Reference Contract Work Hours and Safety Standards Act, as amended, 40 U.S.C. §§ 3701-3708; and supplemented by Department of Labor (DOL) regulations, 29 C.F.R. part 5; and U.S. DOL regulations, "Safety and Health Regulations for Construction," 29 C.F.R. part 1926.

These requirements extend to all third-party contractors and their contracts at every tier. The Contract Work Hours and Safety Standards Act applies to all FTA funded contracts in excess of \$100,000 that involve the employment of mechanics or laborers.

- The Contractor shall comply with all federal laws, regulations, and requirements providing wage and hour protections for non-construction employees, in accordance with 40 U.S.C. § 3702, Contract Work Hours and Safety Standards Act, and other relevant parts of that Act, 40 U.S.C. § 3701 et seq., and U.S. DOL regulations, "Labor Standards Provisions Applicable to Contracts Covering Federally Financed and Assisted Construction (also Labor Standards Provisions Applicable to Non-construction Contracts Subject to the Contract Work Hours and Safety Standards Act)," 29 C.F.R. part 5.
- 2) The Contractor shall maintain payrolls and basic payroll records during the course of the work and shall preserve them for a period of three (3) years from the completion of the contract for all laborers and mechanics, including guards and watchmen, working on the contract. Such records shall contain the name and address of each such employee, social security number, correct classifications, hourly rates of wages paid, daily and weekly number of hours worked, deductions made, and actual wages paid.
- Such records maintained under this paragraph shall be made available by the Contractor for inspection, copying, or transcription by authorized representatives of the FTA and the Department of Labor, and the Contractor will permit such representatives to interview employees during working hours on the job.
- 4) The contractor shall require the inclusion of the language of this clause within subcontracts of all tiers.
- 5) For all contracts in excess of \$100,000 that involve the employment of mechanics or laborers, the Contractor shall comply with the Contract Work Hours and Safety Standards Act (40 U.S.C. §§ 3701- 3708), as supplemented by the DOL regulations at 29 C.F.R. part 5. Under 40 U.S.C. § 3702 of the Act, the Contractor shall compute the wages of every mechanic and laborer, including watchmen and guards, on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. § 3704 are applicable to construction work and provide that no laborer or mechanic be required to work in surroundings or under working conditions which

are unsanitary, hazardous or dangerous. These requirements do not apply to the purchase of supplies or materials or articles ordinarily available on the open market, or to contracts for transportation or transmission of intelligence.

- 6) In the event of any violation of the clause set forth herein, the Contractor and any subcontractor responsible therefor shall be liable for the unpaid wages. In addition, the Contractor and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchmen and guards, employed in violation of this clause in the sum of \$10 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by this clause.
- 7) The FTA shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld, from any moneys payable on account of work performed by the Contractor or subcontractor under any such contract or any other Federal contract with the same prime Contractor, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime Contractor, such sums as may be determined to be necessary to satisfy any liabilities of such Contractor or subcontractor for unpaid wages and liquidated damages as provided in this section.
- 8) The Contractor or subcontractor shall insert in any subcontracts the clauses set forth in this section and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime Contractor shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in this agreement.

#### XVI. TRANSIT EMPLOYEE PROTECTIVE AGREEMENTS

- 1) The Contractor agrees to comply with applicable transit employee protective requirements as follows:
  - a) General Transit Employee Protective Requirements To the extent that FTA determines that transit operations are involved, the Contractor agrees to carry out the transit operations work on the underlying contract in compliance with terms and conditions determined by the U.S. Secretary of Labor to be fair and equitable to protect the interests of employees employed under this contract and to meet the employee protective requirements of 49 U.S.C. A 5333(b), and U.S. DOL guidelines at 29 C.F.R. Part 215, and any amendments thereto. These terms and conditions are identified in the letter of certification from the U.S. DOL to FTA applicable to the FTA City's project from which Federal assistance is provided to support work on the underlying contract. The Contractor agrees to carry out that work in compliance with the conditions stated in that U.S. DOL letter.
- 2) Transit Employee Protective Requirements for Projects Authorized by 49 USC 5310(a)(2) for Elderly Individuals & Individuals with Disabilities - If the contract involves transit operations financed in whole or in part with FTA assistance authorized by 49 USC 5310(a)(2), and if USDOT has determined or determines in the future that the employee protective requirements of 49 USC 5333(b) are necessary or appropriate for the state and the public body subrecipient for which work is performed on the underlying contract, contractor shall carry out the Project in compliance with the terms and conditions determined by USDOL to meet the requirements of 49 USC 5333(b), USDOL guidelines at 29 CFR 215, and any amendments thereto. These terms and conditions are identified in USDOL's letter of certification to FTA, the date of which is set forth in the Grant Agreement or Cooperative Agreement with the state. Contractor shall perform transit operations in connection with the underlying contract in compliance with the conditions stated in that USDOL letter.

3) The Contractor also agrees to include any applicable requirements in each subcontract involving transit operations financed in whole or in part with Federal assistance provided by FTA.

#### **XVII. CHARTER BUS REQUIREMENTS**

The contractor agrees to comply with 49 U.S.C. 5323(d) and 49 CFR Part 604, which provides that recipients and subrecipients of FTA assistance are prohibited from providing charter service using federally funded equipment or facilities if there is at least one private charter operator willing and able to provide the service, except under one of the exceptions at 49 CFR 604.9. Any charter service provided under one of the exceptions must be "incidental," i.e., it must not interfere with or detract from the provision of mass transportation

#### XVIII. SCHOOL BUS REQUIREMENTS

Pursuant to 69 U.S.C. 5323(f) and 49 CFR Part 605, recipients and subrecipients of FTA assistance may not engage in school bus operations exclusively for the transportation of students and school personnel in competition with private school bus operators unless qualified under specified exemptions. When operating exclusive school bus service under an allowable exemption, recipients and subrecipients may not use federally funded equipment, vehicles, or facilities.

#### XIX. DRUG AND ALCOHOL MISUSE AND TESTING

The contractor agrees to establish and implement a drug and alcohol testing program that complies with 49 CFR Part 655, produce any documentation necessary to establish its compliance with Part 655, and permit any authorized representative of the United States Department of Transportation or its operating administrations, the State Oversight Agency of City, or City, to inspect the facilities and records associated with the implementation of the drug and alcohol testing program as required under 49 CFR Part 655 and review the testing process. The contractor agrees further to certify annually its compliance with Part 655 before January 1 and to submit the Management Information System (MIS) reports before March 15 to the Nevada Department of Transportation. To certify compliance the contractor shall use the "Substance Abuse Certifications" in the "Annual List of Certifications and Assurances for Federal Transit Administration Grants and Cooperative Agreements," which is published annually in the Federal Register.

#### XX. ADA ACCESS

The Contractor agrees to comply with 49 CFR Part 27, the purpose of which is to carry out the intent of section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794) as amended, to the end that no otherwise qualified individual with a disability in the United States shall, solely by reason of his or her disability, be excluded from the participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance.

The Contractor shall ensure that the design, construction or alteration of buildings or other fixed facilities by the City – a recipient of Federal financial assistance from the Department of Transportation – shall be in conformance with 49 CFR Part 27.

#### XXI. VETERANS EMPLOYMENT

To the extent practicable, Contractor agrees that it:

1) Will give a hiring preference to veterans (as defined in 5 U.S.C. § 2108), who have the skills and abilities required to perform construction work required under a third party contract in connection with a capital

project supported with funds made available or appropriated for 49 U.S.C. chapter 53, and Will not require an employer to give a preference to any veteran over any equally qualified applicant who is a member of any racial or ethnic minority, female, an individual with a disability, or a former employee, and

Contractor also assures that its sub-contractor will:

1) Will give a hiring preference to veterans (as defined in 5 U.S.C. § 2108), who have the skills and abilities required to perform construction work required under a third party contract in connection with a capital project supported with funds made available or appropriated for 49 U.S.C. chapter 53, to the extent practicable, and Will not require an employer to give a preference to any veteran over any equally qualified applicant who is a member of any racial or ethnic minority, female, an individual with a disability, or a former employee.

#### XXII. PRIVACY ACT REQUIREMENTS

- Applicability to Contracts: When CAMPO and/or RTC maintains files on drug and alcohol enforcement activities for FTA, and those files are organized so that information could be retrieved by personal identifier, the Privacy Act requirements apply to all contracts.
- 2) Flow down Requirements: The Federal Privacy Act requirements flow down to each third-party contract/consultant and their contracts at every tier.
- 3) Contracts Involving Federal Privacy Act Requirements: The following requirements apply to the Contractor/Consultant and its employees that administer any system of records on behalf of the Federal Government under any contract:
  - a. The Contractor/Consultant agrees to comply with, and assures the compliance of its employees with, the information restrictions and other applicable requirements of the Privacy Act of 1974, 5 U.S.C. § 552a. Among other things, the Consultant agrees to obtain the express consent of the Federal Government before the Contractor/Consultant or its employees operate a system of records on behalf of the Federal Government. The Contractor/Consultant understands that the requirements of the Privacy Act, including the civil and criminal penalties for violation of that Act, apply to those individuals involved, and that failure to comply with the terms of the Privacy Act may result in termination of the underlying contract.

#### XXIII. RIGHT TO PROTEST

In accordance with the 'Instructions to Bidders', a Bidder may file a Notice of Protest regarding the awarding of the contract. Please refer to the separate attachment for Protest Procedures for FTA-Assisted Procurements.

#### XXIV. FORMS

As included herein.

### \*\*Disadvantaged Business Enterprise (DBE) Race Neutral Goal 1.43%\*\*

To be filled out by contractor:			
Citle of Project:       Carson City-Public Transportation Operating Services       Advertise Bid #: 23300358			
Base Bid / Proposal Amount: <u>\$7,817,853.34</u>			
W.C. Pihl, Senior Vice President- Contractor's Signature Date			
DBE Firm Name J.C.M & Associates, Inc. DBA Blue Goose Uniforms Confirmation of DBE Participation	d after bid award is determined)		
% of Base Bid:0.23% Approximate Amount of DBE's Porti	on: \$17,884.06		
Firm Address:5443 E. Washington Blvd. Commerce, CA 90040-2105			
DBE Certification # & Expiration: Ny 20043167 NU CP	> - August 1, 2023		
	800-543-3732		
Scope of work:			
 Provision of Employee Uniforms	- - -		
rivision of Employee Onnorms			

\*\*\*Duplicate Form for Additional DBE Firms\*\*\*

Site Monitor: _	Office Use Only Site Visit Date (s):
DBE Certificat	ion Verified: Yes or No
	r the DBE firm is performing the work specified? _ No
	r the DBE contractor is managing their portion of the project & using their employees? _ No
3. Does it appear Yes	r the DBE contractor is providing the equipment for their items of work? No

<u>Print</u>

Business & Contact Information		
BUSINESS NAME	J.C.M. & Associates, Inc., DBA Blue Goose Uniforms	
OWNER	MR. JOSE CORNEJO	
ADDRESS	5443 E. Washington Blvd. Commerce, CA 90040-2105 [ <u>map]</u>	
PHONE	323-726-9040	
FAX	323-726-8643	
EMAIL	richard@bluegooseuniforms.com	
WEBSITE	http://www.bluegooseuniforms.com	
ETHNICITY	Hispanic American	
GENDER	Male	
COUNTY	Los Angeles (CA)	

Certification Information	
CERTIFYING AGENCY	Nevada Department of Transportation
CERTIFICATION TYPE	DBE - Disadvantaged Business Enterprise
CERTIFICATION DATE	7/30/2022
CERTIFIED BUSINESS DESCRIPTION	Uniform Sales and Corporate Apparel.

Commodity Codes	
Code	Description
NAICS 315990	Apparel Accessories and Other Apparel Manufacturing

Additional Information	
WORK DISTRICTS/REGIONS	All work districts/regions
CERTIFYING AGENCY	N - Nevada Department of Transportation

Exhibit B



P.O. Box 14912 • Oakland, CA 94614 **T.** (877) 802-3394 • **F.** (510) 751-0780

THANK YOU!

Transaction Date 05/17/2023 10:51 AM

Order No.

2553-57385

#### **Billed to**

First Transit, Inc. 600 Vine Street, Suite 1400 Cincinnati, OH 45202 **T.** (630) 310-0784 ext. **F.** (630) 310-0784 sally.stewart-mckinnie@firstgroup.com

**Project Name** 

Carson City-Public Transportation Operating Services

Project/Contract #

RFP 23300257

#### **Transaction Summary**

Silver Package

- Focus Journal Notice
- Trade Journal Notice
- 30 Faxes & Emails

DBEGoodFaith Select

\$115.00

\$90.00

TOTAL: \$205.00

First Transit, Inc. 600 Vine Street, Suite 1400 Cincinnati, OH 45202 Tel: (630) 310-0784 Fax: (630) 310-0784

## **Ad Proofs**

**Project Name:** Carson City-Public Transportation Operating Services

Contract/Bid #: RFP 23300257

Awarding Agency: Carson City Regional Transportation

## Focus Journal Ad

Publication: DBE GoodFaith (DBEGoodFaith.com) Published On: 05/17/2023 @ 10:51:31 AM Pacific Expired On: 06/06/2023 @ 11:59:59 PM Pacific Message Notifications Sent To: kristy.chauvin@transdev.com Published At: https://dbegoodfaith.com/item.php?item\_type=ads&ad\_adid=57385

# First Transit

First Transit, Inc.

#### is seeking qualified DBEs

Project Name

**Carson City-Public Transportation Operating Services** 

Bid/Contract # RFP 23300257

Awarding Agency Carson City Regional Transportation

Project Location Carson, Ormsby County, NV

Bid Date 06/06/2023 at 02:00

#### Project Details

We are soliciting quotes for employee uniforms, janitorial services and supplies, office supplies and furniture, recruiting,

Vehicle Maintenance, Employee uniforms; OEM bus parts; Oil & lubricants; Bus towing; Accident repairs; Office supplies; Hazardous Waste Collection; Bus Wash supplies; Bus Repair; Shop Supplies; Bus Cleaning; Tires; Onsite/off-site Drug and Alcohol Screening, Etc.

We are an equal opportunity employer. The plans and specs are available for your review at our office. Bonds will not be required from qualified subcontractors.

#### **Certification & Assistance**

Nevada DBE Program



Free DBE Resources

#### Get in Touch

Outreach Coordinator Kristy Chauvin

Telephone (630) 310-0784

Fax (630) 310-0784

Address 600 Vine Street, Suite 1400 Cincinnati, OH 45202

Send Message »

## Trade Journal Ad

Publication: DBE Journal (DBEJournal.com) Published On: 05/17/2023 @ 10:51:31 AM Pacific Expired On: 06/06/2023 @ 11:59:59 PM Pacific Published At: http://dbejournal.com/index.php?show\_ad=57385&ad\_project\_name=Carson+City-Public+Transportation+Operating+Services&co\_name=First+Transit%2C+Inc.

## First Transit

Outreach Coordinator

Kristy Chauvin

Contact Information

600 Vine Street, Suite 1400 Cincinnati, OH 45202

Telephone (630) 310-0784

Fax (630) 310-0784 **First Transit, Inc.** is seeking qualified DBEs

 Project Name

 Carson City-Public Transportation Operating Services

 Bid/Contract #

 RFP 23300257

 Awarding Agency

 Carson City Regional Transportation

 Project Location

 Carson , Ormsby County, NV

 Bid Date

 06/06/2023 at 02:00

 Project Details

 We are soliciting quotes for employee uniforms, janitorial services and supplies, office supplies and furniture, recruiting, Vehicle Maintenance Employee uniforms: OEM bus parts: Oil & lubricants:

Vehicle Maintenance, Employee uniforms; OEM bus parts; Oil & lubricants; Bus towing; Accident repairs; Office supplies; Hazardous Waste Collection; Bus Wash supplies; Bus Repair; Shop Supplies; Bus Cleaning; Tires; Onsite/off-site Drug and Alcohol Screening, Etc.

We are an equal opportunity employer. The plans and specs are available for your review at our office. Bonds will not be required from qualified subcontractors.

## Tweet

Published On: 05/17/2023 @ 10:54:50 AM Pacific

Published At: https://twitter.com/dbegoodfaith/status/1658893856606232584

PLEASE NOTE - The image below is a representation of what your tweet may look like. The appearance of your tweet can vary depending on a variety of factors, including the type of device the tweet is displayed on and Twitter's internal settings. For a real-time copy of your tweet, please use the link provided above to view on Twitter.com & print the screen from your browser. You do not need a Twitter account to view or print this tweet.



First Transit, Inc. 600 Vine Street, Suite 1400 Cincinnati, OH 45202 Tel: (630) 310-0784 Fax: (630) 310-0784

### e-Response Log

**Project Name:** Carson City-Public Transportation Operating Services

Contract/Bid #: RFP 23300257

Awarding Agency: Carson City Regional Transportation

#### Log Details

• If applicable, this log contains messages sent to First Transit, Inc. regarding this project through the online focus journal advertisement published at https://www.dbegoodfaith.com/good-faith-ad.php?ad\_adid=57385&co\_name=First+Transit%2C+Inc.

• If applicable, this log contains replies to faxes First Transit, Inc. sent regarding this project sent through DBEGoodFaith.com. Fax recipients use the unique code listed on their fax invitation to reply at www.dbegoodfaith.com/respond.

	Exhibit B
Company	Message
<b>A &amp; A Uniforms, Inc.</b> Tel: 7022511971 Fax: AAUNIFORMLV2@LVCOXMAIL.COM	Sent on 05/28/2023 - We're interested, please send us plans / specs / contract docs. We're interested in providing a quote for employee uniforms. Please provide only the information on the uniform requirements.
	This message was sent as a reply to the ads / email invite.
A&A Uniforms, Inc. Tel: 7022511971 Fax:	Sent on 05/18/2023 - We're interested, please contact us directly. Please contact us regarding the uniform items that you are interested in receiving a quote for.
AAUNIFORMLV2@LVCOXMAIL.COM	This message was sent as a reply to the ads / email invite.
Integrated Image Inc. Tel: 8883455540	Sent on 06/05/2023 - We're interested, please contact us directly.
Fax: DeilynN@iimageinc.com	This message was sent as a reply to the ads / email invite.
LJ's Cleaning Solutions, LLC Tel: 6023273838 Fax:	Sent on 05/17/2023 - Yes, we'll send you a bid. Hello Kristy, Jeremy will be working on this. Jeremy email is
jerry@ljscleaningsolutions.com	Jeremy@ljscleaningsolutions.com 602-799-1139
	This message was sent as a reply to the ads / email invite.

First Transit, Inc. 600 Vine Street, Suite 1400 Cincinnati, OH 45202 Tel: (630) 310-0784 Fax: (630) 310-0784

## Email & Fax Solicitation Log

Project Name: Carson City-Public Transportation Operating Services

Contract/Bid #: RFP 23300257

Awarding Agency: Carson City Regional Transportation

#### Log Details

• All emails and faxes were sent and tracked through DBEGoodFaith.com's automated solicitation and logging system.

• The solicitation system makes up to 5 attempts to successfully delivery a fax as long as a human does not answer the call. If a human answers the call, only 1 attempt is made.

• The solicitation system attempts to successfully deliver emails until the response from the recipient's email server requests that no other attempts be made.

Company	Fax Send Date & Delivery Status	Email Send Date & Delivery Status
<b>4TRANSIT INC.</b> 333 S GRAND AVE SUITE 3310 LOS ANGELES, CA 90071 Tel: 5623952713 Fax: None Listed TEAM@4TRANSIT.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered
A & A UNIFORM CO INC 3111 S VALLEY VIEW BLVD, SUITE A-106 LAS VEGAS, NV 89102 Tel: 7022511971 Fax: 7022519131 AAUNIFORMLV2@LVCOXMAIL.COM Cert: DBE	05/17/2023 12:02 pm PST Failed	05/17/2023 11:42 am PST Delivered
ABT PRODUCTS & SERVICES, LTD. 37 NEWTOWN RD. PLAINVIEW, NY 11803 Tel: 6314211500 Fax: 6314211510 LHORCHOS@ABT-PRODUCTS.COM Cert: DBE	05/17/2023 11:47 am PST Successful	05/17/2023 11:42 am PST Delivered
ARMAND RESOURCE GROUP, INC 1 UNIVERSITY PLAZA, STE 314 HACKENSACK, NJ 7601 Tel: 2013578725 Fax: 2011111111 GJENIFER@ARGDIVERSITY.COM Cert: DBE	05/17/2023 11:58 am PST Failed	05/17/2023 11:42 am PST Delivered
CAPP UNIFORMS SERVICES INC 4201 LONG BEACH BLVD, 400 LONG BEACH, CA 90807 Tel: 8662150548 Fax: 8772756599 ADMIN@CAPPSERVICES.ORG Cert: DBE	05/17/2023 11:47 am PST Successful	05/17/2023 11:42 am PST Delivered

Exhibit B

			Exhibit B
CC CLEANING SERVICE, LLC 9115 HUMMER DRIVE RENO, NV 89521 Tel: 7758430698 Fax: None Listed CCCLEANINGNV@GMAIL.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered	
CHARLES MCNEIL PO BOX 40916 RENO, NV 89504 Tel: 7753594422 Fax: 7753592207 CNTMCNEIL@SBCGLOBAL.NET Cert: DBE	05/17/2023 11:46 am PST Successful	05/17/2023 11:42 am PST Delivered	
DIRECT SOURCE PROCUREMENT LLC 1942 MOON CACTUS LAS VEGAS, NV 89123 Tel: 7029858068 Fax: 7020000000 SALES@DIRECTSOURCEPROCUREMENT.COM Cert: DBE	05/17/2023 11:59 am PST Failed	05/17/2023 11:42 am PST Delivered	
DLR DISTRIBUTORS, INC. MAIL: P O BOX 870146 STONE MOUNTAIN, GA 30087 Tel: 7709357319 Fax: 7709359561 DENNIS@DLRDISTRIBUTIONS.COM Cert: DBE	05/17/2023 11:52 am PST Failed	05/17/2023 11:42 am PST Bounced	
EXCEL CLEANING SERVICES 570 W. CHEYENNE AVENUE, SUITE 10 NORTH LAS VEGAS, NV 89030 Tel: 7022909398 Fax: 7026646230 LORENZOREED@GMAIL.COM Cert: DBE	05/17/2023 11:46 am PST Successful	05/17/2023 11:42 am PST Delivered	

GARRISON WALKER GROUP, INC. 841 APOLLO ST, STE 324 EL SEGUNDO, CA 90245 Tel: 9496773683 Fax: 9493662337 INFO@GWALKERGROUP.COM Cert: DBE	05/17/2023 11:46 am PST Successful	05/17/2023 11:42 am PST Delivered	Exhibit B
GERMZ BE GONE LC 401 RYLAND AVE, SUITE 200A RENO, NV 89502 Tel: 7256962739 Fax: None Listed LYNDON@GERMZBEGONE.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered	
HAZCORE ENVIRONMENTAL INC 7181 N HUALAPAI WAY STE 130 LAS VEGAS, NV 89166 Tel: 7023751864 Fax: None Listed LOUIS.ESCOBAR@HAZCOREINC.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered	
J.C.M. & ASSOCIATES, INC. 5443 E. WASHINGTON BLVD. COMMERCE, CA 90040 Tel: 3237269040 Fax: 3237268643 RICHARD@BLUEGOOSEUNIFORMS.COM Cert: DBE	05/17/2023 11:53 am PST Failed	05/17/2023 11:42 am PST Delivered	
JAMISON PROFESSIONAL SERVICES 2821 S. PARKER RD #505 AURORA, CO 80014 Tel: 7204290738 Fax: 7202823558 TONY@JAMISONTRANSPORTATIONPRODUCTS Cert: DBE	05/17/2023 12:03 pm PST Failed S.COM	05/17/2023 11:42 am PST Delivered	

JIREH INDUSTRIAL INC. 6895 E. LAKE MEAD BLVD#6-117 LAS VEGAS, NV 89156 Tel: 7025876395 Fax: None Listed STEVE.SALINAS@JIREH-INDUSTRIAL.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered	
JUAN M GARCIA 1000 BIBLE WAY # 40 RENO, NV 89502 Tel: 7753917250 Fax: None Listed CITYWIDEBIZ@ICLOUD.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered	
LJ'S CLEANING SOLUTIONS, LLC 1619 SOUTH 59TH AVE PHOENIX, AZ 85043 Tel: 4802195167 Fax: 6023747480 JERRY@LJSCLEANINGSOLUTIONS.COM Cert: DBE	05/17/2023 11:47 am PST Successful	05/17/2023 11:42 am PST Delivered	
LYKINS PROFESSIONAL APPAREL, LLC 4055 SPENCER STREET, SUITE 110 LAS VEGAS, NV 89119 Tel: 7027783009 Fax: 7027783013 DAWN.LPALV@GMAIL.COM Cert: DBE	05/17/2023 12:00 pm PST Failed	05/17/2023 11:42 am PST Delivered	
MAAS SOLUTIONS GROUP,LLC 2850 W HORIZON RIDGE PKWY, #200 HENDERSON, NV 89052 Tel: 7028031360 Fax: None Listed ANDREAS@MAASSOLUTIONSGROUP.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered	

PRETIGE CLEANING SERVICES, INC. 1113 EMANUEL ST HENDERSON, NV 89002 Tel: 7023512739 Fax: None Listed INFO@PCS.VEGAS Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered	EXHIBIT D
RGD DEVELOPMENT LLC 2325 WESTERN AVENUE, SUITE 6 LAS VEGAS, NV 89102 Tel: 7025333037 Fax: None Listed DAWN@RGDLV.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered	
STRIDE, INC. 1021 CARLISLE BLVD., SE ALBUQUERQUE, NM 87106 Tel: 5052323201 Fax: 5052323204 KERRY@STRIDEWRITE.COM Cert: DBE	05/17/2023 12:04 pm PST Failed	05/17/2023 11:42 am PST Delivered	
<b>SVI, INC.</b> 440 MARK LEANY DRIVE HENDERSON, NV 89011 Tel: 7025675256 Fax: 7025673020 RACHEL.DRENK@SPECIALTYVEHICLES.COM Cert: DBE	05/17/2023 11:47 am PST Successful	05/17/2023 11:42 am PST Delivered	
<b>T AND S DVBE, INC.</b> PO BOX 608 ANDERSON, CA 96007 Tel: 5302505875 Fax: 5304662613 TAREN@TANDSDVBE.COM Cert: DBE	05/17/2023 11:47 am PST Successful	05/17/2023 11:42 am PST Delivered	

THE RIGHT CHOICE CONSTRUCTION CLEAN UP 66 CHURCH ST HENDERSON, NV 89015 Tel: 7025917020 Fax: 7024634892 LEROYJBELLJR@GMAIL.COM Cert: DBE	05/17/2023 11:59 am PST Failed	05/17/2023 11:42 am PST Delivered
TOP NOTCH UPHOLSTERY & TRANSIT SERVICES 5639 W 109TH CIR WESTMINSTER, CO 80020 Tel: 7206291321 Fax: 3039277888 GONZALES6184@COMCAST.NET Cert: DBE	05/17/2023 11:47 am PST Successful	05/17/2023 11:42 am PST Delivered
TRANSPORT CARE SERVICES LLC 652 BUSH RIVER RD. STE., 211 COLUMBIA, SC 29210 Tel: 8036619662 Fax: 8036619662 CPLAND@TRANSPORTCARESERVICES.COM Cert: DBE	05/17/2023 11:54 am PST Failed	05/17/2023 11:42 am PST Delivered
VERTICAL IDENTITY BACKGROUND SCREENING & DRUG TESTING POST OFFICE BOX 74554 PHOENIX, AZ 85087 Tel: 6028991606 Fax: 6028991698 SARAH@VERTICALIDENTITY.COM Cert: DBE	05/17/2023 11:47 am PST Successful	05/17/2023 11:42 am PST Delivered
WEST COAST FLAGGING & STRIPING, LLC 1101 ELEANOR AVENUE LAS VEGAS, NV 89106 Tel: 7022756074 Fax: None Listed SWTLOUCOLLINS@GMAIL.COM Cert: DBE	n/a	05/17/2023 11:42 am PST Delivered

## Certification Regarding Debarment, Suspension, and Other Responsibility Matters Form (Contracts over \$25,000)

The contractor certifies, that neither it nor its "principals" as defined in 2 CFR 180.995, or affiliates, as defined at 2 CFR 180.905, are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any governmental department or agency.

1

Date

Print Name of Authorized Official

Title

Signature of Authorized Official

Company Name

**Company Address** 

## CITY AND COUNTY OF CARSON CITY DISCLOSURE OF INTERESTS

The City and County of Carson City requires all persons or firms seeking to do Business with the City to provide the following information. Every question must be answered. If the question is not applicable, answer with "NA." Corporations whose shares are publicly traded and listed on national or regional stock exchanges or over-the-counter markets may file a current Securities and Exchange Commission Form 10-K with the City in lieu of answering the questions below.

FIRM NAME:\_\_\_\_\_\_ADDRESS:\_\_\_\_\_\_ FIRM is: 1. Corporation ( ) 2. Partnership ( ) 3. Sole Owner ( ) 4. Association ( ) 5. Other ( )

### DISCLOSURE QUESTIONS

The following definitions of terms should be used in answering the questions set forth below:

a. **"Board member."** A member of any Board, Committee, or Commission appointed by the City.

b. **"Employee."** Any person employed by the City either on a full or part-time basis, but not as an independent contractor.

c. **"Firm."** Any entity operated for economic gain, whether professional, industrial or commercial, and whether established to produce or deal with a product or service, including but not limited to, entities operated in the form of sole proprietorship, as self-employed person, partnership, corporation, joint stock company, joint venture, receivership or trust, and entities which for purposes of taxation are treated as non-profit organizations.

d. "Official." The Mayor, members of the City Boards, Committees or Commissions, City Manager, Assistant City Managers, Department and Division Heads, and Municipal Court Judge of the City.

e. **"Ownership interest."** Legal or equitable interest, whether actually or constructively held, in a firm, including when such interest is held through an agent, trust, estate or holding entity. "Constructively held" refers to holdings or control established through voting trusts, proxies, or special terms of venture of partnership agreements."

If additional space is necessary, please use the reverse side of this page or attach separate sheet.

1. State the names of each "employee" of the City having an "ownership interest constituting 10% or more of the voting stock or shares of the business entity or ownership of \$2,500 or more of the fair market value of the business entity or employed by the above named "firm."

u	The rail market value of the business entity of employed by the above hamed minit		
	Name	Title	Department

2. State the name of each "official" of the City having an "ownership interest" constituting 10% or more of the ownership in the above named "firm", or employed by the above named "firm."

Name	Title	Department

3. State the names of each "board member" of the City Boards, Committees or Commissions having an "ownership interest" constituting 10% or more of the ownership in the above named "firm", or employed by the above named "firm."

Name	Board, Commission, or Committee	

## Lobbying Form For contracts over \$100,000 31 U.S.C. 1352 2 CFR Part 200 Appendix II (I) 49 CFR Part 20

The Lobbying requirements apply to Construction/Architectural and Engineering/Acquisition of Rolling Stock/Professional Service Contract/Operational Service Contract/Turnkey contracts.

The Lobbying requirements mandate the maximum flow down, pursuant to Byrd Anti-Lobbying Amendment, 31 U.S.C. § 1352(b)(5) and 2 CFR Part 200 Appendix II (I)

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

[Note: Pursuant to 31 U.S.C. § 1352(c)(1)-(2)(A), any person who makes a prohibited expenditure or fails to file or amend a required certification or disclosure form shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such expenditure or failure.]

### The Contractor,

certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. A 3801, *et seq.*, apply to this certification and disclosure, if any.

NC

Date

Print Name of Authorized Official

Title

Signature of Authorized Official

### **Company Name**

## **Company Address**

## CITY AND COUNTY OF CARSON CITY STATEMENT OF NON-COLLUSION

The undersigned affirms that they are dully authorized to execute this contract, that this company, corporation, firm, partnership or individual has not prepared this proposal in collusion with any other proposer, and that the contents of this proposal as to prices, terms or conditions of said proposal have not been communicated by the undersigned nor by any employee or agent to any other person engaged in this type of business prior to the official opening of this proposal.

Date		-
Company		
Address		
Phone		
Fax Number		\
Proposer (Signature)	WC	
Proposer (Print Name)		
Position with Company_		

Note: This form must be filled in and submitted with the sealed proposal.

## Unique Entity ID

Contractors and sub-contractors need to have a Unique ID (12-charater alphanumeric ID assigned to an entity by SAM.gov) for ease of verification they are not debarred from working on projects with federal funding. SAM registration must be completed and valid to execute the Contract. This is in addition to assuring they are properly licensed by the Nevada State Contractor's Board.

The unique entity identifier used in SAM.gov has changed. On April 4, 2022, the unique entity identifier used across the federal government changed from the DUNS Number to the Unique Entity ID (generated by SAM.gov).

- The Unique Entity ID is a 12-character alphanumeric ID assigned to an entity by SAM.gov.
- As part of this transition, the DUNS Number has been removed from SAM.gov.
- Entity registration, searching, and data entry in SAM.gov now require use of the new Unique Entity ID.
- Existing registered entities can find their Unique Entity ID by following the steps here.
- New entities can get their Unique Entity ID at SAM.gov and, if required, complete an entity registration.

Enter Prime Contractor UEI Number:

Enter all Sub-Contractor UEI Numbers:

Unique Entity ID	CAGE / NCAGE	Purpose of Registration	
LLRDZPNG67M1	1LK13	All Awards	
Registration Status	Expiration Date		
Active Registration	Apr 27, 2024		
Physical Address	Mailing Address		
600 Vine ST	600 Vine STREET, Suite 1400		
STE 1400	Cincinnati, Ohio 45202-2400 United States		
Cincinnati, Ohio 45202-2426 United States	United States		
Business Information			
Doing Business as	Division Name	Division Number	
(blank)	(blank)	(blank)	
Congressional District	State / Country of Incorporation	URL	
Ohio 01	Delaware / United States	(blank)	
Registration Dates			
Activation Date	Submission Date	Initial Registration Date	
May 2, 2023	Apr 28, 2023	Mar 28, 2002	
Entity Dates			
Entity Start Date	Fiscal Year End Close Date		
Sep 16, 1969	Jun 30		
Immediate Owner			
CAGE	Legal Business Name		
9ALA4	FIRST TRANSIT BIDCO, INC.		
Highest Level Owner			
CAGE	Legal Business Name		
FB8B3	TRANSDEV GROUP		

**Executive Compensation** 

Registrants in the System for Award Management (SAM) respond to the Executive Compensation questions in accordance with Section 6202 of P.L. 110-252, amending the Federal Funding Accountability and Transparency Act (P.L. 109-282). This information is not displayed in SAM. It is sent to USAspending.gov for display in association with an eligible award. Maintaining an active registration in SAM demonstrates the registrant responded to the questions.

#### **Proceedings Questions**

Registrants in the System for Award Management (SAM.gov) respond to proceedings questions in accordance with FAR 52.209-7, FAR 52.209-9, or 2. C.F.R. 200 Appendix XII. Their responses are displayed in the responsibility/qualification section of SAM.gov. Maintaining an active registration in SAM.gov demonstrates the registrant responded to the proceedings questions.

#### **Exclusion Summary**

Active Exclusions Records?

#### No

#### **SAM Search Authorization**

I authorize my entity's non-sensitive information to be displayed in SAM public search results:

### Yes

**Entity Types** 

#### **Business Types**

Entity Structure Corporate Entity (Not Tax Exempt)

Profit Structure

For Profit Organization Jun 20, 2023 06:51:34 PM GMT https://sam.gov/entity/LLRDZPNG67M1/coreData?status=Active

Entity Type Business or Organization Organization Factors Foreign Owned

### Socio-Economic Types

Check the registrant's Reps & Certs, if present, under FAR 52.212-3 or FAR 52.219-1 to determine if the entity is an SBA-certified HUBZone small business concern. Additional small business information may be found in the SBA's Dynamic Small Business Search if the entity completed the SBA supplemental pages during registration.

Financial Information	ation		
Accepts Credit Ca No	Ird Payments	Debt Subject To Offset <b>No</b>	
EFT Indicator 0000		CAGE Code 1LK13	
Points of Contac	t		
Electronic Bus	iness		
Ջ Beverly Wedin		720 E. Butterfield Road Suite 300 Lombard, Illinois 60148 United States	
Government B	usiness		
요 Randall Lewis		720 E. Butterfield Road Suite 300 Lombard, Illinois 60148 United States	
Service Classific	ations		
NAICS Codes			
Primary <b>Yes</b>	NAICS Codes 485113 485119		NAICS Title Bus And Other Motor Vehicle Transit Systems Other Urban Transit Systems
	485210 485991		Interurban And Rural Bus Transportation Special Needs Transportation

### **Disaster Response**

This entity does not appear in the disaster response registry.

This page intentionally left blank.

# Exhibit-2: Proposal Evaluation Scores and Price Comparison

		Year 1			Year 2			Year 3			Option Years 4 and 5		
	Evaluation Score	Total Contract Value	Rate per Revenue Hour	Fixed Costs	Total Contract Value	Rate per Revenue Hour	Fixed Costs	Total Contract Value	Rate per Revenue Hour	Fixed Costs	Total Contract Value	Rate per Revenue Hour	Fixed Costs
First Transit	91.5	\$1,433,268.31	\$33.86	\$65,562.78	\$1,489,828.24	\$35.46	\$67,730.54	\$1,556,409.91	\$37.48	\$70,075.34	\$1,634,029.79	\$40.10	\$72,377.05
RTW	87.7	\$1,446,441.00	\$44.02	\$50,498.00	\$1,454,159.00	\$44.02	\$51,141.00	\$1,454,159.00	\$44.02	\$51,141.00	\$1,599,575.00	\$48.43	\$56,255.00
SP+ Transportation	37.5	\$1,585,695.00	\$75.70	\$132,855.00	\$1,625,004.00	\$77.63	\$136,232.00	\$1,681,990.00	\$80.39	\$141,088.00		Not Provided	

	Total Contract Value	Rate per Revenue	Fixed Costs
Current Contract Year 3	\$1,219,841.00	\$25.69	\$45,675.89

	Current Contract	First Transit	RTW	SP+ Transportation	
	2022-2023	2023-2024	2023-2024	2023-2024	
FIXED OVERHEAD EXPENSES					
Management Wages	\$150,239.00	\$192,000.00	\$149,500.00	\$165,000.00	
Management Benefits	\$39,942.00	\$45,728.36	\$29,427.00	\$60,517.00	
Administrative Wages	\$0.00	\$116,401.21	\$45,000.00	\$0.00	
Administrative Benefits	\$0.00	\$41,792.46	\$10,403.00	\$0.00	
Office Expense & Supplies	\$5,164.00	\$2,368.70	\$6,940.00	\$0.00	
General Liability Insurance	\$77,495.00	\$166,257.88	\$182,950.00	\$167,780.00	
Workers Compensation Insurance	\$32,210.00	\$55 <i>,</i> 866.10	\$24,645.00	\$0.00	
Fidelity Bond/Crime Insurance	\$0.00	\$0.00	\$2,270.00	\$0.00	
Insurance Deductible Expense	\$0.00	\$0.00	\$3,000.00	\$75,000.00	
Performance Bond	\$0.00	\$0.00	\$0.00	\$0.00	
Communications	\$2,522.00	\$900.00	\$4,320.00	\$4,440.00	
ADA Certification	\$0.00	\$0.00	\$0.00	\$0.00	
Start-Up	\$24,065.00	\$0.00	\$12,000.00	\$15,000.00	
Other Expenses	\$66,129.00	\$115,847.29	\$40,000.00	\$0.00	
Other Expenses	\$0.00	\$0.00	\$1,650.00	\$0.00	
Profit	\$48,794.00	\$49,591.31	\$93,870.00	\$144,933.00	
TOTAL FIXED EXPENSES	\$446,560.00	\$786,753.31	\$605,975.00	\$632,670.00	
HOURLY EXPENSES					
Driver/Fueler Wages	\$560,228.00	\$503,162.02	\$534,997.00	\$650,052.00	
Driver/Fueler Benefits	\$65,558.00	\$108,958.72	\$122,444.00	\$239,575.00	
Sched/Disp Wages	\$92,378.00	\$0.00	\$92,000.00	\$0.00	
Sched/Disp Benefits	\$23,811.00	\$0.00	\$20,952.00	\$0.00	
Uniforms	\$5,800.00	\$3,368.54	\$4,800.00	\$7,200.00	
Hiring/Training/Safety	\$25,506.00	\$13,562.25	\$52,773.00	\$8,830.00	
Other Expenses (Specify)	\$0.00	\$17,463.37	\$0.00	\$0.00	
TOTAL HOURLY EXPENSES	\$773,282.00	\$646,515.00	\$827,966.00	\$905,657.00	
Hiring/Training Expenses	\$0.00	\$0.00	\$0.00	\$4,507.00	
Maintenance Supplies	\$0.00	\$0.00	\$0.00	\$6,753.00	
Maintenance Parts	\$0.00	\$0.00	\$12,500.00	\$36,108.00	
Other Expenses (Facility Repairs)	\$0.00	\$0.00	\$0.00	\$0.00	
TOTAL MILEAGE EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00	
TOTAL OPERATING EXPENSE	\$773,282.00	\$646,515.00	\$840,466.00	\$953,025.00	
Expense/Revenue Vehicle Hour	\$25.69	\$33.86	\$44.02	\$0.00	
GRAND TOTAL	\$1,219,841.00	\$1,433.268.31	\$1,446,441.00	\$1,585,695.00	